



## EUROPEAN NEWS

## Bulgaria to allow ethnic Turks to restore names

THE Bulgarian Parliament yesterday adopted in principle a controversial law on restoring the names of over one million ethnic Turks and Moslems amid rising tension over the issue and protests in Sofia, the capital, AP reports from Sofia.

In an assimilation decree under deposed Communist leader Todor Zhivkov, ethnic Turks were forced to change their names to Bulgarian-sounding ones in a campaign which peaked in 1984 and 1985.

Under the new law, which is subject to minor changes in a second reading, all Bulgarian citizens can freely choose their own names without restriction. However, it involves a certain amount of bureaucracy which the Turks resent.

At least 3,000 thousand Turks and Moslems were continuing their protest vigil outside the cordoned-off parliament building, saying that they would not leave until after they had seen the new law in writing.

After adopting the legislation in principle after a first reading of the draft, final adoption of the measure by parliament, or the National Assembly, as it is formally known, is a foregone conclusion.

The amended version dropped a requirement stipulating Bulgarian-sounding suffixes to all family names.

But the law says that the name change must be approved by a court — a process considered too bureaucratic by many ethnic Turks.

The name law became the key piece of legislation at the current session after other agenda items were shelved. The talks have been suspended for the past three weeks over disagreement between the Communists and the opposition on reform.

Thousands of ethnic Turks and Bulgarian Moslems demonstrated in Sofia on Sunday to press for a law which would give them back their names without bureaucratic hurdles.

Mr Medyud Doganov, an ethnic Turkish leader who identifies himself by his original Turkish name, Ahmed Doan, told demonstrators all their demands for changes in the draft law had been accepted.

## Spanish fishermen block ports

By Peter Bruce in Madrid

ANGRY Andalucian fishermen were yesterday braving fierce winds and huge seas to hold their five day-long blockade of two of southern Spain's most important fishing ports, Algeciras, near Gibraltar, and Huelva, in protest at the European Community's fishing rights agreement with Morocco.

One seaman has already died and another has vanished in the storm at Algeciras, which the authorities have described as one of the worst in living memory there.

Algeciras, which is also the

major Spanish entrepot for tourist and immigrant traffic with North Africa, has been brought to a standstill by the blockade, which started on Thursday.

The fishermen are demanding that the EC renegotiate its last fishing agreement with Rabat, made in 1988, claiming it has been accompanied by unprecedented Moroccan harassment of Spanish trawlers in Moroccan waters.

The fishermen claim the number of fines for illegal fishing has risen 1,000 per cent since the agreement came into

force. On a few occasions, Moroccan vessels are said to have opened fire on Spanish trawlers. The waters around Morocco, which the Spanish are allowed to fish down to a parallel marked at 30 degrees and 40 minutes north, are vital to the survival of the Andalucian fleet, which directly employs more than 10,000 people.

The EC paid Morocco more than £200m (£200m) for the fishing rights in February 1988, after Morocco had banned any fishing by the Spaniards there for two months.

Officially, the 1990 inflation target is 45 per cent, but economists expect it to hover at

## Warsaw Pact to meet before polls

WARSAW Pact foreign ministers are to meet in Prague on the eve of East Germany's general election to discuss European security. Mr Jiri Dienstbier, the Czechoslovak Foreign Minister, said yesterday that the meeting would be held on March 17, a day

before East Germans vote. Talks are certain to be dominated by the issue of German reunification.

Mr Ibrahim Boehme, the leader of the East German Social Democratic party, visiting Moscow just after Mr Dienstbier, said last Friday that he expected the Soviet Union to make new proposals on European security when the Pact meets.

"I believe that the Soviet Union will present a new concept for security structures at the next meeting of Warsaw Pact foreign ministers," Mr Boehme said after talks with

Mr Shevardnadze. He did not say the meeting would be held in the Czechoslovak capital. Mr Dienstbier obliquely but strongly chided Chancellor Helmut Kohl of West Germany, for laying down conditions over the issue of the Polish-German border. Czechoslovakia has backed Poland's demands for guarantees that its western border will be respected by a united Germany.

But Mr Kohl said last week that Poland should renounce all claims to war reparations from Germany in return for a border guarantee.

Mr Dienstbier told a news conference that the ministers would meet on March 17, a day

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## A country now boarding a magic carpet

Turkey's economy could grow as much as 7 per cent this year, writes Jim Bodgeman

THE Turkish economy is poised for a mild recovery in 1990, albeit from a low base in 1989. Tentative confidence is returning in business and industry after two difficult years, even though a drought in agriculture coupled with anti-inflationary measures sapped growth to around 1.2 per cent in 1989.

The Government may not be able to strike growth as high as the targeted 5.7 per cent next year, but it will probably work out at between three and seven per cent, on the basis of a swing back for agriculture to around 4 or 5 per cent growth, compared with the negative 6.3 per cent in 1989. Encouragingly for the farmers, so far autumn and winter rainfall has been good.

Inflation had already started to fall back marginally in the last two months of 1989, to 6.8 per cent, where earlier in the autumn it was expected in some quarters to reach three digits. It seems the inflationary cycle of expectations in industry has been broken temporarily, or at least checked, despite price hikes in November for raw materials produced by the state sector.

Sweeping import liberalisation — the latest round at the end of February — has also dampened costs and prices. The November price hikes are ominous warnings, however, that serious inefficiency and obsolescence remains in the state economic enterprises (SEEs).

Officially, the 1990 inflation target is 45 per cent, but economists expect it to hover at

MP HEDRETTIN DALAN, the charismatic former mayor of Istanbul, has decided to seek sanction from the Turkish Interior Ministry to form a Democratic Centre Party in a move likely to fragment the support of the ruling ANAP party.

His move follows the resignation last month of the favourite of ANAP's liberal wing, Mr Mesut Yilmaz, as foreign minister. This bolstered the party's right-wing nationalist and Islamic conservative "holy alliance."

Mr Dalan said his party would be a centrist democracy grouping upholding the secular principles advocated by the Turkish republic's founder, Mustafa Kemal Ataturk.

The DMP would be expected to keep the door open for any defectors from ANAP, even though Mr Dalan said familiar political faces would not be among its founding members.

The new party's founders will meet first on March 15 and will apply to the Interior Ministry for sanction on March 23.

Mr Dalan is an ANAP rebel who recently resigned from the party. He was toppled from what was viewed as an impugnable seat in Istanbul in last year's local elections. But this was viewed more as a national rejection of an unpopular government for its failure to curb high inflation.

products was 40 per cent, compared with 12 per cent in the first quarter of the year.

This increase is taken in some quarters to mean that capacity utilisation will expand in 1990. But the recovery also depends on a fragile triangle of forces, lira appreciation, falling interest rates, and increased imports at slashed rates of duty feeding through into lower production costs and increased competition.

The level of remittances will probably be the same in 1990, since in the short term at least there seems little prospect of rapid lira devaluation resuming. Exports will be moderated again but still healthy and tourism could bounce back from a slack year. Another surplus in 1990 is likely for the current account, though perhaps not so large as for the two previous years.

Despite the high inflationary environment, foreign investment too has continued a promising upward climb in 1990, with actual inflows totalling \$564m in the first 10 months of 1989 compared with \$406m a year earlier.

All this is good news for Turkey's debt servicing, already over the mid-to-late 1980s hump of payments rescheduled from the late 1970s and early 1980s.

The year-end external debt stock is expected to have declined to around \$35bn in 1989, with a further decrease expected this year.

Foreign currency reserves are at an all-time high of around \$8.5bn, equivalent to around seven to eight months of imports, effectively doubling despite a rapid increase in the latter over the past two years.

Compensating last year for exports and lower than expect-

ed tourism earnings was a surge in expatriate remittances. Workers mainly in Europe have taken advantage of high domestic interest rates relative to domestic ones and the relative equilibrium in foreign exchange rates. Market forces and central bank intervention combined in 1989 to slash lira depreciation.

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## Fall in demand threatens Polish miners' pay

By Christopher Bobinick in Warsaw

ALTHOUGH Saturday working is unpopular among miners, it has been seen as crucial to supplying both domestic and export needs. Mr Tadeusz Mazurek, the Prime Minister, asked miners last autumn to fall up a six-day week.

In the pay talk in Katowice by both Solidarity and the left-wing PZGG miners' union are asking for a big rise in weekend working, while agreeing that Saturdays should no longer be paid at nearly triple the normal rates, as they have been since 1981.

The authorities are ready to see some weekend earnings switched to weekdays, but wherever Saturday output ceases, miners' incomes could fall by 10 per cent.

The country used 7.5 per cent less electric power, which is mainly coal-based, in the first two months of the year than in the same period in 1989. The new year also saw a five-fold coal price increase while the mild winter also depressed consumption.

In January, pit-head stocks fell by 160,000 tonnes, and last month saw them mount by 685,000 tonnes, roughly a day's production. This month, though, coal orders for 6m tonnes have been cancelled by domestic consumers and the industry is likely to go to the Government for funds to finance stocks.

Poland's 72 mines produce around 15m tonnes of coal a month. If, as is likely, demand should fall further output will be limited in mines with the highest production costs, with consequent redundancies and cuts in incomes.

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## Banker hints at early German monetary union

By David Marsh in Bonn

MR HORST KEMINSKY, the president of the East German central bank, yesterday indicated that monetary union between the two German states might take only a few months to achieve.

His remarks, after a Bonn meeting of the commission of experts preparing monetary union between East and West Germany, show how a general consensus is growing that the D-Mark could be introduced into East Germany by the summer.

Although the details of the conversion between the East Mark and the D-Mark have yet to be agreed, there appears to be overall accord on a formula of replacing East Mark savings on the basis of a 1-to-1 rate against the D-Mark.

Both the Bundesbank and the Bonn Government want to allow only gradual conversion of East German savings deposits of around East Marks 150m.

## Lafontaine tells the SPD his conditions

By David Goodhart in Bonn

MR OSKAR LAFONTAINE, the favourite to lead the West German Social Democrats into the December general election, is insisting that the party swallow several tough conditions before he is prepared to accept the candidacy for the chancellorship. Although this is certain to cause some strains at the top of the SPD, he is still expected to accept the nomination on March 19.

According to his political advisers in Saarbrücken, Mr Lafontaine is insisting that the election campaign be co-ordinated by a centralised private office, rather than by the party executive, and that all big speeches by leading Social Democrats should be cleared by the office.

He is also demanding clear support from the party executive for his controversial positions on both German unification and public expenditure.

to avoid stoking up inflationary pressures. However, a basic 1-to-1 rate is deemed politically essential to prevent more East Germans fleeing their homes.

Questioned by reporters, Mr Keminsky refused to be more specific about timing. The two sides said their discussions would remain "confidential" but issued a communiqué saying that yesterday's talks brought "further progress in individual questions".

East German officials pointed out that two important preconditions for monetary union — the granting of independence to the East German central bank, and the introduction of a reformed two-tier banking system — were on the way to being in place.

The East German Volkskammer (parliament) is due to finalise today a new statute for the central bank.



Romanian workers help bring down a 25-foot, seven-ton statue of Lenin in Bucharest. It withstood the efforts of a demolition squad for two days.

## Magdeburg pins its hopes on swift moves to unification

By Leslie Collin in Magdeburg

DR Werner Nothe, the effervescent Mayor of Magdeburg, sees a brilliant future opening up for his city as the capital of a resurrected Land of Saxony-Anhalt in a united Germany.

"The Magdeburgers will all get rich," the 52-year-old Mayor, who left the Communist Party last December, predicted. Nearly 200 West German companies and banks had plans to establish themselves in his city which is only 38kms from Helmstedt at the West German border. "All they are waiting for is the currency union," he said.

Magdeburg was flattened by US bombers in 1945 and its giant Krupp-Gruen heavy machinery works carted away. Last week, Mr Lafontaine met Mr Willy Brandt, the former SPD leader, who has been presenting the more emotional, nationalist, side of the unity union, and the two men evidently agreed to co-ordinate their approaches.

At the weekend, Mr Lafontaine went further than most leading Social Democrats in declaring that a united Germany could not remain in Nato. However, his advisers said this did not rule out a nominal membership of Nato while the beginning of a new joint security arrangement were being worked out.

Mr Holger Saffer, manager

of the Social Democratic Party (SPD) office in Magdeburg District noted that food and consumer goods supplies were good and factories were working relatively smoothly. There were no strikes and cooperation between the new political parties and the police was excellent.

Social Democratic traditions run strong in Magdeburg. Mr Ernst Reuter, the SPD Mayor of the city from 1931 to 1933, later became the legendary Mayor of West Berlin during and after the Soviet blockade. Mr Saffer was confident the SPD would emerge as the largest party in Magdeburg District on March 18, the first free elections since 1946.

Dr Nothe served for 11 years as Deputy Mayor until last December when the previous Mayor — also a Communist — was forced to resign under a cloud of suspicion.

"I realised it was a Stalinist system but one could not change things," the Mayor reflected. He was amazed how quickly the Party's power was broken when the "people's will broke loose."

"I want to replace what we have with a highly-specialised capitalist system. I won't live long enough to experience the socialism that replaces it. It will remain a dream," he said. "Of course, if people did not dream there would be no development."

The Mayor will not be a candidate in the local elections next May but instead plans to return to his original profession of commercial law. He would have ample opportunity to practice it with the flood of Western companies about to descend on Magdeburg.

The past 40 years of Communist rule would be quickly forgotten by East Germans, Dr Nothe said, although individually there would be "questions of guilt and responsibility for the past" which would have to be answered.

## Fabius takes lead in race to don Mitterrand's mantle

By Ian Davidson in Paris

MR Laurent Fabius, president of the French National Assembly, has won a narrow lead in the struggle for mastery of the party.

Mr Fabius succeeded him in 1984,

and Mr Jospin was first secretary of the party throughout

at the end of next week.

After a weekend ballot of the departmental federations of the party, Mr Fabius's group surprised the French by securing just short of 30 per cent of the vote. This compared with slightly over 29 per cent for the group jointly led by Mr Pierre Mauroy, first secretary of the party, and Mr Lionel Jospin, Education Minister, and slightly over 24 per cent for Mr Michel Rocard, Prime Minister.

The contest marks the beginning of the post-Mitterrand era, and the break-up of what used to be the majority Mitterrandist clan in the Socialist Party.

However, the Mitterrandists have maintained their dominance of the party by keeping tight discipline under President François Mitterrand's leadership. But the struggle in

progress is between rival members of the clan: Mr Pierre Mauroy was Mr Mitterrand's first Prime Minister in 1981. Mr Fabius succeeded him in 1984, and Mr Jospin was first secretary of the party throughout

at the end of next week.

Since no-one expects the president to stand for a third term, the struggle now in progress may prove the first and possibly crucial stage in deciding who will be the party's candidate in the next presidential elections in five years' time.

Mr Fabius was defeated by Mr Mauroy in the competition for the job of first secretary two years ago; if he is now victorious, he is likely to seek to take his revenge and position himself for the future by unseating Mr Mauroy.

Formally, the battle is conducted under cover of a competition between rival ideological platforms. In line with his social-democratic beliefs, Mr Rocard is advocating a platform which is somewhat more centre-left than traditional socialist, while Mr Jean-Pierre

Chévenement, the Defence Minister, is taking a stance which could be described as left-wing Gaullist.

But the reality of the struggle for personal ascendancy over the party is underscored by the fact that the policy differences between the Fabius and Mauroy-Jospin platforms are invisible to the naked eye.

The weekend vote is a disappointment to Mr Rocard, who should have been able to benefit from the split within the Mitterrandist clan, and who might reasonably have hoped to be able to come through on the inside. The vote is also a serious setback for Mr Chévenement, whose showing of less than 8 per cent is well down on his traditional score.

The results of the weekend vote are subject to adjustment, since the federations in the Paris region are only voting this week; and negotiations before and during the congress are bound to affect the final outcome. But it appears that Mr Fabius has now secured a significant advantage.

## Soviet-E German talks to start

By Hans Modrow, the East German Prime Minister, arrived in Moscow yesterday for talks with President Mikhail Gorbachev, the Soviet leader, which were expected to focus on the prospects for trade and security after the March 18 East German elections, AP-DJ reports from Moscow.

Before Mr Modrow's departure from East Berlin, the East German news agency ADN suggested that Mr Gorbachev was concerned about Moscow's future military and economic relations with a unified Germany. East Germany has been the Soviets' chief trading partner and firmest defence ally.

West German Chancellor Helmut Kohl promised Mr Gorbachev during a meeting in Moscow on February 10 that the Soviet Union would not lose vital supplies as East Germany merges with Poland's current frontier with East Germany on the Oder and Neisse rivers.

A key topic likely to be on the agenda will be the refusal by Mr Kohl to give Poland a binding promise that a united Germany would respect Poland's current frontier with East Germany on the Oder and Neisse rivers.

Mr Modrow supports Poland on the issue, and the East German Foreign Ministry has said all neighboring countries should be represented at an international summit, where the two Germanys will plot the course for unification with the Second World War victors: Britain, France, the US and the Soviet Union.

## Eurotunnel 'will need £1.6bn-plus'

By William Dawkins in Paris

EUROTUNNEL will need "surely more" than £1.6bn extra funding, said Mr André Béard, chairman of the cross-channel project, yesterday.

This is Mr Béard's first public estimate of the troubled project's extra financing needs since he took over as sole chairman last month and suggests that the refinancing, expected to be announced in April, could be bigger than expected.

Speaking at the launch of a new tunnelling machine in Calais, Mr Béard said Eurotunnel would know the precise figure within weeks. The overall estimated cost of the project has risen from \$4.87bn to more than £7bn over the past three years, causing bitter disputes between Eurotunnel and Transmanche Link, the 10-company construction consortium.

The difference of opinion between Eurotunnel and the constructors... over who must pay and how much, means we still await the decision of the committee of experts working on this subject," he said. Three-quarters of the new cash would come from bank loans, with the rest from an issue of new shares, he confirmed.

Mr Béard said the first meeting between French and British construction teams beneath the channel was expected in November, the expected completion date for the service tunnel.

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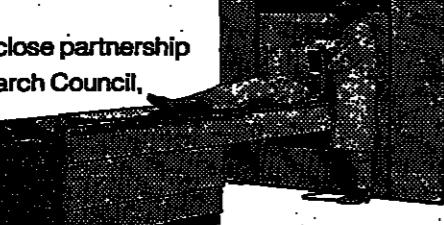
This national project is being undertaken in

Edinburgh where such problems are especially acute. The new Siemens Magnetom body-scanner plays a key role in the project, with its non-invasive technology being particularly suitable for children.

It will be used to study the effects of the virus and to help to follow the results of treatment.

The scale and urgency of the problem demands an immediate fund-raising programme to enable further research to be carried out.

If you would like to contribute or find out how you can help, please contact Professor George du Boulay, CBE, at the Radiological Research Trust, 36 Portland Place, London W1N 3DG. Telephone 01-580 4085.



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## OVERSEAS NEWS

## Pretoria backs black nationalist coup in Ciskei

By Patti Waldmeir in Johannesburg

SOUTH Africa sent troops to the black homeland of Ciskei yesterday to quell unrest and support black nationalist rebels who took power in a coup on Sunday.

Hundreds of soldiers patrolled the territory to protect government installations after celebrating mobs looted and burnt businesses associated with President Leopold Sebe's 18-year rule.

The decision to send in troops to support a government which has shown clear signs of sympathy for the ANC by releasing 500 political prisoners, many of them members of the ANC-aligned United Democratic Front (UDF).

Brig Gago has said the new government's aim is to reincorporate Ciskei into South Africa, adding that he would hold a referendum. Reincorporation is a demand which is becoming popular in other homelands, such as neighbouring Transkei, where Maj-Gen Bantu Holomisa, the military leader, has said he will also hold a similar referendum.

In Ganzankulu, Venda and Soputhutswana, leaders maintained in power by Pretoria face rebellions by their own citizens, who are calling for an end to corrupt homeland rule, and for the abolition of homelands in line with the policies of the ANC.

Venda and Ganzankulu have recently seen mass mobilisation by the ANC in areas previously untouched by politics.

## Mengistu calls for end to rigid central control

PRESIDENT Mengistu Haile Mariam of Ethiopia called yesterday for his country to abandon its rigid, centrally controlled economic system and introduce market-based economic policies, agencies report.

In a speech to the Central Committee of the ruling Marxist Workers' Party, President Mengistu conceded that more than 15 years of central state planning had been a failure.

The Central Committee must approve his recommendations, but there appeared little chance that it would back at his plan for a drastic overhaul of the country's shattered economy. Among the reforms Mr Mengistu advocated were:

• Allowing the private sector to take part in all areas of the economy with no limit on capital investment. Ethiopia has had a \$250,000 ceiling on all types of private investment.

• Giving government-owned land on a concession basis to private companies for construction of factories, hotels and a wide range of other enterprises.

• Allowing developers to build houses, apartments and office buildings for rent or sale. At present, all land and deeds are held by the Government.



## IMF urges Israel to devalue shekel

By Eric Silver in Jerusalem

THE International Monetary Fund yesterday recommended Israel either to devalue its shekel still further, or to liberalise its capital and labour markets.

Israel announced a 6 per cent devaluation of the shekel last week. It is being implemented in stages.

More measures were necessary, an interim report on the Israeli economy indicated, if the country was to absorb tens of thousands of Soviet Jewish immigrants without sacrificing the economic gains of the past five years, during which inflation has fallen from 450 per cent to 20 per cent.

A substantial devaluation, followed by an exchange rate freeze, would return companies to profitability, the report argued. Its impact on inflation would depend on wage levels. The IMF experts suggested that the influx of new workers into the market would keep pay packets down.

The second alternative - immediate liberalisation and privatisation, accompanied by a floating exchange rate - would encourage investment and create jobs. This was the report's preferred choice, giving Israel a better chance to improve its trade with the US and the European Community.

The IMF contended that a steady 5 per cent annual growth rate was indispensable to lift the economy out of stagnation. If immigration exceeded expectations, the rate would have to be even higher.

An earlier assessment by Prof Michael Bruno, the Governor of the Bank of Israel, said that the drive to house and absorb an influx of 100,000 would stimulate 5 per cent growth.

• More than 30 top Palestinian leaders from the occupied territories said yesterday that the PLO must be involved in Israeli-Palestinian peace talks, a move Israel has consistently opposed, AP reports from Jerusalem.

## Peking launches propaganda barrage at army

By Colin MacDougall

THE clique of aged and conservative leaders that currently runs China has begun to manifest serious unease over growing splits in the People's Liberation Army. Last week the Central Committee published a key document which revealed their heightened anxiety.

Drawn up by the army's General Political Department, which is run by President Yang Shangkun and his younger brother Yang Baoing, prime movers in the military's massacre of demonstrators in Peking last June, it ordered the army never to waver in its obedience to the party.

Following on that, an editorial in Peking's leading papers noted that China's "first mission" and "top priority" was to guarantee that "guns are in the hands of those who are politically reliable."

"The PLA is restive," said a recently returned Westerner. "That perspective is that Yang Shangkun is trying to use the PLA's power to succeed Deng. Senior generals thought the professionalism of the PLA had been compromised by the massacre."

It is no surprise that these men are worried. Deng had to work hard and long last June to round up army support to crush the protesters in Peking. More than 200 of the country's top brass, including very senior retired generals, publicly opposed the violent suppression. Reports say that up to 3,000 officers are under investigation for possible involvement in pro-democracy protests.

The Chinese have had a vivid reminder of what happens when, as in Romania, a nepotistic leadership is

overthrown by the army changing sides.

The party loyalty message is one which the Yangs have lately been putting about all over China as they travelled on the traditional spring visits to the grass roots. "Party" in reality means the small cabal of leaders who seized power last year, what was effectively a military coup. While Deng Xiaoping, China's octogenarian patriarch, heads the group, the main beneficiaries of the massacre were President Yang and his junior relatives.

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The Chinese have had a vivid reminder of what happens when, as in Romania, a nepotistic leadership is

overthrown by the army changing sides.

Peking is also concerned about its restive minorities which, notably in Tibet, the army has been brutally used to quell. Now, in the Mongolian People's Republic, across the border from China's Inner Mongolia, demonstrations for democracy against the long-established Communist Government are growing by the week.

China's rulers need a loyal force which can swiftly put down nationalistic bushfires. But since last June it has become clear that younger, better-trained officers in the army were outraged at the use of troops in what should have been a bloodless police action. The reaction of the most senior general, the Yangs now exert on military promotions has embittered many of those who see their career prospects blighted.

The Military Commission has already indicated doubts about the loyalty of the People's Armed Police, the force responsible for public security. The

## S Korean deficit is biggest since 1985

By John Riddick in Seoul

SOUTH Korea recorded its largest current account deficit for five years in January, according to figures released by the Central Bank.

The Bank of Korea said the deficit of \$423m reflected the loss of competitiveness by South Korean industry as the result of the depreciation of the won, increased wages and the sluggish introduction of new technology.

Analysts, however, said the downturn also reflected the delaying of shipments by Korean exporters seeking to take advantage of the recent depreciation of the won against the dollar. Since the beginning of the year, the won has fallen by almost 2 per cent against the dollar.

January's deficit compares with a current account surplus of \$516m in the same month last year and \$555m in December, 1989.

It is only the second deficit on a balance of payments basis, since the beginning of 1986 and reflects a continuing trend of export weakness. Last year, the current account surplus fell by 65 per cent to \$1.6bn and this year analysts are expecting a further decline to between \$2bn and \$3bn.

In January, the trade surplus with the US, South Korea's largest export market, fell from \$250m to \$40m, prompted by a 10 per cent fall in exports.

The trade balance with the EC switched to a deficit of \$110m from a surplus of \$220m, and the deficit with Japan widened to \$550m, an increase of \$30m. Exports in January were weakest in heavy industry, consumer electronics and cars.

## Nepal seizes news magazines

NEPALESE authorities have seized this week's editions of *Time* and *Asia Week*, the international news magazines, preventing readers from learning about the widening pro-democracy movement in Nepal, AFP reports.

Copies of the two magazines published in Hong Kong were seized by the authorities at Kathmandu Airport, vendors said. Mr Govinda Birogi, president of the Nepal Journalist Association, said the authorities had also been harassing publishers of local papers by seizing all copies.

The authorities have put 13 newspapers on a "hit list" and continue to remove copies as soon as they go on sale, he said. As a result, these weeklies have thinned their pages from the regular eight tabloid-size pages to only two.

Birogi owns Matribhumi, a weekly, which has also been seized for reporting on demonstrations taking place in the country in support of restoring a multiparty democracy. Recently, government authorities jailed 21 journalists for writing anti-government articles on the movement launched by the socialist-oriented Nepal Congress Party and the United Left Front, an umbrella group for seven communist factions.

## Gunfire continues in Filipino city

Gunfire crackled through a northern provincial capital yesterday as troops searched for a suspended governor accused in December's attempt to topple President Corazon Aquino, AP reports from Manila.

Governor Rodolfo Aguinaldo fled Sunday during fighting with government soldiers in Tuguegarao, 400 kilometres (250 miles) north of Manila, after he refused to surrender on a charge of "rebellion with murder."

A general who had come to negotiate Aguinaldo's surrender was killed in the fighting. Casualty figures were still incomplete yesterday, ranging from eight to 20, according to local and national officials.

Mrs Aquino's sole reporters who ordered the armed forces to arrest Aguinaldo "using such force as is necessary but taking all feasible measures for the safety of civilians."

Officials yesterday also ordered the arrest of three mayors, one village chief and a lawyer for supporting the governor.

In Tuguegarao, the capital of Cagayan province, government forces searched house to house yesterday without finding Aguinaldo. Sporadic firing continued until late morning, and tension in the city was high.

In Manila, Senator Alberto Romulo urged the Senate Committee on National Defense and Security to conduct an investigation of the "dastardly and brutal" killing of Brig. Gen. Oscar Florendo, chief of the military's Civil Relations Service.

Florendo, who had gone to

Tuguegarao on February 23 to

negotiate with Aguinaldo, was

among a group of officials

trapped when Aguinaldo supporters seized Tuguegarao's

six-story Delfino Hotel early on Sunday morning.

## Malaysia tries to square the sell-off circle

Privatisation does not sit easily with wealth redistribution, writes Lim Siong Hoon



### UNBUNDLING THE STATE

To answer in part some of the questions that were inevitably raised by this apparent contradiction, a masterplan was commissioned and completed towards the end of last year. By then, nearly two dozen pieces of privatisation had been completed.

It involves embracing western economic liberalism by a government which disavows association with western ideology. It is also a tacit admission that relative backwardness was not only a condition of over-reliance on primary exports nor simply a condition of social and cultural laxity.

But above all, it is confirmation that government attempts at wealth redistribution, embodied in the 20-year life of the New Economic Policy (NEP), have been inadequate.

NEP was meant to help the poor, the Malays. A complex system of government-owned assets was constructed for them so that they could learn skills and inherit wealth because the market, dominated by Chinese and foreigners, was thought to be unsparing.

To reverse this policy of helping the poor would cost the Malay-controlled government dear and jeopardise its privatisation plan, even before it was adopted in earnest.

Mr Mengistu said another main rebel group, the Tigray People's Liberation Front, had recaptured the vital garrison town of Debre Tabor, cutting off government access to much of Gondar Province.

British Telecom, among

Malaysians, however, became the principal formulators of the plan that cost US\$600,000, 38 per cent paid for by the British Government. Thus Hamzah Rasam Mohammad (HRM), the accounting and management consulting company, selected the candidates for privatisation. Arab Malaysian Merchant Bank conducted capital studies while Schroder Wagstaff did the marketing framework.

Several volumes were produced which identified the scope of privatisation, form, viability, terms of sale, legal framework, labour issues, capital markets, and a phased "Action Plan" for implementation over a 10-year period.

Adoption of the plan seems assured, given the eagerness of Dr Mahathir Mohamad, the Prime Minister. But there are indications of divergence already between the privatisation ideals and the Government's actual desire.

A case in point is the 30-year BOT concession for the North-South expressway through the Malaysian peninsula from the northern border with Thailand to Singapore in the south. Little information is publicly available about how the concession was awarded to United Engineers, a publicly quoted company, once nearly insolvent and with little or no experience in building roads.

The Government's hand in the company is evident, through a 1.65 billion (US\$550m) financing for the project. Political patronage appears apparent as well. Under the United Malays National Organisation which is the backbone of a multi-racial coalition, has indirect equity interests in the company.

Because privatisation in Malaysia makes no distinction between equity and management control, the programme has relied on several methods: public flotation or private sale, bulk-operate-transfer (BOT), leasing, management contracts, corporatisation, and licensing or contracting out.

British involvement through Schroder Wagstaff, the merchant bank, came when privatisation was adopted five years ago. A few of the early telecommunications, notably the telecommunications and the 867km North-South toll expressway, drew on the expedites of the sale of wealth.

Both sides are confronting an electorate which is mistrustful of their promises and either undecided how to vote or disposed to give preferences to a minority party. Opinion polls indicate the final result could go either way.

Yesterday's policy statement from the Liberals, who are fighting the election in coalition with the rural National party, berated Labor for having

interpreted differently, however, privatising the North-South expressway this way would be in compliance with the wealth redistribution objective of the programme. But distribution to whom? And how?

"At the core of the question is the uneasy belief that some divestments might have been made to political favourites," says Mr Malek Merican, deputy chairman at Malayan United Industries, the banking and manufacturing group.

"This type of questioning has to be faced by all governments undertaking privatisation programmes. It may be useful if each privatisation award is accompanied by a clear statement of the basis on which the award is made."

There have been some highly visible, clearly charted, and successful cases. They involve share flotations of the national airline, its shipping carrier, and cement manufacturing.

Most privatisations, however, have been done discreetly, mainly in the form of management contracts and BOT. The result is that privatisation has been greeted at large by silence, sometimes punctuated by labour's apprehension and, once, outright disagreement by railway workers and threats of strikes.

The national civil staff unions face dismemberment once their enterprises are sold. But privatisation has been damaged by government promises to retrain staff for the future. But such promises appear to have been broken.

The more worrying consequence is not evident yet. It is that Malay youths have come to rely on the government as a ready source of employment. The Government will find it

difficult to allow this to disappear given its record as a provider and defender of Malay economic interests.

Vexing issues such as this explain why there are few privatisation champions among Malay politicians in the Government. Wealthier Chinese and Indian businessmen, and politicians from those communities, tend to welcome privatisation.

Among Malays, there is uncertainty about how privatisation will help them. Mr Mohamed Sidek, senior general manager at the Arab-Malaysian Merchant Bank, says:

"The Malays have to make up their minds, whether they want wealth or income."

Meanwhile efficiency gains from privatisation are visible in some areas but only claimed in most others. Phone lines are now available in two weeks compared with the two months it took before Malaysia's Telecom was privatised.

Then there are the questions of the administrative and fiscal burden on the Government which privatisation is intended to relieve. The evidence is as yet not indisputable. The fiscal deficit was 11 per cent of gross national product in 1986, when attempts were made to reverse an economic slump. It fell to 4.5 per cent in 1987 when the economy had recovered, but rose to 7.3 per cent in 1988.

In spite of the statistics, there is little doubt that the Government intends to use privatisation to enhance its hold on the economy. But such economic transformation that it ultimately wants to achieve will require more than simply selling assets.

This is the second article in a series on privatisation. An introductory article appeared on this page on February 22.

## Countdown to Australian elections

By Chris Sherwell in Sydney

MR Andrew Peacock, leader of Australia's opposition Liberal party, pictured left with his daughter as he formally launched his election campaign yesterday, has put forward an ambitious economic strategy embracing tax reductions, privatisation and labour market liberalisation.

The glittering launch in Mr Peacock's heartland of Melbourne, backed by a nationwide television presentation, came 18 days before polling day on March 24 and coincided with the seventh anniversary

of Labor rule under Prime Minister Bob Hawke. Labor's official launch is scheduled for Thursday.

Both sides are confronting an electorate which is mistr

## OVERSEAS NEWS

**Bhopal victims await compensation five years after the disaster**

By Robert Rice in London

ON DECEMBER 3, 1984, a cloud of methylisocyanate gas leaked from a storage tank at a chemical plant belonging to an Indian subsidiary of the American Union Carbide Corporation, at Bhopal in the Indian state of Madhya Pradesh.

The gas cloud which enveloped the city resulted in the world's worst man-made disaster, leaving over 3,000 people dead and 200,000 injured.

More than five years later and despite a settlement reached in the Indian Supreme Court last February ordering Union Carbide to pay to the central Indian Government \$70m in full and final settlement of all claims arising out of the disaster, the vast majority of victims are still waiting for compensation.

Throughout 1989, criticism of the settlement grew. The Government of Mr Rajiv Gandhi was accused of a "sell-out".

Standing by the terms of the February settlement blamed long delays in payment of compensation on legal actions brought by citizens' action groups in the Indian Supreme Court challenging the validity of the 1985 Bhopal Claims Act.

The Act was rushed through Parliament two months after the disaster giving the Indian Government exclusive rights to handle legal actions on behalf of the Bhopal victims.

Criticism of the settlement also came from outside India and in particular from the US where a number of Bhopal action groups had been looking at possible ways of reopening litigation against Union Carbide.

The California-based Bhopal Justice Campaign, for example, has been at the forefront of recent attempts to revive US litigation over the disaster. It estimates that \$4.5m will be needed just for health care before the question of compensation for the 260,000 victims is even considered. On the present US levels of damages the victims could expect to receive about \$25m for their injuries.

From Union Carbide's point of view the issue is closed. The company paid over the \$70m to the Indian Government in February 1989 in return for indemnity from all existing and future criminal and civil actions against the company and its executives.

The company is happy that despite the renewed attempts to review the terms of the settlement and the legality of the 1985 Bhopal Claims Act, the settlement will stand.

However, the picture has become more complicated since the election of Mr V P Singh's Government at the end of last year. In December Mr

Singh, who had been highly critical of the settlement while in opposition, declared that he was now firmly opposed to it.

The Government will support the petitions brought by the victims seeking judicial review of the February 1989 settlement and the legality of the 1985 Act which purports to make the Government sole representative of the victims.

The Government would also like to see the original claim for \$25m lodged in the Bhopal District Court in September 1989 restored and criminal proceedings brought against the company and its officers.

Part of the disquiet expressed over the \$70m settlement stems from the fact that when the Indian Supreme Court made its order in February 1989 it was only supposed to be considering an appeal by Union Carbide against an order of the Indian High Court in April 1988 that it should pay interim compensation of \$1.5m.

With no notification, the Court ratified a final settlement which many victims regard as unfair.

In India at least it seems the case may not yet be over and the decision of the Supreme Court on the legality of the settlement terms and the 1985 Act is eagerly awaited. In the US, however, the chances of reviving

litigation now seem remote.

When the US courts ruled in 1986 that India was the correct forum it was the end of any realistic hopes of having the cases heard in the US.

Many observers also feel that if the Indian Supreme Court upholds the legality of the 1985 Act that will also effectively be an end of the matter in India.

If that turns out to be the case there seems little chance of the majority of the Bhopal victims receiving a proper compensation for their injuries.

There appears to be real confusion about how much has already been paid out in interim payments and how much of the \$70m will finally be paid out and to how many.

There are reports of voluntary payments of \$10,000 (\$500) being made to the relatives of 3,323 people who died (360 bodies were not identified) and of the Government making interim payments of about \$675 to tens of thousands living in 36 districts of the city.

The state is also paying \$750 a month to 1,700 families who have lost one or more breadwinners.

Victims are, however, still said to be dying at the rate of one a day and there are constant disputes over the categorisation of the injured under the claims review format established by Mr Gandhi.

About 360,000 claims for compensation have so far been dealt with, 170,000 of which are for eight injuries. The number of totally disabled is put at 32 while 9,000 people are suffering partial and permanent injuries caused by the gas.

**Indians with a taste for the law are clogging courts**

K.K. Sharma writes that the Chief Justice is horrified by delays that are undermining the legal process

INDIANS are possibly the most litigious people in the world. They go to court at the drop of a hat, whether it is to fight with the landlady, recover debts, settle disputes over land, sort out family quarrels or get redress for imagined erosion of fundamental rights.

This makes the legal profession one of the most lucrative in the country and law colleges find they have to turn away students aspiring to be lawyers. But the result is that the judicial system is under considerable strain and on the verge of collapse.

A conservative estimate is that 200,000 fresh cases are filed every year and the courts can dispose of no more than 90,000. Such are the delays in the judicial system that, for instance, a tenant can avoid

paying rent for as long as 10 years simply because his landlord cannot get a judgment on an arrears suit.

Mr E.S. Venkataswamy, the Chief Justice of India, has long been horrified by the delays and has urged the Government to take immediate remedial measures.

India's judiciary is one of the country's few democratic institutions that is still independent of political influence, even though judges in the High Courts and the Supreme Courts are appointed by the Government.

There have been instances of political interference, for instance the supersession of judges in the Supreme Court by Mrs Indira Gandhi, former Prime Minister, in favour of those who would be favourably inclined to uphold some of her radical policies. By and large, however, the judiciary is considered fair-minded and independent even though corruption at district and lower courts is widespread.

Much more worrying is the strain on the system caused by the litigious nature of the general public.

So cluttered are the courts by old and fresh cases that some high courts, which have the jurisdiction to try new suits, are presently adjourning trials from now to 1991 or 1992.

In some civil courts, suits have been pending for more than ten years.

"Millions of manhours are being wasted every day throughout India by litigants and witnesses congregating near courts every day and

returning home without their cases being taken up for hearing," says the Chief Justice. "There is frustration, disengagement and increased social tension. Society is losing its shock absorber."

The judiciary has not expanded sufficiently to cope with the rush, mainly because of lack of funds to appoint new judges and build courtrooms at all levels. Instead, even existing posts of judges have been left vacant for years.

In Delhi alone, there is a need for 200 new judicial posts. The Delhi High Court sought 169 additional posts to be created as long ago as 1983 but no action has been taken on the matter. Outside the capital the strains are considerably worse.

One radical approach he suggests is that rent control laws

all the States that justice is being denied to hundreds of thousands of people.

The Chief Justice has asked for amendment of the Constitution to remove obstacles in the way of quick appointment of judges. He has recommended that every state should urgently frame special rules to fill all vacant posts.

"Stop saying there isn't enough money for these things," says Mr Venkataswamy. "We have allowed things to deteriorate so much that no other alternative is possible at this stage. If we fail in our attempt to solve the problem in this way, we may have to turn to other, more drastic measures."

One radical approach he suggests is that rent control laws

should be abolished since nearly 25 per cent of the cases pending in the Supreme and High Courts relate to litigation over rents or evictions.

He suggests that substantial investments should be made on solving the acute housing shortage problem, including use of "black money" (income not declared for tax purposes) for house-building.

The workload on the judicial system - and hence lack of justice for hundreds of thousands of people - has reached such a level that the Chief Justice fears the entire democratic system is endangered.

"There is bound to be a catastrophe in about a year's time," he said. "The delay and backlog will lead to disarray in the functioning of a constitutional Government."

The Congress retained power

in the western state of Maharashtra where the party's powerful leader in India's most industrialised state, Mr Sharad Pawar, continues as Chief Minister.

Although he has a greatly reduced majority, Mr Pawar checked a concerted and formidable challenge from the BJP and its ally, the Shiv Sena.

INDIA'S Central Bureau of Investigation yesterday filed preliminary charges against six people over allegations of pay-offs to middlemen in a \$275m (\$275m) contract for the purchase of HDW submarines from Germany in 1981.

An inquiry into the alleged pay-offs was ordered by Mr V.P. Singh, India's Prime Minister, in 1987 when he was Minister of Defence in Mr Rajiv Gandhi's government.

The affair led to his resignation and break with Mr Gandhi.

The matter has now been reopened by Mr Singh's government despite findings by a committee of inquiry formed by Mr Gandhi which found no basis for the allegations.

As in the Bofors deal, the CBI has now filed what is known as a first information report in a sessions court in Delhi to enable it to make detailed investigations both in India and abroad.

The Chief Minister in Madhya Pradesh is Mr Sundar Singh Patwa and in Himachal Mr Sharad Pawar.

The BJP will share power with the Janata Dal in Rajasthan where the government is led by its nominee, Mr Bhairon Singh Shekawat, after the two parties together won a clear majority. The BJP will, however, be the dominant partner.

In Gujarat, the Janata Dal

coalition's Chief Minister is Mr Chimanbhai Patel. A former Congressman, Mr Patel

was sworn in as the Janata Dal nominee after the BJP withdrew initial opposition.

In the eastern state of Orissa, the Janata Dal won an

easy majority on its own, mainly because of the charms of Mr Biju Patnaik, a senior politician, who has

become Chief Minister.

The Congress retained power

in the southern state of Andhra

Pradesh, where Mr N. Chandrababu Naidu, a former

member of the Congress, has

been elected as the new Chief Minister.

Mr Chandrababu Naidu has

been a member of the Congress

for 20 years and has been

involved in politics since

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### 3. Factors of Success

W. VENDETTES

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JUST BECAUSE YOUR SEAT HAS A NUMBER  
DOESN'T MEAN YOU SHOULD BE TREATED LIKE ONE.

### **'Use Passenger Names'**

**This reminder appears on virtually every page of the Delta Air Lines Flight Attendant Training Manual.**

We believe a cup of coffee leaves a nicer taste in your mouth when it's given to you by name.

It's just one of the personal touches we encourage.

a. from the ground staff to the Captain in command.

Of course, caring and consideration can't be

It's something you either have or you haven't.

We think it helps that our home is Atlanta.  
People from the South tend to have a lot of outmoded ideas about service.

They haven't yet learnt how to fake a smile. They haven't cultivated the attitude that by serving you they're doing you a favour.

But don't take our word for it. Any airline can claim service. At Delta we have the facts to support it.

Delta has been number one in passenger satisfaction among major US airlines for the past 15 years.\*

However, in-flight service and experience don't count for much if the plane isn't going where you want to be.

Delta has non-stop flights each day from London, Paris, Shannon, Dublin, Frankfurt, Munich, Hamburg, Stuttgart and beginning this summer Amsterdam.

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See your Travel Agent or call Delta for details of flights available from Europe to the US.



DELTA AIRLINES

1

## NOTICE OF REDEMPTION

## PEGASUS GOLD CORPORATION

8 1/4% Guaranteed Convertible Bonds Due 1992

NOTICE IS HEREBY GIVEN, to the holders of the outstanding Bonds described above (the "Bonds") that Pegasus Gold Corporation has elected to and will redeem, on April 6, 1990, all of the outstanding Bonds of said issue, at a redemption price equal to 104 1/4% of the principal amount thereof plus accrued interest to the redemption date in the amount of \$US 522.89 per \$10,000 Principal Amount, all pursuant to the provisions of the Paying and Conversion Agency Agreement by and among Pegasus Gold Corporation, Pegasus Gold Inc., and Morgan Guaranty Trust Company of New York, as Principal Paying Agent, dated as of August 23, 1985 and the Bonds.

On and after April 6, 1990, the Bonds will no longer be outstanding and interest thereon shall cease to accrue. Payments will be made on and after April 6, 1990, against presentation and surrender of Bonds with coupons due August 23, 1990 and subsequent coupons attached, subject to applicable laws and regulations, at the offices of Paying Agents set forth below, by United States dollar check drawn on a bank in the City of New York and delivered or mailed to an address outside the United States or transfer to a United States dollar account maintained by the payee with a bank in a European City.

## Conversion Right

The holder of any definitive Bond has the right, at his option, to convert his Bond into Common Shares of the Corporation on or before March 30, 1990. The number of shares to be issued upon conversion shall be determined by dividing the principal amount of such Bond by US \$10.7527 per Common Share. No fractional shares will be issued and no cash will be paid with respect to such shares.

It is the opinion of the Corporation's management that the value to be realized by bondholders through exercise of the Conversion Right will exceed the value realized through redemption of the Bonds so long as the market price of the Corporation's Common Shares is greater than \$US 11.80. The composite market price range of the Corporation's Common Shares for the 30 trading days ended February 22, 1990, as reported in the Wall Street Journal, was as follows:

\$ High - \$US 16 1/2; Low - \$US 13 1/2.

In order to exercise the Conversion Right, bondholders must surrender the Bond to be converted on or before March 30, 1990 to the specified office of any of the Conversion Agents set forth below, accompanied by a duly signed and completed conversion notice, the form of which is obtainable from the specified offices of the Conversion Agents.

## PRINCIPAL PAYING AND CONVERSION AGENT

Morgan Guaranty Trust Company  
(Formerly Banque Paribas)  
of New York  
Morgan House  
1 Angel Court  
London EC2R 7AE

## PAYING AND CONVERSION AGENTS

Banque Leu Geneva S.A.  
(Formerly Banque Citzwiller,  
Kurs, Bungen S.A.)  
17 Rue Bovy-Lyberg  
CH 1204, Geneva  
Kreditbank S.A. Luxembourg  
43 Boulevard Royal  
Luxembourg

Morgan Guaranty Trust Company  
of New York  
Avenue des Arts 35  
Brussels

Swiss Bank Corporation  
1 Aachen-Vorstadt  
CH 4002, Basle

Morgan Guaranty Trust Company of New York, as Principal Paying Agent, expresses no opinion as to the advisability of converting these securities.

PEGASUS GOLD CORPORATION  
By: MORGAN GUARANTY TRUST COMPANY  
OF NEW YORK, Principal Paying Agent

Dated: March 6, 1990



## Sime Darby Group

INTERIM ANNOUNCEMENT  
HIGHLIGHTS OF CONSOLIDATED RESULTS FOR THE HALF-YEAR ENDED  
31ST DECEMBER 1989

	1989 M\$ Million	1988 M\$ Million	% Increase
TURNOVER	2,365.7	1,980.7	19
PROFIT BEFORE TAXATION	280.7	226.0	24
EARNINGS	129.7	102.5	27
EXTRAORDINARY PROFITS	4.6	33.3	
	Sen	Sen	
EARNINGS PER SHARE	8.3	6.6	26
DIVIDENDS PER SHARE - GROSS	3.5	3.3	6

Profit before tax of M\$280.7 million is 24% higher than that achieved in the first six months of the last financial year with improved profitability coming from all the major Group businesses except Plantations.

It is the view of the Board that the profitability for the second half year will approximate to that of the first six months.

## NOTICE TO NOTEHOLDERS

## CHRYSLER FINANCIAL CORPORATION

## US\$ 100,000,000 7 1/2% NOTES DUE 1991

In accordance with Clause 4 (a) of the Terms and Conditions of the above issue and in compliance with the provisions of the Fiscal Agency Agreement, the notice is hereby given that the notes will be redeemable at the option of the holder on May 15, 1990 at 99 1/2% of the principal amount.

To exercise such option the holders must deposit the Notes to be redeemed, together with all coupons representing the same, at the offices of the Corporation, with any of the paying agents listed below not later than April 13, 1990.

Principal Paying Agent: Banque Paribas Luxembourg

Paying Agents: Banque Paribas

Paris

Morgan Guaranty Trust Co of New York

Brussels

Swiss Bank Corporation

Basle

On behalf of the Issuer  
BANQUE PARIBAS LUXEMBOURG

Luxembourg, March 06, 1990

DONG AR CONSTRUCTION  
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2. Payment Interest for Sub-period:

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3. Interest Amount payable for Sub-period: US\$329.58 per US\$50,000 nominal.

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## WORLD TRADE NEWS

## Canada bid to end textile impasse blocked

By William Dulforce in Geneva

DEVELOPING COUNTRIES yesterday rejected a Canadian proposal aimed at removing the impasse in talks on the reform of world trade in textiles and clothing, and urged the European Community to take its ideas.

The Canadians claimed their proposal would introduce fair competition to the \$200bn (£117bn)-a-year trade, which has been governed for the past 30 years by a Multi-Fibre Arrangement (MFA) letting richer nations impose import quotas.

The Canadian blueprint modified a US proposal whereby importing countries would start to apply global quotas for each product category. Under both plans, the

MFA would not be renewed when it ends in July 1991, and the \$200bn-a-year trade would gradually adjust to Gatt rules, but the Canadians would immediately free the trade from all measures inconsistent with Gatt.

Governments would be able to shield domestic industries against sudden import surges, in accordance with Gatt's so-called safeguard provisions. But during a transition period, the disciplines applied to these safeguards would be modified thus:

- the trigger for the measures would be "market disruption", not "serious injury" to domestic producers which has to be shown under Gatt rules;
- no compensation would be

payable to exporters hit by the safeguard action.

Integration of textiles and clothing into Gatt by this process would be liberalising, market-oriented and non-discriminatory, Mr Pierre Gosselin, Canada's chief textiles negotiator, said. But Mr Hassan Kartadjemena, chairman of the International Textiles and Clothing Bureau, the co-ordinating body for 22 exporting countries, rejected the basic concept of global quotas.

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HK airline  
may drop  
China flights

CATHAY Pacific, Hong Kong's international carrier, is considering withdrawing from China and handing its Peking and Shanghai flights to Dragonair, acquired seven weeks ago in a deal with Peking's China International Trust and Investment Corporation (Citic).

Talks ended in Peking last week on air traffic rights between China and Hong Kong, John Elliott reports. China agreed to let Dragonair replace five charter routes to cities such as Xiamen and Dalian with scheduled services. Cathay was to have one extra flight a week to Peking and Shanghai. The routes will still be dominated by the Civil Aviation Administration of China, whose three new regional airlines, Air China, China Eastern and China Southern, will fly to Hong Kong.

The accord shows co-operation is finally improving between Cathay and Dragonair. Cathay, with its parent company, Swire Pacific, bought 35 per cent of Dragonair in January. Citic, with a 12 per cent stake in Cathay, acquired 38 per cent of Dragonair, formerly controlled by Hong Kong entrepreneur Sir Rue Kong Pao.

Cathay wants effective working ties with Peking before Hong Kong reverts to China in 1997. It sees its interest lie in helping Dragonair develop as a regional feeder airline in China, with extra flights to Peking and Shanghai.

## US leads moves to ease CoCom licensing

THE US is moving swiftly to lead multilateral efforts to liberalise export licensing procedures for Western technology sold to emerging democracies of eastern Europe. Nancy Dunnane reports from Washington.

The US has begun technical exchanges with Poland, Hungary and Czechoslovakia to advise on setting up control systems with which it hopes to safeguard sales of strategic goods and technology. New procedures would let Western inspectors check on-site in customer countries.

Mr Robert Mosbacher, US Commerce Secretary, presented a safeguard proposal to

the Czech Government last week. The US has been pressed by members of the Paris-based Co-ordinating Committee for Multilateral Export Controls (CoCom) to agree to ease export controls significantly.

Fearing that its allies, particularly West Germany, would break from CoCom, the US is seeking to lead and control the process, especially to limit sales to Moscow.

Commerce Department officials insist the meetings with the east European countries are not formal talks but "technical exchanges". They say the three Eastern bloc nations have expressed interest in accepting US help-like in

hitherto provided to non-CoCom nations developing safeguards measures.

The US has not been ready to move as quickly as Western Europe, but members of CoCom last month agreed to the US proposal to cut the processing time for multilateral export licences from 12 to 8 weeks, and step up efforts to streamline the list of controlled products, as well as shorten the list in three key sectors: telecommunications, machine tools and computers.

The US has embarked on a fast-track review of the changing strategic picture, to present new proposals later this spring. Pressure to liberalise export

licensing is coming from Congress as well, where both Democrats and Republicans worry that US business will lose high-technology sales to the Europeans.

The Pentagon, which traditionally takes a hard line on export controls, seems resigned to liberalisation. Mr Stephen Hadley, Assistant Secretary of Defense, said "a more restrictive US approach than that of our CoCom partners only disadvantages US companies without advancing the overall goal of technology security."

"We also recognise that this is unfair to US companies, and will lead to an erosion of the US key technology base."

## Comecon-style trade war seeks export cuts

Hungary finds it is as good as useless to make a surplus, writes Nicholas Denton

HUNGARY and the Soviet Union are engaged in a trade war - not to reduce imports, but exports

In the Comecon world everything is upside down. Trade surpluses in this Soviet-led trade bloc are to be avoided: soft products such as food and oil, are called "hard" because they can be sold for dollars; hard products are "soft" and the most profitable exports are those which the importing country wants least.

Hungarians have a sharp sense of the surrealism of Comecon. "We give them two dead cats: they give us one dead dog," they say.

In late January, in response to a decline in Soviet exports and a growing imbalance of trade, the Hungarian Government took the drastic, unilateral step of suspending export licences and renewing only a proportion of them on a case-by-case basis. Some experts predict that later this year both the Soviet Union and Hungary will try to cut their exports even further until trade is limited to essential goods and that conducted between companies under barter arrangements.

Another round of talks to prevent this came to an end last week without an agreement on the annual protocol, which plans bilateral trade. A Soviet diplomatic source described the talks as "hard, very hard". Mr Erno Kemenes, head of Hungary's state planning office, said last week that the negotiations with the Soviets reminded him of a "cold

war".

At issue is Hungary's huge surplus - 1.6bn transferable roubles (TR) (Comecon's unit of account) last year, 3 per cent of gross domestic product. The draft agreement of the International Monetary Fund with Hungary specifies that its trade should be brought into balance this year. But in the first three weeks of January, before the Government suspended exports, Hungary amassed a further TR36m.

Since no-one has ever seen a transferable rouble, it is a surplus without value, an entry on a balance sheet which will probably be thrown away at the end of December. In the story it entitled Hungary to run a deficit in the future but this is almost certainly the last year of the transferable rouble.

Comecon countries plan to phase in trade in dollars from January 1991 - and so Hungary has little time to spend its excess. Hungary's proposal is to con-

vert the accumulated transferable roubles into dollars. The Soviet Union agrees in principle but disagrees on the exchange rate.

Economic crisis in Hungary and the Soviet Union lies behind the trade imbalance. High interest rates in Hungary, to combat rising inflation, make Hungarian industry fall over itself to supply the Soviet Union; companies which export to the west can expect payment only after about 18

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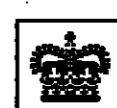
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## NEWS IN BRIEF

**Union leader denies misuse of 'donation' from Libya**

Mr Arthur Scargill, president of the National Union of Miners, yesterday denied allegations that senior NUM officials had personally gained from an £183,000 donation claimed to have made to the union by the Libyan government during the 1984-85 miners' strike.

The NUM said accusations in the *Daily Mirror* newspaper were "nothing but vicious lies." It said no money had been received from Libya during the strike, and no donations had been used for the "personal needs of national officers".

**Guinness holiday**

At the end of yesterday's hearing in the Guinness fraud trial the judge told the jury they could have a day off today — "while the rest of us see what the five issues are."

His evidence came after hearing evidence that Mr Oliver Roun, the former Guinness's director of finance, had wide powers to authorise payments by the company without having them approved by Mr Ernest Saunders, then chief executive, who denied charges arising from payments made in the course of a share swap operation mounted by Guinness during its 1986 takeover battle with Argill for Distillers.

**Declan Kelly move**

The Directors of Declan Kelly Group, the privately-owned developer which went into voluntary liquidation last month, yesterday came under pressure during a creditors meeting over the amount of money owed to Bovis, the construction group.

Bovis claimed that the group was owed about £4.2m and not £205,680 as listed in the statutory information on principal trade creditors which was made available at the start of the meeting.

**US-style recruitment**

The TUC launched a recruitment campaign in Trafford Park, Manchester, northern England, drawing on techniques developed by US unions. Seventy-five non-union companies employing 5,000 people are to be the focus of the campaign.

**Overseas consultancy**

The management consultancy market topped £1bn last year according to the annual review of the Management Consultants Association — much of the unexpected increase was due to an 80 per cent rise in UK consultancy activity overseas.

West Germany was the largest source of European clients, closely followed by Belgium.

**Bookmakers strike**

Betting shop workers at Coral Racing, Britain's third largest bookmakers, have voted to strike by a two-to-one majority against the company's deregulation of the Transport and General Workers' Union.

The strikes are planned to coincide with the Grand National and other big race days but the company said it expected the effect on business to be minimal because of the low level of union membership.

**Correspondent meeting**

The board of the Sunday Correspondent, the national Sunday newspaper launched last autumn, were understood to be meeting last night to discuss a significant injection of new capital. As much as £10m may be sought, in addition to the £1m capital raised to start the newspaper.

**Card consideration**

National Westminster, the largest member of the Access credit card consortium, is considering following Lloyds Bank and introducing an annual fee on its 4m credit cards. The decision rests mainly in the hands of Mr Derek Wanless, general manager in charge of UK retail business, and Mr Ron Williams, the bank's main credit card strategist.

**Coal productivity**

British Coal's productivity will improve this year by about only half the 11 per cent needed to offset the effect of the third mild winter in a row.

**New frigate plan**

Yarrow Shipbuilders, the Glasgow-based division of GEC, has proposed a new super-frigate for the Nato NFR90 joint warship project which was recently abandoned.

**Tories close ranks to fight poll****Government tries to calm nerves after tax turmoil**

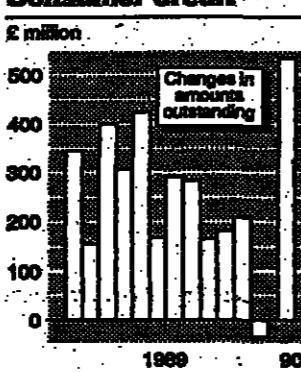
By Philip Stephens, Political Editor

THE Government yesterday sought to steady its supporters' frayed nerves after the political turmoil of the past few days, but senior ministers acknowledged that they did not expect an early recovery in its electoral fortunes.

Ministers are conceding that the prospect of a further rise in the inflation rate, no relaxation of the interest rate squeeze and a tough Budget makes it unlikely they will begin to recover in national opinion polls until later in the year.

Their concern now is that public displays of disunity might threaten a continued slide in sterling's value on the foreign exchange markets, which in turn would raise the spectre of a renewed rise in interest rates.

Meanwhile, Mr Kenneth Baker, the Conservative party chairman, opened the party's campaign to retain the parliamentary seat of Mid-Staffordshire in the March 22 by-election two days after the by-election victory since the 1980s.

**Consumer credit****Record high for credit figures**

By Rachel Johnson

CONSUMER BORROWINGS leapt to record levels in January, dashing market hopes that excessive credit growth is being squeezed out of the economy.

The amounts of total outstanding credit and new credit advanced to consumers both reached all-time highs — and gave the Chancellor of the Exchequer, Mr John Major, unwelcome evidence that UK consumers are still proving unresponsive to his medicine of high interest rates.

The Central Statistical Office announced that consumer borrowing from finance houses, building societies and credit cards rose by £285m in January, after it had dropped £25m in the previous month. This monthly increase, which is the highest on record, taken with the total of outstanding consumer borrowings to £7.3bn.

Government statisticians said that the flu epidemic before Christmas was partly to blame for the "artificially high" January figure. The epidemic had led to administrative problems which had distorted the past two months' figures, they said.

In the City of London, economists scoffed at what they said was a spurious explanation from the authorities. "It is testing the credibility of the markets," said Mr Neil MacKinnon, economist at Yamaichi, the securities house.

Economists at Greenwell Montagu agreed that the credit data, combined with money supply forecasts for February, pointed to an "alarming" buoyancy in consumer activity.

The statistical office said the seasonally-adjusted rise in outstanding credit of £285m had been exaggerated by £130m by the flu epidemic — but even so, was surprisingly high.

New credit advanced to consumers was a £3.55bn in January, up from a revised £3.38bn in December.

The Treasury said that the three-monthly total of £704m for borrowing increases — though still higher than the previous three-month total of £623m — was a better guide to the underlying trend.

The statistical office announced that the volume of UK retail sales fell a final, seasonally-adjusted 1.9 per cent in January, unchanged from the provisional figures.

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## UK NEWS

**Ford president predicts car sales boom in E Europe**

By John Griffiths

EAST EUROPEAN car sales could double over the next decade from their current 2m, according to Mr Louis Lataif, president of Ford of Europe. He said that would create a significant opportunity for producers based in western Europe.

He told the Financial Times Motor Conference in London yesterday that total sales in eastern Europe could rise to 7m cars a year if car population densities reached western levels. But it could take two decades to see the full effects of the opening of markets.

Long waiting lists for East European-produced cars indicated that "there are lots of people there already who can afford cars but can't get them," he said.

And he produced figures to indicate the gaps between East and West in terms of per capita purchasing power were not as big as many might suppose.

Mr Lataif warned that opportunities

were being offset by a fiercely-increased competitive climate inside Western Europe against the background of the region's capacity to make 2.2m more cars than it could sell.

With declared Japanese assembly capacity in Europe set to rise from 265,000 cars a year in 1989 to 840,000 by 1995 — 605,000 in the UK — Mr Lataif claimed that 60,000 European motor industry jobs would be lost by 1995 by Japanese "transplants" operating with 60 per cent "local" — or EC — content.

However, Nissan, Honda and Toyota, the main Japanese companies committed to large-scale "transplant" car assembly, are all aiming to achieve EC content of at least 80 per cent.

Stressing like all the speakers, that quality has become a central issue for the industry, Dr Ing Hansjorg Manger, management board member of Robert Bosch, set out key challenges to be

faced by component suppliers. He said they must "commit all of their resources to further advance the state of the art of their specific products."

He said that while between 200 and 300 Japanese component makers had followed Toyota and other Japanese car producers into the US, fewer were likely to come to Western Europe because of the latter's stronger component industry compared with the US.

In describing the harnessing of new technology for the motor industry, Prof Walter Kunerth, group president of automotive systems at West German electronics group Siemens, warned that dramatic changes were under way which would reshape the world motor industry in the 1990s.

"Suppliers must be prepared to cope with these changes or become casualties of market shifts as the vehicle is redefined and transformed."

Environmental standards in the form of exhaust emission controls would essentially become global, Prof Kunerth predicted. That would offer "very little opportunity in the long term to hide older designs and technologies in particular markets or regions".

• HONDA will not stop its efforts to increase the European content of its UK-built cars even after the 80 per cent level is reached, Mr Shojiro Miyake, managing director of Honda of the UK Manufacturing (HUM), said.

"We have a strong determination further to Europeanise all phases of our activities," Mr Miyake declared in describing progress of Honda's £200m bid to build 100,000 Honda and Rover-based cars a year in the UK starting at the end of 1991.

HUM has committed itself to achieving 80 per cent EC content within 18 months of starting volume production.

**Insurance premiums harden following storms in Europe**

By Patrick Cockburn

THE £5bn cost of storms in the UK and Europe since January 25 has triggered a hardening of premium rates in those parts of the London insurance market which will have to pay for much of the damage.

Despite opinion polls suggesting that Labour is set to overturn the Government's 14,000 majority in Mid-Staffordshire, Mr Baker said that it would retain the seat in the by-election two days after the Budget.

In contrast, Labour appears increasingly confident that it can secure what would be its biggest by-election victory since the 1980s.

He told the annual general meeting of the company: "We are now seeing the worldwide reinsurance market's capacity shrinking significantly."

Ever since Hurricane Hugo last year, insurers have hoped that the unprecedented series of disasters hitting the US and western Europe would end the worldwide depression in insurance rates.

Mr Jim Payne, chairman of EW Payne, the reinsurance arm of Sedgwick Group, the

biggest European brokers, said yesterday that the \$5bn cost of Hugo had jarred the market but the present round of rate increases had been triggered by the January 25 storm.

He believed, however, that it would be 1991 before insurance companies could pass on their increased reinsurance costs to their own customers.

Other brokers believe that reinsurance rates are only slowly stabilising although there have been increases in

premiums for protection against catastrophe. Mr Hady Wakefield, chairman of CT Bowring Reinsurance, said the reinsurance industry remained very competitive and there would be no return to the sudden rate hikes of 1985.

The storms of January and February are now believed to have cost some £3bn in the UK and £2bn in western Europe, with most of the loss being born by reinsurance companies. For instance Gen-

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## MANAGEMENT: The Growing Business

## Planning

## Thinking of tomorrow instead of just today

Charles Batchelor concludes his series by examining how managers and directors can benefit from outside advice

Ian Quick and his two brothers, David and Jeremy, had built a successful company in the 15 years since their father had died. Ian had inherited a commercial stationery business with a staff of three and turnover of £30,000 in 1973 and by 1987 it had grown to employ 20 people producing sales of £1.3m and making healthy profits.

It was at this stage that Quicks, based in South Norwood, south London, ran out of steam and for two years turnover and profits stagnated.

"We were firefighting," recalls David Quick, finance director. "The problems of the day were all-consuming. We were hands-on managers rather than directors."

Help arrived in an unusual way. Out of the blue the brothers received a phone call from the government's Training Agency looking for small firms to act as pilots for a new programme to be known as Business Growth Training. The official on the line had apparently picked Quicks out of a business directory as a possible candidate. "They were offering to meet half of the costs of management training," says Ian Quick, managing director. "It seemed such a good deal we didn't believe it at first."

The Quicks spent three months working with Bob Lillystone of Handpicked Group, a Turnbridge Wells, Kent-based consultancy, to plan their business plan, the company's first.

Budgets were introduced for five departments giving tighter control of spending and enabling the Quicks to introduce a bonus scheme for all staff. Previously budgeting had been done "on the back of a cigarette packet," says David Quick.

The computer system was reorganised to provide detailed monthly analyses of the performance of all the salesmen and of the overall financial performance of the company.

This information in turn allowed Quicks to categorise customers as A (large), B (medium) and C (small). Sales

men could see when customers were ordering less than usual; they earned bonuses from moving customers up a category by more persuasive selling; while time-consuming C-customers were either dropped or handed over to the sales team.

The immediate impact of these measures was to boost turnover to £1.8m in the year ending this coming March 31, to improve pre-tax profits to £50,000 and to reduce staff turnover. The £20,000 cost to the company of the training programme (a further £20,000 came from the Training Agency) has been recouped in nine months.

More importantly, Quicks has set long-term objectives of raising sales to £5m by 1993/94, of winning trade and training quality awards and of

ers of Britain's smaller companies. "Most small firms don't like training and they don't undertake any," comments Paul Burns, professor of small business development at Cranfield School of Management.

"Less than two per cent of firms undertake training and it accounts for under one per cent of company spending."

A survey carried out in 1988 by the Forum of Private Business, a small firms lobby group, showed that 75 per cent of respondents "approved" of management training but most did not have the time to attend themselves or send their senior staff. Most of the Forum's members appeared to be "natural entrepreneurs," the survey concluded optimistically, since 80 per cent of owner-managers had had no general business training while 85 per cent had had no specialist training.

Another study published last month by the Institute of Directors, most of the members of which run small or medium-sized businesses, revealed a similarly bleak picture of executive training. More than nine out of 10 respondents had not received any formal preparation for board responsibility.

A common career pattern among senior managers is that they will be people with technical skills who have set up in business on their own or will have been promoted within their employers' business.

Joanna Holcroft spent 13 years selling furnishing fabrics before deciding a year ago to start up on her own.

Holcroft expects her company, Dolphin Studio, based in Battersea, south London, to achieve sales of at least £150,000 in its first year.

To help her achieve this target she is spending six weekends on a Firmstart training course for young businesses at Cranfield.

"My strength is sales but I feel I was going to be doing the job of six or seven people," she says. "My areas of weakness were accounting, legal matters, recruiting and dealing with staff and marketing. I felt I needed to add to those areas

substantially and quickly."

Crucially, owner-managers need to learn how to step back from the day-to-day concerns of business to think strategically and plan ahead. Many of the owners of medium businesses attending the Accelerated Growth Programme run by the Greater London Enterprise (GLE) have a block about planning, says Sally Wilton, managing director of GLE's training centre. To overcome this reluctance she gets her students to draw up best and worst case scenarios for their business.

An important function fulfilled by the training programmes designed for owner-managers is to help the individual break out of "the fearful isolation of running your own business," says Catherine Gurling, head of the Centre for Enterprise at London Business School (LBS). Managers do not realise that the problems they face are common to many businesses and they benefit from discussing their difficulties with others.

The type of training which is most suitable will change as the business grows. Many of the business schools and others which provide small business training differentiate between the new start-up and the more established, but still small, business.

Start-up companies are not interested in managing people but as the business grows issues of people management and how to delegate loom large," says Cranfield's Paul

Burns. Newly-founded firms are concerned about cash flow and survival while more established businesses should start to concentrate on controlling their margins and profitability, he explains. Start-ups are concerned to win customers fairly indiscriminately but as they grow they should concentrate on market niches where they can charge a premium price.

The emphasis of recent programmes such as the Training Agency's Business Growth

Programme for owner-managers, has been on integrating training into the overall development of the business.

Overall small business programmes have become shorter, more practical and, also, more expensive over the years. In the early days small business training was often provided free. It is still subsidised but is now charged for at a rate which ensures the student works hard to justify his investment.

How effective is this training? One in three small businesses stops trading within the first three years. The Training Agency says its training programmes reduce the mortality rate to just one in 10 companies over a two-year period. However, a serious academic study of whether the training or other other factors led to this lower failure rate has yet to be done, says Paul Burns.

Kendall Chew, founder of Bullet Couriers, a Bourne End, Buckinghamshire, company with turnover of nearly

£400,000 and 15 full-time employees, is in no doubt that training has been good for his business. Bullet would not have grown to become one of the largest courier firms in the area without the training and training, he says.

Chew's training taught him to monitor his finances very closely. When Chew has acquired other local couriers he has frequently found they have no up-to-date financial information. "One said his accounts were with his accountant but he would have them back in two months. He didn't even know if he was making money or not."

Those firms which have got away with an amateur approach during the years of economic growth will find it harder to survive in the current downturn. Training will become more important than ever for those which hope to survive.

**Contact TA, Mansfield, Sheetfield, St 4PQ, area offices and local Jobcentres.**

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**A previous article in this series appeared on February 27.**

## Key to longer term regeneration

Depressed regions can not rely on attracting large-scale inward investment to revitalise their economies, according to a recent study of the business climate in West Cornwall.

At best, importing new business activity will create jobs in the short term but will do little to create the self-regenerating capacity needed to compensate for changes in markets and technology, the study claims.

However, a number of elements appear to be necessary to generate new activities in remote regions such as Cornwall. They need a balanced economic structure of small, medium and large firms; a wide range of manufacturing and service activities; an effective educational system; and a good quality of both the man-made and the natural environment.

The policies needed to create these conditions are:

• The promotion of small and medium-sized businesses.

• No discrimination against service activities.

• The encouragement of high-density but low-rise, mixed developments of commercial and residential property.

• Investment in centres of education and research.

As part of an attempt to pre-

pare small business activity, the study compared West Cornwall with the coast of Ayrshire, Scotland, and the Cornish town of Falmouth, Maine, in the US, to identify activities lacking in Cornwall.

The birth rate of new manufacturing firms was well above the national average in Cornwall but it needed more transport, business, social and leisure services companies, the study showed.

The comparison with Ellsworth showed that computers, modern and fax machines now make it possible for "knowledge workers" to live in environmentally attractive areas like Cornwall and Maine.

Maine was also once a depressed area but now has lower unemployment and faster growth than the US as a whole. Much of this has been built on service industries with one couple carrying out computer software development for companies such as Lotus, IBM and Prime while another person carries out computer analysis for health insurance companies in New York.

\* *Business Opportunities in West Cornwall* by Graham Banock & Partners. Available from West Cornwall Enterprise Trust, Market Square, Cornwall TR14 8JT Price £10 + £1.50 p&p.

## France lures British firms

THE APPROACH of 1992 and the single European market have prompted a number of smaller British companies to consider setting up operations across the Channel. Not only would this save on costs but it would place them closer to the markets of continental Europe.

The region of Lower Normandy, which takes in the towns of Caen and Falaise, has begun a marketing campaign to sell itself to smaller British companies interested in establishing operations in Northern France. A range of grants and favourable loan packages is available from CERANOR, the region's industrial development authority, sometimes topped up with municipal assistance and national aid schemes.

New businesses employing

more than 10 people are eligible for new enterprise grants of a least FF 200,000; another grant will meet the half the salary costs of a general manager for the first year, while a "cash flow loan" is available to help businesses get started and building grants.

The disadvantages of a French location are high national insurance charges, a slow-moving bureaucracy and lots of paperwork.

In addition, firms wishing to establish a continental base might want to set up in an area closer to their main customers rather than in a peripheral region of France.

Contact through European Research for Industry and Commerce, Chateau de St Loup, 14700 Falaise, France Tel 01 33 32 40 05 22

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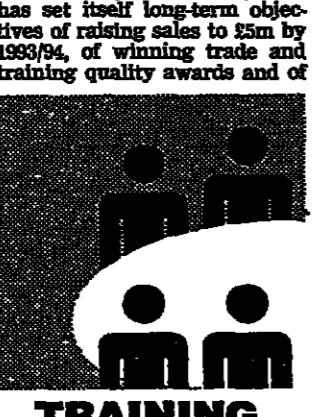
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TRAINING

establishing a new and larger warehouse. It has also drawn up a mission statement pledging the company to honour God (the Quicks are committed Christians), to help staff develop, pursue excellence and grow profitably.

Like the owner-managers of most smaller British companies the Quicks had received no formal management training (though David is a qualified accountant) but had learned by experience. Sitting down with Lillystone and his flip-charts, dissecting the shortcomings of their business, was not easy but they were willing to learn.

This contrasts with the majority of the owner-man-

agers in Britain who, according to the Institute of Directors, are seeking to maximise values, locate the best buyer, negotiate the best deal and minimise taxes. We'll explain how, for example, although the economy is sluggish, it can still be a seller's market. You'll be talking to seasoned corporate finance advisers. Professionals who are dedicated to providing expert and impartial advice. Who seek to add value rather than merely to get commissions or do deals. Who are in contact with

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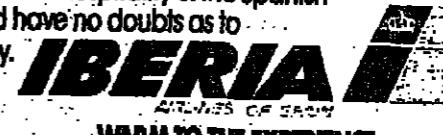
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February 23 1990

IN LITIGATION against a representative underwriter the court cannot order him or those he represents to make discovery of documents in the latter's possession, because they are not parties to the proceedings. And legal professional privilege can be claimed for documents obtained by solicitors for the purpose of the litigation, though not previously in their possession nor created for that purpose, if disclosure would tend to diminish or destroy the confidential relationship between solicitor and client.

Mr Justice Saville so held when refusing an application by the plaintiff Mr Apostolos Konstantinos Ventouris, for an order that the defendant, representative underwriter Mr Trevor Rex Mountain, serve a further and better list of documents in his possession or in the possession of the underwriter whom he represented. HIS LORDSHIP said that Mr Mountain was sued in representative proceedings representing himself and all other underwriters subscribing to the marine war risks policy on which Mr Ventouris was claiming.

The question was whether legal professional privilege could be claimed for documents not previously in the possession, custody or power of a party to actual or contemplated litigation, which had not come into existence for purposes of the litigation but had been obtained by his solicitor.

The court disagreed.

The privilege was an exception to the general rule that a party to litigation must disclose all documents that were or had been in his possession, custody or power.

It was also settled law that privilege attached to copies taken by solicitors of documents held by third parties where the copying was done for the purpose of actual or contemplated litigation.

It was also settled law that the court only had power to order "a party" to proceedings to make discovery.

So far as representative proceedings were concerned, it was clear from Order 15 rule 12 (iii) that represented persons were not party to the proceedings.

Order 15 rule 12 (iii) provided that an order given in proceedings under the rule "shall be binding on all the persons as representing whom . . . the defendants are sued, but shall not be enforced against any person not a party to the proceedings except with the leave of the court."

It must follow that a court could not make an order under Order 24 rule 3 against the represented underwriters, since they were not party to the proceedings.

Nor could it make any order against Mr Mountain in respect of any documents not in his possession custody or power, since such documents also fell outside the ambit of the rule.

The second question was whether legal professional privilege could be claimed for documents not previously in the possession, custody or power of a party to actual or contemplated litigation, which had not come into existence for purposes of the litigation but had been obtained by his solicitor.

The court disagreed.

The privilege was an exception to the general rule that a party to litigation must disclose all documents that were or had been in his possession, custody or power.

If documents fell within the

general rule because they had been obtained for the purposes of the litigation, and if disclosure would be likely to undermine the public interest in preserving the confidence between solicitor and client, there was no good reason for distinguishing in this context between documents that had and those that had not, been brought into existence for the purpose of the litigation.

It might be suggested that if the privilege extended to original documents (as opposed to copies) obtained by solicitors for the purposes of actual or contemplated litigation, a ready means presented itself for obtaining and suppressing adverse evidence.

That was not so. Solicitors who obtained documents for the purpose of suppressing them would not be acting in the course of giving necessary legal advice and assistance, but in breach of their duties as officers of the court.

Thus no privilege would attach to such documents.

Quite apart from that the source or maker of the document was likely to remain available.

And even if the original owner of the document had given up to the party in question all rights to it, there would be nothing to prevent that person from revealing its contents or what he had done with the document.

For the plaintiff: Stephen Hofmayr (Hill Taylor Dickinson).

For the defendant: Andrew Popplewell (Ince & Co).

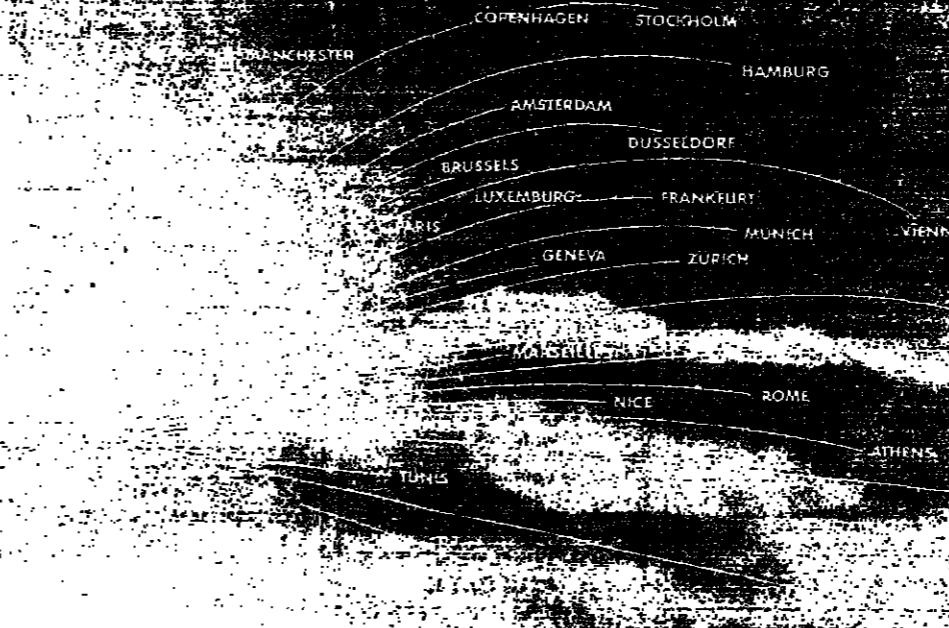
Rachel Davies  
Barrister

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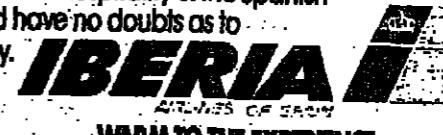
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WARM TO THE EXPERIENCE.

Jazz in Lips

# Icy landscapes, intimate portraits

William Packer reviews exhibitions at the Barbican and Tate Galleries

**T**o move through the exhibition, "Landscapes from a High Latitude" now on show in the Concourse Gallery at the Barbican (until April 8, then on to Brighton and Edinburgh; sponsors include KIMSKIP, Icelandic Manufacturers, Hanover), is to be quite as intrigued by its collective as by its particular qualities. Arranged jointly by The National Gallery of Iceland and the Brighton Polytechnic Gallery, it brings us the work of Icelandic artists in this century. And if, with unthinking condescension, as with Johnson's woman preacher, we should find ourselves at first surprised that such work should have been done at all, we soon discover that much of it has been done very well indeed.

Iceland is a most extraordinary place, with a landscape surely as particular and remarkable as any in the world. To drive from the airport across the lava field to Reykjavik, with the geysers spouting from the black rock, throwing up their plumes of steam against the dark mountains beyond, is almost to sense once more another place, not alien, exotic, nor most certainly neither uninteresting nor intimidating, but decidedly strange. That it should have produced a distinctive school of artists is hardly to be wondered at, for how could the visual imagination not be stimulated by such a remotely beautiful romantic place?

That said, however, we should not expect the world, for strangeness and isolation bring not only opportunities but also limitations. Direct contact with the outside world is naturally infrequent, exposure to fresh ideas and developments elsewhere necessarily tenuous. Who would reasonably expect a constant flow of masterworks from a population no larger than that of one of our smaller provincial cities? The virtues of concentration inevitably are modified by probability.

Yet the critical problem remains, that the more open to external influence Iceland has become in more

recent times, and the closer Icelandic artists have thus moved towards the international mainstream, so the more sophisticated, predictable and dull the work has become. We find ourselves in the classically dubious position of welcoming a "contact" yet regretting its effect, watching upon a community of artists, in retrospect, in isolation we would never willingly have had imposed upon ourselves.

The stars of the show are undoubtedly of the founding and middle generations. Johannesh Kharval (1885-1972) is probably the best known of them, and rightly so, for his landscapes are possessed of an epic simplicity and scale, and are worked with an equally epic expressionist vigour, quite in keeping with their subject. But Thorbergur Thorbergsson (1887-1920) and Agustur Jonsson (1876-1953), are no less historically important, and Jonsson in particular even finer, perhaps, in the immediate handling of his work and no less of strength in the statement with interest growing in Nordic art of the midcentury period, their critical stock only less.

With both the generations run together, Julianas Sveinbjörnsson (1883-1968) stands out by the monumental simplicity of her seascapes, and, Fjörður Jonsson (1892-1958) for his more openly symbolic expressionism. Of the middle generation, Gunnlaugur Scheving (1904-1972) is remarkable especially for the graphic vigour of his fisherman of the 1950s. Georg Hauksson (b.1931) continues in the tradition with a seascape of disarmingly simple aesthetics.

"Not the land, but an idea of a land," runs the title of an essay by Michael Tucker in the catalogue, quoting the poet Jónas Hjalmarsson. Indeed. Most of these Icelandic artists went abroad to study, usually to Copenhagen, and most of them returned. The sense innumerate in all this work, early and late, is of a deep collective imagination haunted by Iceland's peculiar genius loci, the spirit of the place. Here is the most



"Skjaldbreidur," 1937, by Jon Stefansson at the Barbican

ancient of surviving democratic societies, and oneimately poetic and imaginative, still speaking the pure language of the sagas, still fresh and direct in its feeling for its place. And it is in its landscapes above all that this deep sense of continuity is rooted. Its most sacred site, the meeting place beside the lake at Thingvallir. In its art, we too may feel something of this imaginative force, if only a little.

At the Tate Gallery, in the new temporary exhibition galleries below the backstair, a retrospective exhibition is given to the work of Thomas Lowinsky (until April 16), an artist who died in 1947, at the age of 55, and is all-but forgotten today. He was born into comfortable circumstances, of Hungarian and German immigrant stock, and fortunate in never having to live by his work. It would be easy to write him off as a gentleman amateur, but he was rather more than that. He showed rarely, hence perhaps his comparative obscurity, but he worked steadily and seriously, with some particular success between the wars as an illustrator to some of the

smaller presses. His great influences were a curious and potent jumble of late. Indeed decisions pre-Renaissance, romantic symbolism, Biblical myth, fairytale and faerie, do suffice. Through the early 1920s he was engrossed in a rather harshly expressed symbolism, technically meticulous yet curiously un sympathetic, highly detailed and occasionally unbearably comic in its imagery. But the vision grew simpler and clearer, and by the late 1920s he was painting with the metaphysical intensity, especially in his small portrait studies, of the young Lucian Freud a generation later.

There follows in the 1930s a series of portraits of women, all professional models, that for all their modest scale and lack of any public ambition, are as finely observed, closely and delicately executed and psychologically convincing, as any of their time. These, and one or two late landscapes of similar accomplishment, are his masterpieces. Without pitching it too high, Lowinsky's is a reputation worth reviving.

Portrait of Miss Serinka Negrearnu, 1932, by Thomas Esmond Lowinsky at the Tate

## The Nose

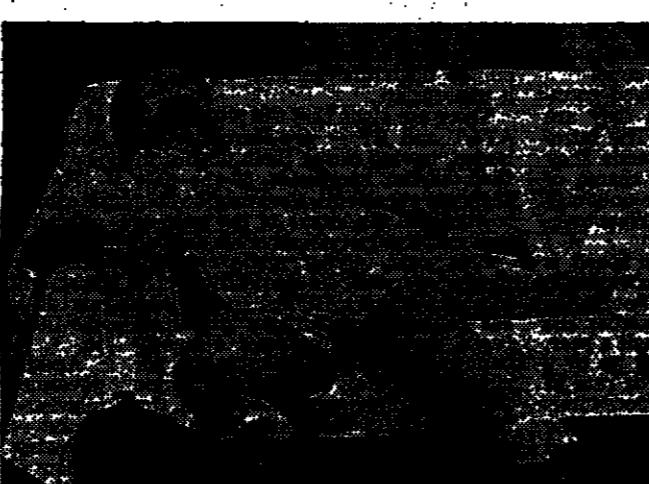
FRANKFURT CITY OPERA

Almost from the very beginning, Shostakovich seems to have been a master of the mask. We know this from different sources, but perhaps the best evidence of all is *The Nose*, which he wrote at the age of 22 and which has just been staged with considerable success in Frankfurt.

The opera's subject-matter — the nose which becomes detached from its owner, suddenly appears on a barber's breakfast table and later turns into a local government councillor — is open to all manner of interpretation, both political and psychological. But it is hard to decide whether the composer saw the Gogol tale as a riddle to poke fun at unsuspected targets, or a tragedy under the mask of farce. Shostakovich was to tread this ambiguous balancing act for the rest of his life.

If the authenticity of the "Memoirs" is accepted, the composer understood *The Nose* to be a horror story about police oppression, the cruelty of the crowd and the loss of personal identity. Recent German productions have had a more overt political interpretation on the work.

Johannes Schaar's Frankfurt staging, however, treated it as a straightforward piece of burlesque, a harmless parody



Alan Titus

confident; the players seeming to relish the communion-like changes in the personality of the music. Despite the parodying of other styles and the deliberate banalities, it was good to be reminded how avant-garde and inventive this score still sounds, particularly in Shostakovich's dazzling percussion palette.

The cast, singing in German, made easy contact with the audience and relieved all the musical jokes. The two high tenor roles were sung by Dieter Bumbusch as the Inspector and William Cochran as the Councillor, the latter rejoicing in a head-piece shaped like a

Andrew Clark

nose. Alan Titus gave a bold, virtuous performance as Kovalyov.

The Nose was a particularly good choice of repertoire for the company's temporary home in the Schauspielhaus, which has a sharper acoustic and more intimate atmosphere than the opera house next door.

The costs of reconstructing the opera house, which was practically destroyed in the November 1987 fire disaster, have now risen to over £30m, and the opening date has been put back to April 1991.

Andrew Clark

## ARTS GUIDE

### OPERA AND BALLET

London

Royal Opera, Covent Garden. The long-awaited new production of *Stravinsky's The Rite of Spring* in London for four decades is by Gerd Grön, conducted by George Solti. Eva Marton leads a cast which also includes Marjana Lipovsek, Nadine Seehafer, Robert Hale, and Robert Tear. There are final performances of *Don Pasquale*.

English National Opera, Colindale. David Pountney's potent *Traviata* production continues in repertory, with Helen Field in the title role, and Alan Cole and Edmund Barham as the Germonts. Also the latest return of *The Mikado* in Jonathan Miller's celebrated "white hotel" reworking.

Paris. Théâtre des Champs Elysées. *Bonifonte's La Princesse* in a new production by Warsaw's Teatr Wielki (7208237).

Opéra Comique. Mozart's *Moïse* performed by the Orchestre d'Auvergne conducted by Jean-Jacques Kamborow (4250026).

Paris Opéra. Leningrad's Kirov Theatre under Oleg Vinogradov's direction presents a *Soviet Bolshoi* with *Helena Pankova* as its star, followed by *Giselle* in Jean Coralli's and Jules Perrot's choreography at the Palais Garnier (4745571).

Amsterdam

Teatro dell'Opera. Scheduled performance of Strauss's *Ariadne auf Naxos* will not take place due to strikes (61735).

Schauk. (Tue, Wed). Danstheater, Polish State Opera of Bydgoszcz. Present *La Traviata*. Circumstances (60 00 00).

Brussels

Théâtre Royal de la Monnaie. *The Monnaie Opera in Mozart's Il Seraglio* co-produced with the Wiener Festwochen/Vienna State Opera.

Grange Park. The Ballet de Monnaie's *Cast in The Lovers are Free*, choreographed by Anthony Tudor and Giselle Porte, is rarely played *Die Sache Makro* — rarely played off the programme.

Hamburg

Opera. *Die Hochzeit des Figaro* by Gioacchino Rossini. Maria Zeta-Zoeppritz reveals her much-praised performance in the title role in *Das Mädchen aus dem goldenen Westen*. Also a co-production with the Lausanne ballet company with a premiere, choreographed by Jeanne Béret, directed to music by Wagner (Ariane, 1985). *La Sylphide* is rarely played *Die Sache Makro* — rarely played off the programme.

Vienna

Staatsoper. *Andrea Chenier* by Giordano. *Werther* by Massenet. *Eugen Onegin* by Tchaikovsky. *La Sylphide* by Loversjöld, choreographed by Peter Schaufuss.

Volksoper. *Die Lustige Witwe*, *Der Bettelstudent*, *Das Land des Lächelns*, *Das ist kein Niederrhein*, *Handel's Giulio e Cleo* and *La Bohème*.

Milan

Teatro alla Scala. Wagner's *Die Meistersinger*, energetically conducted by Wolfgang Sawallisch, with a first-rate cast led by Nancy Gastaldo, René Pape and Bernd Wever (alternating with Münch Schäfer), and the Prague Philharmonic Choir. (60 51 26).

Rome

Teatro dell'Opera. Scheduled performance of Strauss's *Ariadne auf Naxos* will not take place due to strikes (61735).

## ARTS

# A Midsummer Night's Dream

NEW YORK CITY BALLET, NEW YORK

"Won't it be to Mendelssohn?" said a woman the last time I saw a Regent's Park *Midsummer Night's Dream*. Mendelssohn's incidental music was once a staple of productions of this play, but no longer. Tyrone Guthrie's 1837 influential Victorian staging was already fighting a rearguard action on Mendelssohn's behalf. Productions of the play for both Henley and City of London Festivals in 1986 employed the 1826 overture and 1843 items, but, it seems,

but a noble squire whose task, in partnering her, is simply to do her bidding and to help show off her infinite variety. Oberon, though without the silken glamour of Ashton's, is even more varied and unpredictable. With each entry in the Scherzo he deploys his energies and velocity in a wholly new way. In the dances of both monarchs you see the gorgeous, alarming capriciousness of power.

Balanchine makes an astonishing array of great female roles. Whereas Ashton follows the common tendency of making Hermia and Helena elegantly silly, Balanchine — like Britain in his 1960 opera — makes much of *Heleia's* lonely anguish and the pathos of the fairies' interference. And then there's the gleaming Amazon Hippolyta, another monarch. She hasn't the sweep or diversity of Titania, but that's another.

Another — Mendelssohn's — is the quick dissolve from one scene into another. One moment Oberon quibbles with Titania; the next, the rude mechanicals start their rehearsals. This reaches a peak late in the act when through the mists Balanchine interleaves Hippolyta and her hunt, Puck, the child-fairies and the lost mortal lovers.

A strange experience growing to love one choreographer's use of play and music when you already love another's. These were, after all, the two most musical of choreographers. And, while Balanchine had known the Shakespeare in Russian from his youth, Ashton had choreographed for Michael Bennett's 1954 Old Vic staging of the play. *The Dream*, Ashton's one-acter, follows Guthrie and Bentham in using Victorian costume; what's more, it refers to the ballet of Mendelssohn's day. Balanchine's is American-Botticellian. Ashton's is set to John Lanchbery's rearrangement of the 1826 overture and 1843 incidental musical items; the Balanchine *A Midsummer Night's Dream* is in two acts — uses other Mendelssohn in addition to every score of the *Midsummer* music. Both choreographers give Oberon a brilliant dance highlight to the Scherzo, but it's unsettling to find Balanchine's Titania dancing to the Nocturne with Botany when you're used to Ashton's climactic Oberon-Titania pas de deux to the same music.

Supported in adagio, an anonymous woman tests and uses her partner's support. She unfurls her line, travels and turns in dance phrases that are Mozartian or Bellini in their fire, high flowing beauty. Watching this couple, we feel the courtships and reconciliations of Helena and Demetrius, Hermia and Lysander, Hippolyta and Theseus, Titania and Oberon. Strange that a pas de deux with no basis in Shakespeare's plot, and made to music that Mendelssohn did not design for the play, should so profoundly illuminate this great *Midsummer* ballet.

Alastair Macaulay

## Gerhard Oppitz

WIGMORE HALL

The German pianist Gerhard Oppitz has been playing all of Brahms's piano music, in a series of four Wigmore recitals given at wide intervals (the last takes place at the end of this month). This is a substantial task for any performer — brightness of technique (and particularly of hand-stretch) is, indeed, the *sine qua non*, but no less important is the wide emotional range required to compass both the stormy virtuosity of the young Brahms's piano writing and the intimate, rather melancholy delicacies of these marvelous small pieces from his final period.

In the programme of the third recital Mr Oppitz neatly contrasted both kinds of Brahms — the two books of *Paganini Variations*, Op. 35, surrounded on either side by the Six Piano Pieces Op. 118 and the Seven Fantasies Op. 116. His touch, range, and sympathy are all of the right kind, as he knew well. A Rubinstein Competition winner of a decade or two ago, he is now a sensitive artist with strong, definite ideas about music directly translated into powerful, full-mettle sound.

"Autumnal" is the adjective normally enlisted for such occasions. It was not, here the sharp raps of rhythmic accent and keen awareness of harmonic event made, for instance, something fresh, urgent and new-minded of the *Wie ein Mädel in Fernen Länden*. *Con grazie di un'infinito sentimento*." Mr Oppitz is, in sum a Brahms pianist of the first rank.

Max Loppert

SALERROOM

## US tax incentives return

Museums in the US have been able to build up wonderful collections in recent decades because of the tax advantages that donors received if they gave their art treasures to galleries and museums.

This incentive was removed in the Tax Reform Act of 1986 and has led to a dramatic fall in gifts. The Association of Art Museum Directors has reported that the value of art donations to the 116 institutions it represents declined by \$15m or 83 per cent, from 1986-1988.

An amendment is now before Congress which aims to remove such gifts from the Tax, thus increasing once again the value of the tax deduction for the donor. Oddly enough Christie's is urging Congress to accept the amendment. Christie's, along with Sotheby's, has gained from the rich selling their art at auction now that they get no tax

breaks from gifting. However its US president, Mr Christopher Burge, says the art world must preserve a balance between commercial and cultural institutions and the 1986 tax change has adversely disturbed that delicate balance.

A French desk of around 1750 bearing the sought-after makers stamp BVRB sold for \$264,435 at Sotheby's in Monaco over the weekend. It was reportedly once owned by King Umberto of Italy. Among the Italian furniture on offer an early 17th century table with a pietra dura top depicting an Italianate landscape more than doubled its forecast at \$283,100. The mosaic top is attributed to the much admired Cosimo Castiglioni who worked in Prague around 1600, often for the Emperor Rudolph II.

Antony Thorncroft

## FINANCIAL TIMES

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Tuesday March 6 1990

# The sludge factor

**THE JUSTIFICATION** given yesterday by the British Government for its decision to phase out the dumping of sewage sludge in the North Sea by 1998 was, from first sight, rather curious. Mr Chris Patten, Environment Secretary, depicted the move as a costly and largely unnecessary concession made in the hope that it would persuade Continental countries to put more effort into cleaning up their rivers. The British Government was in effect acknowledging that it could not bear the moral strain of a minority in one on the sewage dumping question.

A first response might be that the Government should have refused to bow to the international clamour if it really believed in its case. Yet more pollution decisions are likely to be made in European or even international forums. One good reason for making concessions, even when the evidence is judged inconclusive, is that this is part of a co-operative process in which others do the same.

Mr Patten made little attempt to explain the decision in strictly environmental terms. Britain had no hard evidence that the sludge caused serious environmental damage to the North Sea, Mr Patten said. Sand-based alternatives for disposing of the sludge, including incinerators, will have to be found at considerable cost and some damage to the environment. Incinerators will increase, albeit to a small extent, emissions of carbon dioxide, the main greenhouse gas.

If ending the sludge dumping at sea was a such a finely balanced decision from an environmental point of view, then why take it?

### Minor problem

The British Government wants to remove from the international agenda what it portrays as a relatively minor problem: dumping of sewage sludge accounts for only 1 per cent of North Sea pollution, on Mr Patten's estimate. Britain was in danger of being in the dock at the third North Sea Conference, which opens in The Hague tomorrow, since Britain is alone among the countries bordering on the North Sea in continuing to dump sewage

sludge there.

Mr Patten hopes that the British Government's concession will allow it to pursue more effectively what it sees as the most serious source of pollution - the flow of badly polluted Continental rivers into the North Sea.

This form of high-level diplomatic bargaining is likely to become more common in the future. In principle, there is nothing wrong with that - provided that the costs of environmental decisions are set out rather more clearly than the British Government did yesterday.

### Studiously vague

Having announced the sludge dumping ban, Mr Patten was then studiously vague about its costs. He was slightly more forthcoming about the costs of the other decision announced by the Government yesterday - the ban on the untreated discharge of sewage into river estuaries or along the coast.

This will require the water industry to undertake a £1.5bn investment programme, which will add 6 pence per cent to water bills over a period of 10 years, Mr Patten said. But that was as far as the Minister went in producing figures which could be used to assess the Government's decision.

The Government is correct to stress that reducing pollution is never costless from either a financial or environmental point of view. The cost question is likely to become even more crucial if and when the international community attempts to tackle the really big environmental issues, like the greenhouse effect.

But Ministers should do more to encourage this understanding by publishing full assessments of costs whenever it makes environmental proposals. Consumers, whether individual or industrial, have the right to a clearer presentation of how they will be affected by environmental decisions than that which Mr Patten offered yesterday.

Equally important, such assessments must be also made at the EC or global levels. This is the best way to ensure that decisions on which the UK feels obliged to concede are soundly based.

# Regulation of global trading

**THE RISKS** inherent in global securities trading have always been a source of worry for regulators in the world's main equity and bond markets and rightly so. The recent volatility in the markets has exposed the urgent need for better risk management by banks and securities houses.

The DG Bank affair in West Germany is a case in point. Sharp price falls in the international bond market have led to an embarrassing row over the proper destination for substantial losses arising from weak internal controls and inadequate regulation. The bank dealt with nine French counterparties via two brokers to provide a temporary home for more than DM 6bn (£2bn) worth of government bonds. At stake in the subsequent argument over whether DG Bank pledged at the time to buy back the bonds is some DM 600m of losses.

With capital at stake, a prudent bank or securities house will take any steps possible to reduce risk caused by trading activities. Trade matching, a straightforward matter of counterparties comparing and agreeing the details of a transaction, is the simplest method of controlling and reducing such risk.

**Changed culture**  
The obligation of "my word is my bond" may have worked in the days when a bank's honour and reputation were genuinely at stake and an informal claim could be made on to resolve disputes. Today, capacity and competition have changed a parochial culture beyond recognition. In a falling global market, so the saying goes, "my word is your bond."

A proper regulatory structure that provided a clear trading audit trail would not only be more appropriate given modern technology, but would also provide protection and benefits.

It is questionable whether the AIBD could make its trade matching system compulsory for all its members without splitting itself irreparably. Not only is it clear that the potential risk of counterparty default to the system as a whole requires such a move. But the merits of trade matching are amply demonstrated by the DG Bank saga. And those banks with a real commitment to global trading would do well to recognise that the cost of membership of a robust and efficient confirmation system is far outweighed by the concomitant reduction in risk. A further push from the Group of Thirty on this score would be all to the good.

### Respected pledges

At the heart of the DG Bank dispute are the oral promises supposedly made to the various counterparties. Mr Pierre Bergé, the French Finance Minister, has said that it is important that such pledges are rigorously respected. The trouble with this high-minded appeal is that it mistakenly suggests that local securities markets can turn back the clock in a market that is now

far more globalised than the automobile or banking, but they are now making up for lost time.

In the past, phone companies, as publicly-owned utilities, were not encouraged to flex their muscles abroad. Even if they had been, foreign markets were closed to them.

Now that thinks are appearing in the old monopoly structures, the few phone companies that are free of state control have embarked on an overseas expansion binge. In the US, the main players have been AT&T and the seven "Baby Bells" which were spun off from AT&T in 1984. In Europe, British Telecom and Spain's Telefónica have led the way.

Phone companies made 25 cross-border acquisitions with a value of \$2.1bn in the 1986-88 financial year, according to a recent report by Booz-Allen & Hamilton, the London-based consultants. In the previous year, there were only six, valued at \$120m.

As well as buying up foreign companies, the operators have been investing hundreds of millions of dollars directly in overseas projects. The biggest example of this is the interest that the Baby Bells have shown in putting money into cable television networks in the UK and elsewhere.

It looks as though the current level of activity is merely the precursor to a tidal wave as liberalisation spreads across the world and the operators start to use their very large financial resources. Booz-Allen calculates that AT&T, BT and the Baby Bells would have \$20bn of cash to invest in acquisitions and joint ventures if they borrowed to the same extent as the rest of US industry.

But should the phone companies be splashing out on foreign adventures? Would their shareholders not be better off if they spent their money improving their networks at home? Some customers would also be grateful for it. If they had any left-over, returning it to their shareholders in the form of higher dividends?

It must be said that the overseas record has not been impressive to date. AT&T's first big overseas deals were its acquisition of a minority stake in Olivetti, the Italian office equipment manufacturer, and its formation of a joint venture with Holland's Philips to supply telecommunications equipment to Europe's phone operators.

The Olivetti partnership floundered when AT&T discovered it was not helping its ambitions to be an important player in the computer world. The Philips venture has been gradually

### AT&T realised Phillips could not wave a magic wand to open up Europe's phone markets

ally wound down as the US company realised that its Dutch partner could not wave a magic wand and open up Europe's phone markets.

BT's first big deal, the purchase of a majority stake in Mifel, the Canadian telecommunications manufacturer, was even more of a disaster. AT&T was at least the world's leading telecommunications manufacturer as well as being an operator. BT was embarking on virgin territory by going into manufacturing.

Earlier this year, though, it abruptly reversed this strategy, announcing that it was putting its Mifel stake up for sale. It is likely to receive only a third of the C\$322m (£160m) it originally paid.

After these initial retreats, it is tempting to conclude that the phone operators should be sticking to their knitting at home rather than embarking on dangerous foreign excursions.

### Poindexter's trials

The directors of AT&T, the US telecommunications group, may have some sympathy for John Poindexter, the national security adviser to Ronald Reagan. Poindexter's trial on charges arising out of the Iran-Contra affair started yesterday.

It is presided over by Federal District Judge Harold Greene, who looked after the 1982 antitrust case which led to the breakup of AT&T and the flotation of the Baby Bells. He has a continuing role in monitoring the agreement and is the US's most important industrial regulator.

Now 67, Greene was a child refugee from Nazi Germany. He obtained a law degree at night and made his name as a Justice Department civil rights lawyer involved in writing the crucial mid-1960s legislation. Appointed a judge in 1968, he joined the Federal bench 12 years ago.

The Poindexter trial is beset by political and legal traps - one of which Judge Greene has already tackled with the eight-hour videotaped testimony of former President Reagan. But before the trial can get going, the jury has to be selected.

A pool of 206 potential jurors have been summoned and they have had to fill in questionnaires saying whether they had seen, read or listened to portions of Poindexter's testimony to Congress in 1987, to say they had.

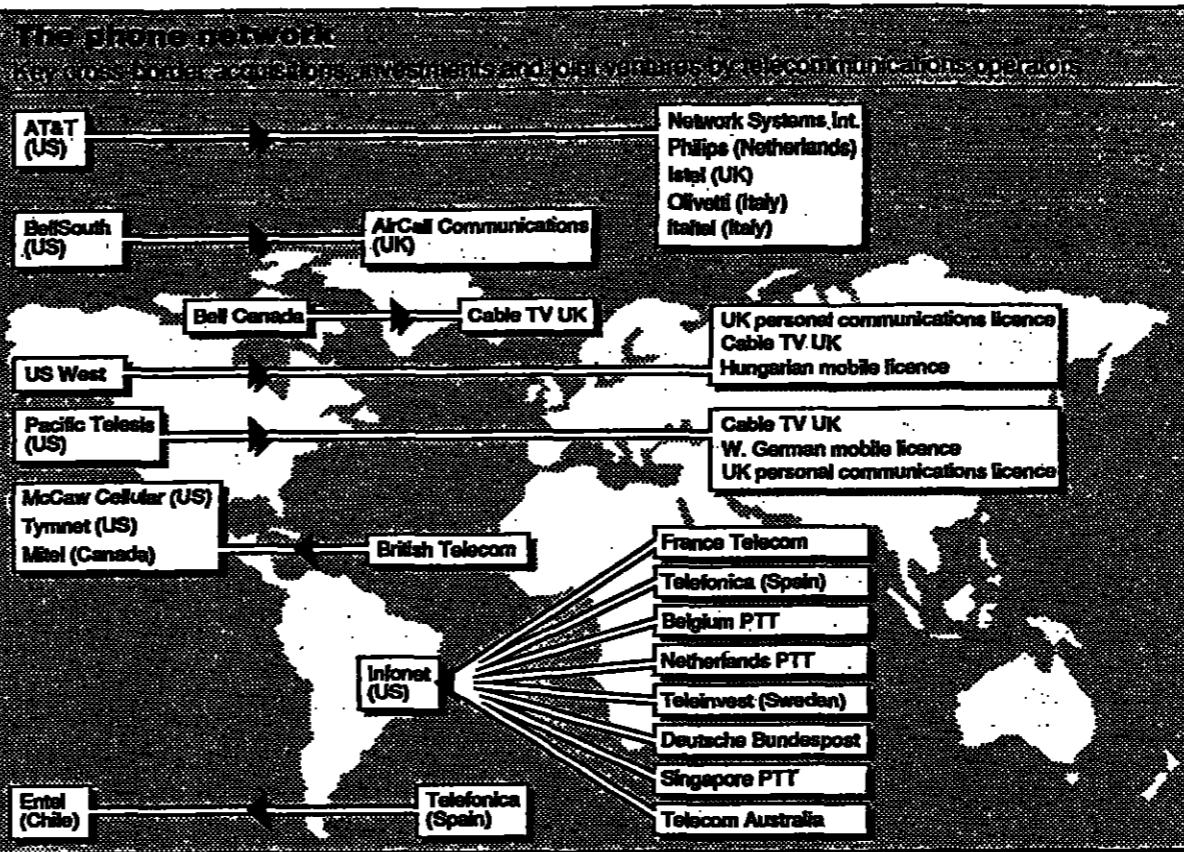
Yesterday the potential jurors faced personal questioning. Poindexter's lawyer asked the first one, an unemployed delivery driver for an auto parts company, what she thought of Reagan. The judge intervened to uphold the prosecution's objection.

### Establishment

Odd that in the revived debate about the British Establishment hardly anyone seems

**Hugo Dixon** reports that telecommunications operators are using more selective strategies to sell their services internationally

# A clearer line to markets abroad



There is strong appeal in the argument that the operators do not have the relevant expertise to make sensible investment decisions overseas, coming as they do from sheltered monopoly backgrounds.

By contrast, France Télécom, a state-owned company, has not been tempted to splash out money overseas. It has seen its role as one of modernising the French communications network as quickly as possible. This is not just out of public duty; it is also because it believes that the more modern its network, the more French consumers will be attracted to using it for advanced data and video services, so boosting its revenue.

The operators in liberalised countries, however, argue that they are not in the same position. The introduction of competition means they are destined to see their shares of their home markets fall. The only way to continue growing is to invest overseas, they say.

A further argument, often heard, is that their core telephone business is expanding fairly slowly - Booz-Allen says local phone service across the world is growing by 4 per cent a year, while long-distance is going up by 7 per cent a year. The growth rate in other markets looks much more interesting: cellular services are expanding by 19 per cent a year; value-added services are growing by 22 per cent; and electronic data interchange (EDI), a method of transmitting orders and invoices over telecommunications networks, is shooting up by an astonishing 86 per cent a year.

But rivals at home and the existence of fast-expanding niche markets

do not, in themselves, justify investing money overseas. For a start, it may make sense to step up investment at home in order to head off competition from rivals; and exciting new markets such as mobile communications and EDI can be developed at the operators' genuine strengths, is appropriate.

There are signs that the pioneers - AT&T and BT - are learning this lesson, having burnt their fingers in their earlier escapades. If the new deals are successful, they may be able to consider the errors of the past as an expensive but effective education.

Last year, AT&T made two big moves overseas. Its acquisition of a minority stake in Italtel, Italy's largest telecommunications manufacturer, should guarantee it a significant slice of the contracts for modernising Italy's antiquated phone network. And its purchase of Isotel, the UK specialist telecommunications software company, may be a sensible way of gaining expertise in advanced services such as EDI.

Similarly, BT has been redefining its international strategy, pulling back from manufacturing and concentrating on services, an area where it has greater expertise. Its acquisition last year of Tymnet, a leading US data

communications company, is a good illustration of this strategy. It should help BT serve multinational business customers better.

However, a question mark still remains over the \$1.4bn BT spent early last year on buying a 20 per cent stake in McCaw Cellular Communications, a leading US mobile group. Although BT has some expertise in cellular communications, through its Cellnet subsidiary in the UK, it is doubtful whether it can teach McCaw much that it does not already know.

There is a similar question mark over the investments that the Baby Bells have put into the UK cable television market. The most active are US West, which has stakes in 20 per cent of the UK cable franchisees; and Pacific Telesis, which has stakes in 10 per cent of them.

The Baby Bells have no experience of cable television, being forbidden to offer it at home. They justify these investments partly on the grounds that by getting their feet wet overseas they will be better prepared to take part in the cable television market in the US, if and when they are allowed to.

Another justification is that the UK government is likely to allow cable television operators to provide telephone services over their networks by getting the competition policy review of telecommunications policy next year. It is likely, though, that at the same time BT would be allowed to offer television over its phone network, pitting it directly against the cable operators and possibly undercutting their business. Even without this threat, the cable companies are

facing competition from satellites for delivery of television.

There are two broad areas, however, in which the privatised phone operators could effectively exploit their expertise overseas.

The first is in helping other countries develop mobile telecommunications networks. Both the UK and the US have a high penetration of cellular phone users, thanks partly to the competitive structure in which their industries grew up. Most other industrialised countries, which started by giving their local companies monopolies in mobile communications, are lagging.

So when West Germany last year to award a private consortium a cellular licence to compete with the Bundespost, there was a good case for including Pacific Telesis and the UK's Cable & Wireless in the group. Their expertise in mobile communications will probably help the system develop more quickly than if it had been left totally to Mannesmann, the German engineering group.

Similarly, when the UK decided to license three new personal communications networks, there were advantages in drawing on US expertise. US West and Pacific Telesis had stakes in winning consortia.

Unlike BT's acquisition of a minority stake in McCaw, the phone companies in these cases clearly have some relevant technology to transfer. Also, unlike the BT investment, the operators are not paying a premium to buy into the market. They will simply be investing whatever is needed to build up the networks.

The second area in which the liberalised phone operators can be useful is in transferring technology to less-developed countries.

At the moment, the two parts of the world where this is most relevant are Latin America and eastern Europe. Both have inadequate phone systems and are desperately in need of funds and expertise to modernise them.

In Latin America, Argentina and Mexico are in the process of privatising their phone companies and are trying to develop mobile communications networks. Argentina, in particular, is keen that foreign operators should manage its phone system so that valuable know-how is passed over.

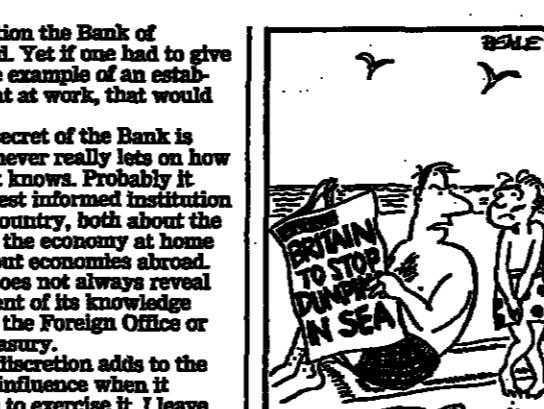
In eastern Europe, Hungary is planning to privatise its phone network. And both it and Poland are working on laws which would allow foreign companies to build private phone networks in competition with the public networks.

Such moves are likely to result in a much faster development of the telecommunications infrastructure than if modernisation was left in the hands of state-owned monopolies. The privatised phone companies of the West are likely to be the prime candidates to take part in this process.

But building networks in eastern Europe and Latin America or helping West Germany catch up in mobile communications is a far cry from buying stakes in a Mifel or an Olivetti. The message is that, if they wish to make money for their shareholders, phone companies should stick to what they know best and go to places where they are really needed. That strategy is also likely to bring the greatest benefits for the world as a whole.

*International diversification strategies for telecommunications service companies. Booz-Allen & Hamilton, Piccadilly, W1V 9HA.*

## OBSERVER



to mention the Bank of England. Yet if one had to give a single example of an establishment at work, that would be it.

The secret of the Bank is that it never really lets on how much it knows. Probably it is the best informed institution in the country, both about the state of the economy at home and about economies abroad. But it does not always reveal the extent of its knowledge even to the Foreign Office or the Treasury.

This discretion adds to the Bank's influence when it chooses to exercise it. I leave it to others to say whether the Bank's influence is benign.

What is strange is that people can write and talk with apparent authority about the Establishment without taking the Bank into account.

The Poindexter trial is beset by political and legal traps - one of which Judge Greene has already tackled with the eight-hour videotaped testimony of former President Reagan. But before the trial can get going, the jury has to be selected.

A pool of 206 potential jurors have been summoned and they have had to fill in questionnaires saying whether they had seen, read or listened to portions of Poindexter's testimony to Congress in 1987, to say they had.

Yesterday the potential jurors faced personal questioning. Poindexter's lawyer asked the first one, an unemployed delivery driver for an auto parts company, what she thought of Reagan. The judge intervened to uphold the prosecution's objection.

Odd that in the revived debate about the British Establishment hardly anyone seems

to have had any sympathy for John Poindexter, the national security adviser to Ronald Reagan. Poindexter's trial on charges arising out of the Iran-Contra affair started yesterday.

It is presided over by Federal District Judge Harold Greene, who looked after the 1982 antitrust case which led to the breakup of AT&T and the flotation of the Baby Bells. He has a continuing role in monitoring the agreement and is the US's most important industrial regulator.

Now 67, Greene was a child refugee from Nazi Germany. He obtained a law degree at night and made his name as a Justice Department civil rights lawyer involved in writing the crucial mid-1960s legislation.

Appointed a judge in 1968, he joined the Federal bench 12 years ago.

## LETTERS

### Bill offers Britain's co-operation too freely

From Mr D.J. Ebdidge and Mr E.J. Henfrey

Sir. We are writing to draw attention to the Criminal Justice (International Co-operation) Bill, which has had its second reading in the House of Commons, having already passed through all its stages in the House of Lords. It reaches the committee stage in the Commons.

At first sight the Bill appears to be in the least controversial — no law-abiding citizen can object to mutual assistance in criminal matters, and certainly not when the purpose of the Bill is stated to be to "enable the United Kingdom to co-operate with other countries in criminal proceedings and investigations" (by acceding to the European Convention on Mutual Assistance in Criminal Matters) and to join with other countries in implementing the Vienna Convention against Illicit traffic in Narcotic Drugs and Psychotropic Substances.

The reason for this letter is that the Bill will empower the Government not only to accede to the European Convention, but also to an Additional Protocol.

The primary purpose of the protocol is to bring within the scope of the convention fiscal offences, which are presently excluded. But the Bill goes even further than that. It would, subject only to the discretion of the Secretary of State, enable countries throughout the world to pursue through the UK courts cases accused of fiscal offences within their own legal codes.

In the UK fiscal (for example tax) offences are not generally the subject of criminal prosecution, although that may not be the case in other countries. Other countries may also make exchange control offences within the scope of the Bill.

A very worrying feature is that by adopting the present Bill the UK is inviting any other country which alleges a fiscal offence against one of its citizens to obtain confidential information, for example details of bank accounts, information in accountants' records, and commercial information generally, in circumstances where the alleged offence may not be an offence under UK law, and where the UK authorities themselves have no power to obtain such information.

It is highly questionable whether such co-operation should be freely offered if the alleged offence is not criminal both in the country in which the offence has taken

place and in the country where assistance is sought. It is even more questionable whether the UK courts should lend themselves to pursuing the citizens of countries ruled by dictatorial governments for alleged fiscal offences.

Tax law in unscrupulous hands can be a powerful instrument of oppression. In fact it will do no such thing if the overseas country concerned has not itself chosen to adopt the Additional Protocol, or some similar treaty arrangement. No country acceding to the convention is required to accede to the protocol, and many will not.

The Inland Revenue already has a wealth of bilateral and multilateral agreements which enables it to secure exchanges of information for tax purposes, and as recently as 1988 the then Financial Secretary told the Commons that the adequacy of these arrangements was such that the UK did not intend to sign the Joint OECD/Council of Europe Convention for Mutual Assistance in Tax Matters.

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court, not a minister, to think in this area.

It is clear from reading the debates in parliament that the political drive behind this Bill is the widespread and entirely justified desire to combat the international drug trade. It was stated in the Commons second reading debate: "The problem is so serious as to require us to go to the limits of the criminal justice system."

It seems to us entirely inappropriate that action about entirely different problems, financial and otherwise, should quickly tangle on to a Bill of this nature.

Whether or not fiscal offences should "require us to go to the limits of the criminal justice system" it is surely something which requires widespread consultation and debate over an appropriate period of time. It is not something which should be rushed through parliament at the tail end of a Bill which aims at a completely different problem: the drug trade.

Without in any way seeking to undermine the wish of the UK authorities to play their full part in combating international crime, the undersigned believe that before this Bill is enacted it should be amended to make clear that it does not extend to fiscal offences. How best to deal internationally with such offences can then be considered separately, and in the light of all their ramifications (including their effect on the UK financial services industry) which are quite different from those applying to the drug trade.

D.J. Ebdidge,  
Chairman,  
E.J. Henfrey,  
Deputy Chairman,  
British Bankers' Association  
Fiscal Committee,  
10 Lombard Street, EC3

### Adequate fines for pollution

From Mr David Sawers

Sir, Your editorial comment ("Business and Pollution," February 20) does not recognise the link that will exist between the severity of the penalties which companies suffer for causing pollution, and the efforts they will put into preventing future pollution.

If companies find that the fines they have to pay for pollution are substantially greater than the cost of improving procedures to reduce the risk of causing pollution, they will improve procedures — without the National Rivers Authority having to inspect their premises and tell them how to do so.

It should be unnecessary for public money to be spent to tell companies how to run their businesses and it would be unnecessary if adequate

fines were levied for careless and incompetent behaviour.

The fine of £1m levied on Shell for polluting the Mersey was wholly inadequate to produce this result, as Shell's reaction suggests. A much larger fine would be required to start a company of its size, and to give it, and other large companies — the needed incentive to take more care.

It is to be hoped that judges in any future cases will remember that deterrence is one reason for punishment, and will not allow themselves to be influenced by non-financial factors as a company's contribution to the arts.

David Sawers,  
Crosby,  
10 Seaford Avenue,  
Ampthill-on-Sea,  
Littlehampton, West Sussex

### Auditors and their clients

From Mr P.J. Welch

Sir, Mr B.G. Jenkins (Letters, February 22) raises a key issue from the Caparo decision and, I fear, misses the whole point.

I quote: "... in this firm our objectives and strategy are to understand what our audit clients want and strive to meet their requirements to the best of our ability."

Before writing this letter I read several auditors' reports. Without exception, they began: "... To the members..." Until recently I had been tempted to believe that, when, as member, I had voted for the (usual continuing) appointment of someone as auditor, I was doing so as one of its clients. It would appear that Mr Jenkins has laboured under no such illusion.

Is there any chance that we

might one day arrive at the simple notion that an auditor is appointed for one good reason — to tell the shareholders whether, for all practical purposes, the numbers the management puts before them are OK? That, together with the right to sue him or her if the auditor has not exercised care to the extent that I have been misled, seems to me to be a reasonable requirement which the law should uphold and the accounting profession meet.

Periods of thought, but were this notion to gain currency, there might even be some thought given to prospective members or should all annual reports be prefaced by *cautionary statement*. P.J. Welch,  
Finsbury,  
Spanfield Lane,  
Marlow, Buckinghamshire

### Not smoke but clean steam

From Mr T.P. Moorhead

Jimmy Burns ("Sellafield shows visitors," February 24) writes: "the great cooling towers... belch clouds of grey smoke."

It is not "smoke" (implying "dirty"), but clean steam, or water vapour, just like steam from a domestic kettle (not so hot) and like the clouds of the sky, which it joins. It is not

dirty or radioactive.

The point is important because of repetition in articles and television pictures where the plumes are shown without the distinction being made clear. It is a major advantage of a nuclear plant that it does not belch poisons into the air.

T.P. Moorhead,  
18A Ravelin Road,  
Bournemouth, Dorset

To correct the impression regarding the TML French

workforce, you may like to note that more than 85 per cent of our workforce comes from the Nord/Pas-de-Calais Region and that, at the end of December, out of a total workforce of 8,311, we had 178 "foreign" workers of whom 90 were from the European Community.

P. Mathieu,  
Directeur Construction France,  
Transmanche-Link,  
70, rue Mollien,  
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## INTERNATIONAL COMPANIES AND FINANCE

## Renault and Volvo to hold cross shares for at least 10 years

By Kevin Done, Motor Industry Correspondent in Geneva

**RENAULT** and Volvo will be prevented from selling their cross-holdings in each other for at least 10 years, Mr Raymond Levy, Renault chairman and chief executive, said yesterday.

There would be a series of clauses in the agreement to discourage either partner from seeking to dissolve the automotive alliance, he said.

Under the preliminary agreement announced two weeks ago Renault and Volvo are to take stakes of 49 per cent in each other's truck operations.

At the same time Renault will take a stake of 22 per cent in Volvo's car operations and 10 per cent in the Volvo parent company. Volvo will take a stake of 20 per cent in the Renault parent company, which includes the French group's car operations, with an option to increase this later to 25 per cent.

At a joint press conference on the eve of the Geneva motor show, Mr Levy said a number of specific conditions would be written into the final agreement to discourage a break-up of the partnership, including a right of first refusal to purchase the other's stakes.

## Special gains help boost KNP earnings by 25%

**KONINKLIJKE** Nederlandse Papierfabrieken (KNP), the Dutch paper producer, reported that its 1989 net profit including extraordinary items rose 25 per cent to Fl 313.6m (\$162m) from the 1988 level of Fl 250.2m. AP-DJ reports.

Excluding extraordinary items, net profit rose 17.3 per cent to Fl 224.6m from the year earlier level of Fl 251.0m. The extraordinary gains included the book profit obtained from the sale of KNP Vouwarkt, and the gain in extraordinary items was partially offset by an increase of Fl 17m in provisions set aside for rationalisations.

Net sales rose to Fl 2.71bn from Fl 2.55bn in the year earlier.

Rising interest rates in 1988 more than doubled financing

expenses to Fl 62.3m from Fl 24.6m in 1988. The rise in financing expenses, which were largely incurred to make acquisitions, was partially offset by a rise in income from partially-owned companies. This income rose to Fl 85.9m in 1989 from the 1988 level of Fl 65.0m.

• **Bilharman-Tetierode**, the Dutch packaging and distribution group, lifted 1989 net operating profit to Fl 119.2m from Fl 164.5m, Reuter reports.

The latest figures were boosted by a Fl 24.7m extraordinary gain. Net operating profit per share was Fl 6.93 against a revised Fl 6.11 in 1988.

Net turnover rose to Fl 5.1bn from Fl 4.5bn, and the dividend was raised from Fl 2.75 to Fl 2.45.

## Nokia is likely to win Turk Kablo share block

By Jim Bodenhamer in Ankara

**NOKIA**, the largest Finnish industrial group, is favourite to win a bidding contest for a block of state-owned shares in Turk Kablo, a Turkish cable maker to be sold off as part of the financial restructuring of the group's truck and bus manufacturing subsidiary. The loans could have been converted into a 30 per cent equity stake in 1992.

Under the terms of the bank deal Renault is able to pay off the loans from Banque Nationale de Paris, Societe Generale and Credit Lyonnais, but at a significant premium, in order to sell an equity stake in the truck operations to another partner.

Mr Pehr Gyllenhammar, Volvo chairman and chief executive, said most of the initial gains from the alliance would be made in the two groups' truck and bus operations rather than in cars.

He said the alliance would be the seventh largest car maker in the world and the fourth largest in Europe, while it would be the world's biggest heavy truck maker.

## Amexco forced to learn crisis management

Janet Bush traces the struggle to rehabilitate the troubled Shearson Lehman Hutton

**A**merican Express, a company known for its disciplined, deliberate approach to business, has been forced to engage in minute-by-minute crisis management over the past week as it has struggled to deal with its troubled Shearson Lehman Hutton securities subsidiary.

Under pressure from intensive speculation about Shearson's financial health and future, American Express' strategy towards Shearson has been made up as it went along. Events moved at a furious pace, culminating in the decision made on Sunday to buy all remaining publicly-held Shearson shares for around \$350m.

With this transaction, American Express has been forced to commit itself to a total of \$1.35bn new investment in Shearson in the short space of two months. The total injection of capital, including the sale of capital notes and voting preferred stock by Shearson to institutional investors, is around \$1.7bn.

Shearson has about \$600m in bridge loans which, in more normal conditions, would have been converted into permanent financing through the issue of junk bonds. It is also sitting on

Life Insurance, which the Japanese insurer is thought likely to keep for the time being.

This is a stunning reversal of American Express' long-stated aim of reducing its stake in the brokerage to below 50 per cent.

Shearson was a problem which would not go away, however much money American Express was threw at it. In December, American Express announced a \$370m plan to recapitalise the brokerage which was threatened with a downgrading of its \$6bn in commercial paper outstanding by Moody's Investors Service, the credit rating agency.

in a more hospitable environment, that may have been enough but conditions began to deteriorate rapidly. Paralysis in the high yield junk bond market had meant that investors were booking losses as they drew up and out companies which had built a substantial market share were stuck with distressed junk holdings and illiquid bridge loans.

Shearson has about \$600m in

bridge loans which, in more normal conditions, would be kept to a minimum of its commitment to Shearson.

Pressure on American Express to tackle Shearson definitively intensified after Drexel Burnham Lambert filed for bankruptcy and wound up its business in early February.

In the weeks following the Drexel bankruptcy, Shearson was beset by widespread concern in the securities industry about its financial health.

Talks between Mr James

Robinson, chairman of American Express, and Mr Sandy Weill, head of Primerica, the financial services group, and former president of American Express, broke down – as far as American Express was concerned – late last Tuesday evening. Primerica appears to have thought that the plan was still alive until Sunday, when it finally withdrew its interest.

The formula under discussion would have combined Shearson with Smith Barney, Harris Upham, Primerica's retail brokerage subsidiary. American Express and Primerica would each have held 40 per cent of the combined company with 30 per cent going to other investors and employees.

The deal foundered mainly because of financial considerations, notably the price suggested.

Officials at American Express said yesterday that a buy-back of Shearson shares had been an option for some time and was pushed hard by Mr Howard Clark, the former chief financial officer at American Express, who replaced Mr Peter Cohen as Shearson's chief executive a month ago.

Throughout last week, American Express kept an open mind and explored the possibility of selling some of Shearson. Taking complete control of the securities subsidiary was a favoured fall-back position.

Now American Express has the flexibility to "fix up Shearson", a favourite phrase of Mr Robinson – in relative privacy. It has a broad range of options.

American Express could sell off some of Shearson's operations and shift the emphasis away from the high margin investment banking business favoured by Mr Cohen, the aspiring deal maker, towards its more traditional retail brokerage focus.

It could, at a later stage, spin off part of the company, form some kind of joint venture or even sell the entire business.

## Privatbanken increases pre-tax profits by 49%

By David Lascell, Banking Editor

**PRIVATBANKEN** Limited, the London offshoot of Privatbanken of Denmark, raised its pre-tax profits by 49 per cent last year from £7.7m (£12.7m) to £11.5m.

Return on equity increased from 22.1 per cent to 26 per cent, up from 20.7m the year before. This was before a £1.9m exceptional provision against the bank's exposure to the local authority swap market.

Mr Carsten Espelavn Jensen, the chief executive, said that growth had come from the bank's dealing operations, and its commercial and private banking activities.

The bank's capital was strengthened by further injections of equity and loan capital during the year, raising total capital to £10.5m. A further injection of £10m is to be made in the first quarter of this year.

Privatbanken is in the process of merging with Andelsbanken and SDS Holding to form Unibank. In London, the three banks will also be merged.

ing their operations under the same name during the course of this year.

• **Den norske Creditbank**, the London subsidiary of the troubled Norwegian bank, made a pre-tax profit of £12.2m last year, up from £10.7m the year before. This was before a £1.9m exceptional provision against the bank's exposure to the local authority swap market.

Mr Brian Hudson, the managing director, said the bulk of the bank's earnings had come from the bank's lending activities, in particular to aviation and shipping. The dealing operations broke even.

Following the merger between Den norske and Bergen Bank, the two banks' London operations are to be merged with a combined balance sheet of about £1.5bn. Mr Hudson said this would make it the largest Scandinavian-owned bank in London.

The group's invoiced sales

rose in 1989 to £55.266m from £49.55m.

Esas forecast that this year the market for welding equipment was expected to remain on a par with that of 1989.

It estimated that group sales in 1990 will total around £57.7m and profit will be higher than that of last year.

## ESAB reduces dividend while profits rise 46%

By Robert Taylor in Stockholm

**ESAB**, the world's leading welding equipment manufacturer, reported a 46 per cent increase in its profits (after allowing for financial items) for last year, to SKr73m (£60.6m) from SKr26.8m.

The board proposed reducing the dividend from SKr1 a share to SKr0.50. It said that last December the number of shares was doubled by a share issue valued at SKr100 per share, which raised SKr22.5m in capital.

The group's invoiced sales rose in 1989 to SKr5.266m from SKr4.55m.

Esas forecast that this year the market for welding equipment was expected to remain on a par with that of 1989.

It estimated that group sales in 1990 will total around £57.7m and profit will be higher than that of last year.

## Suchard blames reverse on \$50m loss at US unit

By William Dulfure in Geneva

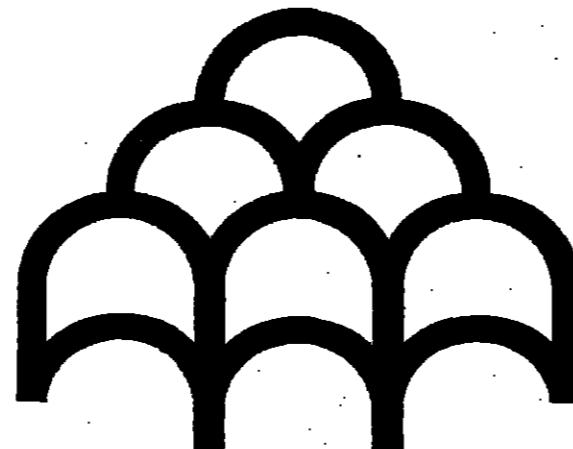
**JACOBS SUCHARD**, the Swiss chocolate and coffee group, last year reported a drop in net earnings for 1988 to SFr343m.

Last year's profits slide was caused principally by an operating loss in the order of SFr51m in E.J. Brach, the US confectionery subsidiary, where Jacobs admitted last year that it had taken faulty management decisions after it over in 1987.

In addition, the Swiss group has been spending heavily in new markets, particularly in the Far East, where it launched its Milka brand of chocolates on the Japanese market. It has been continuing with a far-reaching re-organisation of its European chocolate business.

Jacobs Suchard said the underlying causes of the Brach problem had been identified and steps had been taken to "redirect the US business towards its original objectives."

# We're now known as...



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Harrison's Malaysian Plantations Berhad is now known as Golden Hope Plantations Berhad.

With a long-established history of close to a century, we have grown to become a leading plantation group, with more than 150,000 hectares of oil palm, rubber, cocoa, coconut and fruit under our ownership and management.

While plantations remain our core business, we have diversified into the value-added manufacture of glycerine, methyl esters, fatty alcohol, food-based and rubber products. Property development is yet another aspect of our diversification strategy.

Over the years we have also developed our own research expertise in tropical agriculture through our extensive facilities and have shared these with clients from both the public and private sectors.

Today, as Golden Hope Plantations Berhad, we will continue to maintain our pre-eminent position in Malaysia's plantations industry.

Golden Hope Plantations Berhad

## INTERNATIONAL COMPANIES AND FINANCE

**Sime Darby first-half results climb to \$104m**

By Lim Siong Hoon in Kuala Lumpur

**SIME DARBY**, Malaysia's diversified conglomerate, has reported in its first half-year results a 24 per cent rise in pre-tax profits to 281m ringgit (\$104m) in spite of sharp falls in commodity earnings.

Large gains in the group's automotive subsidiary and its Malaysian manufacturing and trading operations provided it with the financial cushion from a 48 per cent fall in commodity profits from the previous 1988 period.

Plantations gave 13 per cent to group pre-tax profits, compared with 28 per cent previously. Heavy equipment, with a share of 18 per cent, compared with the previous 11 per cent, became the single biggest profit contributor.

Hong Kong and Singapore combined accounted for nearly 90 per cent of the group's overseas profits of about 88m ringgit, or 32 per cent of overall profitability. The main businesses there are construction equipment and general trade.

Group turnover rose by 19 per cent to 2.4bn ringgit; from 2.0bn ringgit, while profit after tax and minority interest was 27 per cent higher at 130m ringgit, or 8.3 sen (Malaysian cents) a share. This compares

with the previous earnings of 103m ringgit, or 6.8 sen a share. The group declared an interim gross dividend of 3.5 sen a share. Sime Darby expects the January-to-June group results to approximate those of the first six months.

Tractors Malaysia, the largest and most profitable of Sime Darby's subsidiaries, reported a 101 per cent jump in sales to 57m ringgit. The biggest portion came from heavy equipment where sales rose by 71 per cent to 315m ringgit.

Car sales rose 164 per cent. Better equipment sales were attributed to greater construction activity and more orders from Sarawak state where logging activity has supplied up and timber prices have doubled.

Profit after tax and minority interest was 25m ringgit compared with 4m ringgit previously. Earnings a share also fell by 39 per cent to 4.1 sen.

DMIB, the group's publicly-listed rubber products manufacturer, posted a 17 per cent improvement in turnover to 185m ringgit thanks to overall better sales, particularly in tyres. Profit before tax was 11 per cent higher at 16m ringgit, but earnings were flat at 11.8m ringgit, or 4.8 sen a unit stock.

Sime UEP Properties was another big gainer, reporting an 81 per cent rise in turnover to 114m ringgit while profit before tax rose 57 per cent to 18m ringgit. Its core business is housing. Profit after tax was 12m ringgit on earnings of 3.1 sen a share, a 94 per cent gain.

The publicly-quoted subsidiary has forecast significant improvement in profitability for the full 12 months.

The subsidiary suffered from a 13 to 42 per cent fall in com-

**Boral rises despite trading slowdown**

By Chris Sherwell

in Sydney

**BORAL**, the large Australian construction and building materials group, yesterday reported a 17.3 per cent improvement in half-year earnings, but the industry's current slowdown is expected to overshadow the full-year results.

The group's after-tax profits for the six months to December were A\$177.9m (\$135.4m), up from A\$151.6m in the same period last year, while revenues climbed 18.4 per cent to A\$1.15bn.

However, directors warned there were "a number of fundamental problems in the Australian building and construction industry" and current trading had slowed more rapidly than anticipated in a number of areas.

Although underlying demand for non-residential construction should continue, the demand for housing materials had eased substantially and was expected to remain subdued for the balance of the year, they said.

A geographical breakdown of the figures showed Boral's Australian operations continued to dominate, contributing A\$320m out of A\$328m in profits before interest and tax, and A\$1.7bn out of A\$2.1bn in sales. Directors called the results "most satisfactory."

North American operations showed an 18 per cent decline in profits before interest and tax to A\$18m, in spite of a 38 per cent increase in sales to A\$388m, chiefly because of a further decline in housing starts.

European businesses more than doubled their profits to A\$13m on a 5 per cent rise in sales to A\$59m, but this included a A\$8m surplus on the sale of Communication and Control Engineering in the UK.

The group made a number of acquisitions during the period, including the oil and gas assets of the failed Hartogen group. The A\$45m purchase was made through its 85 per cent-owned Oil Company of Australia.

Overall, earnings per share rose to 21.2 cents from 20.4 cents and the company declared a fully franked interim dividend of 15 cents a share, against 10 cents previously.

On the firm's stock market Boral's share price rose 7 cents to A\$3.37.

**Nesmal beats forecast with 16% profit gain**

By Lim Siong Hoon

in Kuala Lumpur

**NESMAL**, Nestle's Malaysian food subsidiary which was listed in the Kuala Lumpur stock market three months ago, has announced better than expected results for the year to December.

Pre-tax profit rose by 16 per cent from a year earlier to 93m ringgit (\$32m), exceeding its forecast by more than 8m ringgit. Turnover rose 19 per cent to 917m ringgit.

Its maiden profit dividend was set at 57m ringgit, or 24.1 sen (Malaysian cents) a share, compared with 21.7 sen previously. Nesmal cut its stake last year to 51 per cent.

**Anglovaal lifted by acquisitions**

By Jim Jones in Johannesburg

**ANGLOVAAL**, the smallest of South Africa's five mining houses, last year lifted sales and profits in the six months to end-December helped by acquisitions and significantly higher earnings from base metals.

The interim operating profit before investment income and tax rose to R263.7m (\$102.4m) from R238.5m and the interim pre-tax profit was R237.9m, up from R21.8m in the six months to December from R22.34m in the corresponding period of 1989.

In the last financial year turnover totalled R4.80 bn, the year's profit was R4.80 bn, the year's profit

year's operating profit was R47.4m and the pre-tax profit was R50.3m. A large part of the past six month's growth came from Associated manganese, the affiliated company which produces manganese and ferro-ore as well as a range of ferro-alloys.

The group's gold mines were affected by comparatively flat gold prices. Mineral interests have been influenced by the slow economic growth in the developing economies as the government's restrictive economic policies have tightened.

Sun and Gold, the group's two main gold prospects in the Orange Free State, are still being evaluated and a decision

on establishing a new gold mine is expected towards the middle of the year.

De Beers has decided to go ahead with the Venetia diamond mine on ground in the northern Transvaal which is owned by the Anglovaal group. Anglovaal will not pay for the mine's establishment and will share in its profits once the capital cost has been recovered.

The first half's earnings rose to 247 cents a share from 184 cents and the interim dividend has been lifted to 30 cents from 25 cents. The last financial year's full earnings were 421 cents and the year's dividend was 76 cents.

**Hualon buys Hugin Sweda Inc**

By Peter Wickenden in Taipei

**THE HUALON** Group, a leading listed Taiwanese conglomerate with subsidiaries in diverse industries, yesterday announced the acquisition of Hugin Sweda Inc, a US-based computer equipment retailer, for about US\$50m.

This marks the first big investment by the Hualon Group in the US and gives it a US marketing network for its electronics products.

Hugin Sweda Inc is a wholly owned subsidiary of London-based Hugin Sweda. It is a leading international supplier

of retail point-of-sale computer systems and terminals with annual sales of about \$100m and more than 1,000 employees.

In addition to Hugin's US operation, Hualon has also acquired the group's distribution network and the right to remain in North and South America and Asia. On completion of the deal Hugin Sweda Inc will be renamed Sweda Incorporated, and will operate as a subsidiary of two companies in the Hualon Group, Chino-Excel Technology Corp.

The Hualon Group, with assets of more than \$1bn and revenues of more than \$3.8bn a year, has interests in semiconductors, personal computers, textiles, apparel, insurance and agriculture.

**Fletcher arranges bid finance**

By Dai Hayward in Wellington

**FLETCHER CHALLENGE**, the New Zealand based international forestry group, is to raise the funds needed for its recent NZ\$807m (US\$475.1m) acquisition of UK Paper, the British paper manufacturer. An announcement on the amount and the source of the funds is expected this week.

The takeover of UK Paper was Fletcher's first big move into the European market but it will not be its last. The first priority is to expand UK Paper's production and operations. By the end of the year the company's plant at

Donside, near Aberdeen, will have the capacity to produce 80,000 tonnes of coated paper a year.

Total production of the UK group is forecast at 37,000 tonnes this year and 50,000 in 1992. Fletcher is also looking to increase exports to continental Europe from the Sittingbourne mill, conveniently located for the Channel tunnel.

Fletcher believes there is considerable scope for building an export market from UK Paper. In addition to expanding existing production capacity Fletcher intends to acquire

other competitive activities in continental Europe. UK Paper will be used as the base for these. The company is looking for "complementary acquisitions," such as forestry operations and manufacturing plants that consume large quantities of pulp or other raw material which can be supplied by existing Fletcher operations.

Last year forestry operations provided 46 per cent of group turnover. In the June 1989 year Fletcher Challenge had an operating profit of NZ\$1.50m and a net profit of NZ\$966m.

**Safren hit by narrower margins**

By Jim Jones in Johannesburg

**SAFREN**, the South African holding company with interests in shipping, transport, hotels and gambling, lifted turnover by 23 per cent in the six months to December 31 1989 but suffered from narrower margins as the South African economy slowed.

Turnover rose to R2.05bn (\$783m) in the half-year from R1.65bn in the corresponding half of the last financial year. It totalled R4.81bn in the last

financial year as a whole. The interim operating profit before depreciation, interest and tax rose to R223m and the pre-tax profit increased to R233.4m from R276.5m. The last financial year's operating profit totalled R79.4m and the year's pre-tax profit was R61.8m.

Safmarine, the shipping subsidiary, has been affected by lower import volumes as the Government's austerity mea-

sures and credit curbs have cut consumer spending. It has also been affected by the rand's relative strength against the dollar.

The first half's earnings rose to 203 cents a share from 172 cents and the interim dividend has been lifted to 55 cents from 45 cents.

The last financial year's full earnings amounted to 494 cents and the year's dividend was 180 cents.

**DEAN WITTER**

is pleased to announce that

**Thomas E. (Pete) Johnson**  
Senior Vice President and Manager  
and  
**Charles Louis De Casteja**  
First Vice President

have recently joined our Paris Office  
Dean Witter Reynolds S.A., 8 Place Vendome, 75001  
Paris, France, Tel. 1 42 61 84 50,  
Telex 21846.

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / March, 1990  
Concurrent Worldwide Offering**2,500,000 Shares****The Austria Fund, Inc.****Common Stock**  
(\$0.01 par value)

The Fund's investment manager and administrator is Alliance Capital Management L.P., a major international investment manager. Girozentrale Capital Management Beratungsgesellschaft m.b.H., an Austrian advisory firm, serves as sub-adviser to the Fund.

**Price \$17 Per Share**

Salomon Brothers International Limited — Global Coordinator

This portion of the offering was offered outside the United States, Canada and the Far East by the undersigned.

**625,000 Shares**

## Salomon Brothers International Limited

Daiwa Europe Limited

Smith Barney, Harris Upham & Co.  
Incorporated

Baden-Württembergische Bank AG

Creditanstalt-Bankverein, Vienna

Girozentrale Vienna Capital Markets Group

Österreichische Länderbank  
AktiengesellschaftSwiss Bank Corporation  
Investment Banking

This portion of the offering was offered in the Far East by the undersigned.

**625,000 Shares**

## Daiwa Securities (H.K.) Limited

Ssangyong Investment &amp; Securities Co. Ltd.

Smith Barney, Harris Upham & Co.  
Incorporated

Salomon Brothers Hong Kong Ltd.

This portion of the offering was offered in the United States by the undersigned.

**1,250,000 Shares**

## Salomon Brothers Inc

Smith Barney, Harris Upham & Co.  
Incorporated

Daiwa Securities America Inc. The First Boston Corporation Bear, Stearns &amp; Co. Inc.

Alex. Brown & Sons Dillon, Read & Co. Inc. Donaldson, Lufkin & Jenrette  
Incorporated Securities CorporationGoldman, Sachs & Co. Hambrecht & Quist Kidder, Peabody & Co.  
IncorporatedLazard Frères & Co. Merrill Lynch Capital Markets Morgan Stanley & Co.  
Incorporated

PaineWebber Incorporated Prudential-Bache Capital Funding

Robertson, Stephens &amp; Company Shearson Lehman Hutton Inc.

Wertheim Schroder &amp; Co. Dean Witter Reynolds Inc.

Robert Fleming Inc. C.J. Lawrence, Morgan Grenfell Inc.

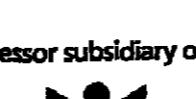
This announcement appears as a matter of record only



## Nissan Motor Manufacturing (UK) Limited

**£55,000,000**Lease financing  
for  
Vendor ToolingLease provided by  
IBOS Finance Limited

Lessor subsidiary of



A MEMBER OF THE BANK OF SCOTLAND GROUP

Lessee advised by  
S.G. Warburg & Co. Ltd.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

JANUARY 1990

This announcement appears as a matter of record only

## Nissan Motor Manufacturing (UK) Limited

**£205,000,000**

Lease Financing

for

Second Model Expansion

of

Motor Car Manufacturing Plant

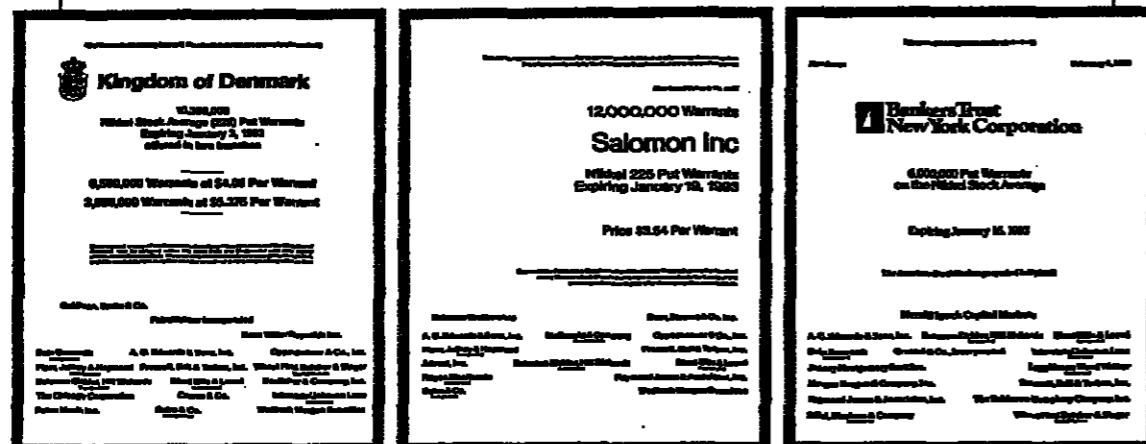
Lease provided by

National Westminster Bank Group

in conjunction with

The Industrial Bank of Japan, Limited

# THE AMERICAN STOCK EXCHANGE LEADS THE WAY... AGAIN!



PUT WARRANTS  
ON THE  
NIKKEI STOCK AVERAGE

American Stock Exchange

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / March, 1990

\$300,000,000

European Investment Bank

8 1/2% Notes Due March 1, 2001

Salomon Brothers Inc

Goldman, Sachs & Co.

Bear, Stearns & Co. Inc.

Donaldson, Lufkin & Jenrette

PaineWebber Incorporated

Smith Barney, Harris Upham & Co.

Shearson Lehman Hutton Inc.

Morgan Stanley & Co.

Deutsche Bank Capital

Dillon, Read & Co. Inc.

Kidder, Peabody & Co.

Prudential-Bache Capital Funding

Dean Witter Reynolds Inc.

JB-B

DOLLAR-BAER  
JULIUS BAER U.S. DOLLAR BOND FUND LTD.  
GRAND CAYMAN

DIVIDEND ANNOUNCEMENT

On 2nd March, 1990 the Directors declared a dividend of US\$1.3400 per share payable on 15th March, 1990 on all Par Value Shares then in issue.  
Holders of bearer shares should present coupon No. 9 on or after 15th March, 1990 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, BWI, or at the main office of the Agents, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001 Zurich, Switzerland, or Societe Bancaire Julius Baer SA Genève, 2, boulevard du Théâtre, 1204 Geneva, Switzerland.

By order of the Board  
Dollar-Baer, Julius Baer  
U.S. Dollar Bond Fund Ltd.

JB-B

D-MARK-BAER  
JULIUS BAER D-MARK BOND FUND LTD.  
GRAND CAYMAN

DIVIDEND ANNOUNCEMENT

On 2nd March, 1990 the Directors declared a dividend of D-Mark 27.00 per share payable on 15th March, 1990 on all Participating Shares then in issue.  
Holders of bearer shares should present coupon No. 9 on or after 15th March, 1990 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, BWI, or at the main office of the Agents, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001 Zurich, Switzerland, or Societe Bancaire Julius Baer SA Genève, 2, boulevard du Théâtre, 1204 Geneva, Switzerland.

By order of the Board  
D-Mark-Baer, Julius Baer  
D-Mark Bond Fund Ltd.

## INTERNATIONAL COMPANIES AND FINANCE

### Motorola seeks computer revival

**M**otorola, the US electronics and semiconductor manufacturer, is determined to transform its loss-making computer business into a new profit source. Yesterday's introduction of a range of office computers is an aggressive attempt to establish itself as a key player in the market for open-system networked business computers.

Motorola has fallen behind in computers. This is in spite of recent successes in cellular telephones, where it has become the world's leading equipment supplier with sales last year of about \$1.5bn, and its growth in semiconductors, where it has established itself as the top US merchant market supplier.

According to industry analysts the company had estimated computer sales of about \$300m in 1989, and has not turned in a profit on computers since 1984.

Motorola entered the computer market in 1982 through the acquisition of Four-Phase Systems, a microcomputer manufacturer. Mr Edward Staiano, president of Motorola's General Systems sector, acknowledges: "Four-Phase was not in very good shape and we definitely improved it down hill."

He adds that four years ago Motorola even considered dropping out of the computer market, but the company decided that the trend toward "open systems" based on standard components and operating



**Louise Kehoe**  
examines ambitious  
plans by Edward  
Staiano (left) to  
carve out a niche in  
the already  
competitive market  
for open-system  
networked business  
computers

systems would play to its strengths.

We recognised that our microprocessors represented a distinctive competence that set us apart.

The new Motorola computers are based on the company's latest high-performance reduced instruction set computer (Risc) chip, called the 88000.

These are only one of the essential elements of a computer product, however, and Motorola has had to focus on bolstering the software and services side.

"Our products are equal to or better in performance than IBM's servers and 35 per cent cheaper," Mr Staiano boasts.

Even with its lower prices, Motorola can achieve gross margins of 40 per cent, he claims.

A key element of Motorola's strategy is to drive down production costs, just as it has in its cellular telephone business.

Motorola aims to carve out a share in the already crowded

market for computer network "servers," or machines that provide computing power to groups of networked workstations and personal computers.

Among the many competitors that Motorola will face in this market is IBM, which last month unveiled a new family of Risc-based workstations and servers.

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Even with its lower prices, Motorola can achieve gross margins of 40 per cent, he claims.

A key element of Motorola's strategy is to drive down production costs, just as it has in its cellular telephone business.

Mr Staiano says: "You have

to reduce costs drastically, while constantly improving quality."

He is determined to make Motorola the lowest-cost producer in the server segment of the computer industry.

Motorola aims to bring the aggressive competitiveness that it has learned from other markets to its efforts in computers. Its product launch will be backed with a \$30m advertising campaign.

However, the company has a poor record in the computer business and analysts remain sceptical. They note the group is approaching the computer market as a low-cost "box" seller while many of its competitors are moving toward "solution selling," offering turnkey systems with software applications.

Motorola also faces the challenge of establishing its own name in computers. Previously most of its sales have been to other computer companies that resell its products.

Before it can rightfully claim a place in the increasingly competitive computer market, Motorola will have to round out its product line and establish stronger ties with software developers and systems integrators who play a key role in the success of computer products.

As it does so, however, the company runs the risk of upsetting some of its best customers — computer manufacturers who buy Motorola chips.

### Campeau wins loan reprieve

By Bernard Simon  
in Toronto

**TWO LEADING** creditors of Campeau Corp have given the troubled Canadian real estate and retailing group an extra week to meet deadlines for interest payments on their loans while the parties continue work on restructuring plans.

Campeau said yesterday that Olympia & York Developments, the real estate developer controlled by Toronto's Reichman family, and Edward J DeBartolo Corp, the US shopping mall developer, had agreed not to take any action before March 7 on the payment of interest due last week.

A Campeau official said the total amount of interest involved was about US\$300m. It consists of one month's interest on two loans, totaling US\$25m, provided by O&Y to Campeau's US retail unit, Federated Stores; and interest on the \$200m loan advanced by DeBartolo to Federated, guaranteed by Campeau.

Debt-burdened Federated filed for protection from its creditors in January under Chapter 11 of the US bankruptcy code. Campeau said it was working with its two creditors "to agree on a mutually acceptable plan regarding the continued operation of Campeau Corp."

The official said details of some "technical" agreements between the parties would probably be released tomorrow but that it would be at least several weeks before the full business plan was adopted.

The restructuring is likely to cement the influence of O&Y and other creditors in running the company. O&Y has several financial links with Campeau, besides the loans to Federated. It owns 10 per cent of the company's equity and holds two series of Campeau debentures with a face value of \$300m.

### Greyhound strike violence erupts

By Roderick Oram in New York

**G**REYHOUND LINES, the only nationwide US bus network, and its striking employees are drawing bloody battle lines in a contract dispute disrupting lives in thousands of communities across the country.

Stripped for cash and burdened by debt, the investment group bought it for \$550m in 1987. Greyhound has offered only small wage increases to 9,000 unionised drivers, mechanics and ticket clerks.

The members of the Amalgamated Transit Union rejected the offer and struck on Saturday.

The Dallas-based company says it has managed to run up to 30 per cent of its normal schedule using about 700 newly hired drivers and hundreds of union members who have crossed picket lines. The union says that the company has

grossly exaggerated both claims.

Employees who have struck have forfeited their jobs, the company adds.

Violence has erupted at Greyhound terminals in several cities. In Redding, California, a striking driver was killed by a bus driven by a newly hired employee. In Chicago several passengers were slightly hurt when broken glass when a sniper fired at a bus and others in Philadelphia were hurt when stones broke a bus window.

The deep hostility is a sign the strike could be as long and bitter as the 47-day dispute which severely disrupted Greyhound in 1983. With unhappy labour relations dogging the company after the strike and stiff competition from airlines

says that the company has

grossly exaggerated both claims.

The financial pressures ultimately persuaded Greyhound, the diversified manufacturing and consumer products group, to sell the company to a group of investors led by Mr Fred Currey, a Dallas businessman.

Greyhound bus employees

had taken a 25 per cent pay cut

shortly before Mr Currey's leveraged buy-out of the company. Before the strike the company said the best it could afford was, for example, a 13 per cent pay increase for drivers with more than three years' service. Drivers earned an average of \$24,743 last year.

Strikers are also worried that Mr Currey's plans to license some of his less busy routes to small bus companies will result in 2,000 job losses.

### Minorco's \$705m deal reappraised by analysts

By Kenneth Gooding, Mining Correspondent

**A**NALYSTS are changing their minds about the \$705m offer Minorco, the South African controlled investment group, has made for Freeport McMoran Gold, now that the formal document has been issued.

Initially the price, \$7 a share and representing a 20 per cent premium on the previous market price and 55 times Freeport Gold's historic net earnings, appeared to be astronomical. However, the tender document reveals previously confidential Freeport Gold earnings projections and geological resources.

The company has 2.54m troy ounces of gold in proven and probable reserves and 2.22m ounces classified as geologic resources.

Mr Emil Moffett, of Smith New Court, says: "The pur-

chase price of \$27.85 an ounce of proven and probable reserves looks high. But considering the size of geological resource, a figure of \$128 an ounce for in situ gold looks far less expensive."

Freeport Gold's new projections for 1990 are based on an 80 per cent increase in the price of gold to \$30m in 1990. This is based on an important assumption that the price of gold will average \$220 an ounce. So far this year the price has failed to break convincingly above \$240.

However, "the prospective price-earnings multiple is 23.5 times 1989 forecast earnings, not out of line with current market ratios. If gold averages \$250 an ounce this year the price is 15," adds Mr Moffett.

The mining team at the Laing & Crollshank also concludes that "Minorco is paying a high, but not unreasonable price for Freeport Gold."

### BP Canada advances to C\$13.9m

**B**P CANADA lifted net profit for 1989 to C\$13.9m (US\$11.8m) or 28 cents a share, up from C\$10.3m or 20 cents the previous year. Revenues for the period advanced to C\$371m from C\$331m. Robert Gibbons writes from Montreal.

The improvement came after a weak fourth quarter in which the company suffered a loss of

\$5m or 10 cents a share, reflecting problems with the new Hope Brook gold mine in Newfoundland, where the ore transport system had to be replaced.

Hope Brook lost C\$7.8m in the fourth quarter and C\$14.5m for all of 1989, but the mine met production targets in December.

**Creditanstalt** is pleased to announce the acquisition of Hoguet Keller Witman & Co., hereafter to be known as Creditanstalt International Advisers, Inc. The firm specializes in cross-border mergers and acquisitions and investment advisory services.

#### CREDITANSTALT INTERNATIONAL ADVISERS, INC.

Geoffrey R. Hoguet  
President

Vaughn R. Blake  
Managing Director

Donald P. Haroz  
Director of Research

245 Park Avenue  
27th floor  
New York, New York 10167  
Tel. (212) 856-1221

 CREDITANSTALT  
INTERNATIONAL  
ADVISERS, INC.

January 1990





## UK COMPANY NEWS

## A decreasing reliance on equity capital accounts for S&P's move NatWest credit rating downgraded

By Norma Cohen

NATIONAL WESTMINSTER BANK, the last remaining UK bank to carry a AAA credit rating on all its debt securities, has had its subordinated debt downgraded to AA+ by Standard & Poor's, the US credit rating agency.

S&P said the move largely reflected NatWest's increasing reliance on subordinated loans and bonds to form its core capital and a decreasing reliance on equity capital.

While acknowledging that the move is in line with a trend among international banks attempting to meet guidelines on capital adequacy - subordinated debt counts as capital for regulatory purposes while senior debt does not - S&P said that the high volume of junior debt means that it can no longer be regarded as creditworthy as the bank's senior obligations.

S&P said that, to a lesser degree, the downgrading also reflects the slight decline in NatWest's underlying profitability and the increasingly competitive outlook for the UK



Lord Alexander, chairman of National Westminster Bank

banking industry, spurred by deregulation and internationalisation with the financial services industry.

NatWest's senior and subordi-

nated debt have carried a AAA rating since 1987.

Mr Barry Hanstock, analyst at S&P, said that the deterioration in the ratio of loan to debt is equivalent to a portion of its capital and found no way of keeping equity capital in any other currency except sterling. The only alternative, Mr Mason said, is through the very expensive means of holding on to the retained earnings of US subsidiaries.

## to 27.3p.

Mr Duncan Davidson, chairman, said sales so far this year had been encouraging, particularly in the midlands and the north.

He said: "I hope to sell more homes this year than last, perhaps getting back to about the 2,000 level of 1988. The mix is likely to change, however, with more homes being sold to first time buyers. As a result the average selling price is expected to be slightly lower."

"I would hope that profits will at least match those of last year. Much will depend upon how sales fare in the second half the year. I will be surprised if first half profit are not as good as at the same stage last year."

The group currently has a land bank of more than 9,000 plots with planning permission, equivalent to more four years output at current building rates.

Mr Davidson said the group had no cause to make any provision to cover falling land values. Gearing at the end of the

year was equivalent to 31 per cent of shareholders funds.

A final dividend of 4.5p makes a total of 6.5p (5p) for

the year.

## COMMENT

Persimmon's share price remained virtually unchanged yesterday as the rest of the market tumbled. This is one of the better housing stocks and one likely to pick up first when the recovery comes. It has a

solid land bank, particularly in the north, much of it purchased at low prices. This year, however, will be difficult.

Margins must decline as prices remain under pressure and reflect the change in sales mix towards the first time buyer.

The recent rise in mortgage interest rates, however, has not led to as many cancellations as might have been expected. A historic p/e of just under 6 looks cheap with the company on recent showing likely to fare better than some of its rivals, even if profits slip a little or are no better than maintained this year.

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## BOARD MEETINGS

Industry	NOTIFICATION DATES
Community Hospitals	Mar. 12
Logos	Mar. 12
Marconi	Mar. 12
Mauders (Aldie)	Mar. 12
Midland Security	Mar. 12
Butlers	Mar. 12
Davis Estates	Mar. 12
Hutton	Mar. 12
Kalon	Mar. 12
Lancaster	Mar. 12
Landmarks Engineering Inds.	Mar. 12
RTZ	Mar. 12
Rolls-Royce	Mar. 12
Southgate Residential Trust	Mar. 12
Thames Television	Mar. 12
Trade Indemnity	Mar. 12

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Bovis Construction Limited

Call John Newton on 01-422 3488. Or write to him at:  
Bovis Construction Ltd, Bovis House, Northolt Rd., Harrow, Middx. HA2 0EE. PRO

## Lilley buys Hatfield Estates in £17.5m deal

By Andrew Taylor,  
Construction Correspondent

LILLEY, the Glasgow-based construction company, which has been revitalised following its rescue from bankruptcy three years ago, is buying Hatfield Estates, the Hertfordshire-based contractor and property developer, for £17.5m.

Lilley is offering 230p for each Hatfield share or 77 shares for every £1 of Hatfield's loan stock offer.

Directors of Hatfield, and their family trusts, controlling 57.4 per cent of the shares, have agreed to accept the loan stock and share offers.

Lilley has been seeking to expand its contracting operations away from its home base of Scotland and northern England. Last year it narrowly failed to win control of Tibburn, a rival building group.

Mr Bob Rankin, chief executive, said the purchase of Hatfield would take the group into the home counties. It had already expanded into the Midlands following the purchase 12 months ago of Sinden, the Nottingham-based housebuilder and construction group.

"We virtually now have national coverage as a contractor," he said.

Hatfield shareholders will also receive a special dividend of 15p at a cost of a little more than £1m on the offer becoming unconditional. The offer represents 2.8 times Hatfield's after tax profit for the 12 months to August 31 1989.

Hatfield's pre-tax profits for the year were £2.8m from sales of £16.4m. Almost 60 per cent of gross profits came from the company's contracting operations. The remainder was from commercial property development.

Hatfield operates in north east, north west, and south west London and has no exposure to the private housing market.

Mr Rankin said the business had grown as far it could without a further injection of funds from outside the company. Senior executives running Hatfield would continue to run the business and would receive substantial incentive payments if certain targets were achieved.

Utd Newspapers £12m US trade show expansion

By Jane Fuller

United Newspapers, publisher of the Daily and Sunday Express and the Daily Star, has strengthened its hand in the trade show business with the purchase of four US computer exhibitions.

Miller Freeman, its US subsidiary, has paid \$16.5m (£12m) for three established shows, DEXPO East, South and West, and one being launched this year, called Midrange World. The vendor is Exposcom of Princeton, New Jersey.

The DEXPO shows feature Digital Equipment Corporation computers and compatible equipment, while the new event centres on the IBM AS400. This year's projected pre-tax profits amount to \$2.75m.

Mr Clifford Jakes, managing director (publications) for United Newspapers, said for the move would expand Miller Freeman's annual trade show schedule to 15 and enhance its activities in the computer and electronics market, where it publishes nine US magazines.

United Newspapers, which owns MGB Exhibitions in the UK, has two other US shows management companies and says it is in the third largest shows operator in the US.

This is the group's second acquisition this year of an overseas exhibition concern. In January it paid up to £2.6m for Exposcom, based in the Netherlands. Mr Jakes said the exhibition had a lot of potential and complemented the group's publishing interests.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
Burford	10.36	-	0.261	0.65	0.5
Capita 5	1.7	-	-	2.5	-
City & County Inv	4.31	Mar 31	3.455	7.75	6.425
Cresta	1.21	May 1	1	1.8	1.5
Green (Ernest) 5	2.75	Apr 27	2.25	-	0.25
Jourdan (Thomas) 5	4.11	-	4.1	5.6	5.6
Needier 5	7.31	-	6.8	10.46	9.8
Persimmon	4.5	May 1	3.5	6.5	5
Rensomes	4.2	Apr 25	3.75	6.15	5.5
Seico	6.5	-	5.1	9.5	8.8
Thornes	1.1	-	0.822	-	2.5
Unilever	10.04	-	9.35	18.8	12.7

Dividends shown pence per share net except where otherwise stated.  
\*Equivalent after allowing for scrip issue. 10m capital increased by rights and/or acquisition issues. BLSM stock. 55m quoted stock. 97m market. #For eight-month period from the listing of the shares. \$1m currency throughout. \*\*Canadian dollars throughout. \*\*For 32 weeks.

## Pall Mall hits out sharply at Laing Properties performance

By Nikki Tait

PALL MALL Properties, which is waging a £44m bid battle for Laing Properties, yesterday delivered a sharp attack on its target's performance, citing a property sector ranking table compiled by UBS Phillips & Drew two months ago.

It also made play of the increased debt levels at Laing and "drew shareholders' attention" to new service agreements with senior executive directors, which were signed after the bid contest started.

However, the bidder - which represents shipping to construction group P&O and Chelsfield, a private company controlled by Mr Elliott Bernard - revealed only minimal acceptances at yesterday's first closing date.

It said that investors speaking for only 0.16 per cent of the ordinary shares and 0.37 per cent of the convertible stock had accepted by yesterday's closing date.

Laing's advisers, however, retorted that it was "disingenuous" to cite figures based on 1988 results, and dismissed the document generally as "purely

and 13.8 per cent of the convertible stock.

The offer has now been extended to March 19. Pall Mall also took the opportunity to introduce a loan note alternative to its all-cash offer. Shareholders can opt for every £1 of cash under the loan notes carry interest at 1/4 per cent below the London Inter-bank Offered Rate (LIBOR).

Pall Mall quoted from a performance guide published by P&D - which has since been taken on by the Laing defence - on December 29. It noted, for example, that Laing's compound growth in net asset value and net dividends per share over the past five years ranked it 25th out of 25 companies and 28th out of 27 in the sector.

Laing's advisers, however, retorted that it was "disingenuous" to cite figures based on 1988 results, and dismissed the document generally as "purely

and up-to-date valuation will be published shortly.

In the document, Pall Mall also pointed to Laing's "increasing debt burden", which it notes has gone up from £100m in 1986 to £300m, and could be higher if obligations on off-balance sheet ventures were added in.

And it noted the new service agreements signed in February for three Laing directors. Under these, for example, the pay of Mr Brian Chilver, chief executive, goes up from £150,000 to £170,000. Laing has said that the pay increases were agreed in principle on December 18, although not signed until last month.

Laing has itself announced a \$21m land acquisition in Calgary, Canada. Control of a 1,200-acre property -

partially developed residential, commercial and industrial project - has been bought by a subsidiary of ICI. The partner is Freehold Title Development, also the project's development manager.

## Engineer reverses into Dickie

By Jane Fuller

JAMES DICKIE, the sole-making Dickies forgings and castings manufacturer, is to acquire Goldstar, a larger engineering concern, in what amounts to a reverse takeover by the private, Luton-based company.

Goldstar shareholders will also receive a special dividend of 15p at a cost of a little more than £1m on the offer becoming unconditional. The offer represents 2.8 times Goldstar's after tax profit for the 12 months to August 31 1989.

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Accordingly, on 15th March, 1990 the Bonds so designated for redemption will become due. Payment will be made upon presentation and surrender thereof of the above Bonds at one hundred per cent (100%) of the principal amount thereof in United States Dollars, at the option of the holder, subject to any applicable laws or regulations in the country where each of the following offices are located, at the City Office of Bankers Trust Company in London, at the main office of Bankers Trust Company in Paris, at the office of Banque Indosuez Bruxelles, (formerly Banque du Bénelux S.A. Brussels), at the office of Banque Générale du Luxembourg S.A. in Luxembourg or at the office of Swiss Bank Corporation Basel.

The redeemed Bonds should be presented with all Coupons maturing after 15th March, 1990. Coupons mat

## UK COMPANY NEWS

Better-than-expected performance helped by strong property contribution

## Ransomes' advance to £14.4m pleases City

By David Owen

RANSOMES, the grass-cutting machinery manufacturer whose £2m purchase of Westwood has been referred to the Monopolies and Mergers Commission, yesterday reported a 5 per cent improvement in 1989 pre-tax profits in spite of unfavourable weather conditions and the impact of the consumer spending downturn.

The result was interpreted favourably by the market with the shares rising 10p to 170p.

The better-than-expected performance partly reflected a strong property contribution. In all, pre-tax profits for the year to December 31 increased to £14.4m from £13.23m a year earlier.

Turnover surged 37 per cent to £126.6m with the gain due entirely to growth in western Europe (excluding the UK) and North America.

The European advance was attributed partly to the effect of the purchase of Toulouse-based Grania in December 1988 and partly to organic growth.

US sales were bolstered by the addition of Cushman Group, bought last August for \$160m. Cushman figures were

included for the final three months.

UK sales, by contrast, fell from £45.2m to £42.7m in spite of the inclusion for three months of turnover from Westwood, the garden tractor-maker.

Mr Bob Dodsworth, chief executive, said that the decline was indicative of the difficult conditions encountered in the UK consumer sector.

Ransomes is highly geared at 116 per cent, with net debt of £55m. The group is aiming to reduce this to less than 100 per cent during the course of this year.

"We have continued to generate cash very steadily", Mr Dodsworth said. Interest cover stands currently at between three and four times.

Last month Ransomes finally withdrew from farm machinery production, following the sale of its activity to Electrolux in November 1987.

Following a significantly lower tax charge of £3.2m (£4.5m) fully diluted earnings for the year rose by 10 per cent to 17p.



Bob Dodsworth: continuing to generate cash very steadily

**COMMENT**  
Although it has not escaped unscathed, Ransomes appears

to have positioned itself well to avoid the worst of the carnage resulting from the UK consumer spending downturn. Commercial sales remain

strong - not least because of the rising popularity of golf-courses - and the consumer division should be operating from a significantly lower cost-base following the expeditious integration of the Mountfield and Westwood operations. In any case, an ever-increasing proportion of sales are derived from overseas. With a 12-month contribution from Cushman, this figure should attain 70-75 per cent in the year ahead. A further boom is that neither the low tax-rate nor the high property contribution of £6m to operating profit are likely to be one-off.

On the other hand, the group's high gearing (albeit with debt exposure largely in dollars) will need to be watched carefully. The MMC referral provides a further element of uncertainty. All told, pre-tax profits of £2m on significantly higher turnover should be within range, putting the shares on an undemanding prospective p/e of just above 8.

## Avena claims future for Runciman is 'uncertain'

By Clare Pearson

SHAREHOLDERS IN Walter Runciman should escape from an "uncertain future" by exchanging their holdings for the 50p per-share cash on offer from Avena.

This is what the Swedish security equipment, construction and property company urged in the formal document presenting the case for its £47.5m offer - the second hostile bid to be faced by Runciman, a shipping and security equipment and insurance company, within two years.

Avena claimed that the potential for continuing the earnings growth achieved by Runciman over the last five years was limited. Earnings had benefited, it said, mainly from reorganisation, the disposal of underperforming businesses and the upturn in the shipping market.

"Over the last five years the size of Runciman's operations has already declined by 49 per cent in terms of turnover. Furthermore, the outlook for the shipping market is uncertain," Avena said.

The document was posted yesterday as Runciman itself announced that it expected to realise at least £8.2m by the end of 1992 through the sale and redevelopment of a Hertfordshire site being vacated by part of its security division.

Runciman has agreed with John Laing, the construction company, to relocate its John Tann security engineering operation to a new factory to be developed by Laing Properties. At the same time, it will sell the existing site to Laing

and they will jointly redevelop it.

It expects to receive a minimum of £8.2m, comprising £7.2m for the purchase of the site, and accrued interest of £1m assuming the site is vacated in July next year and letting completed by September 1992.

Shares in Runciman closed 50p down on 50p yesterday. Avena holds a 26.5 per cent stake which it acquired in December, from Telos, the UK engineering company which unsuccessfully bid for Runciman in 1988.

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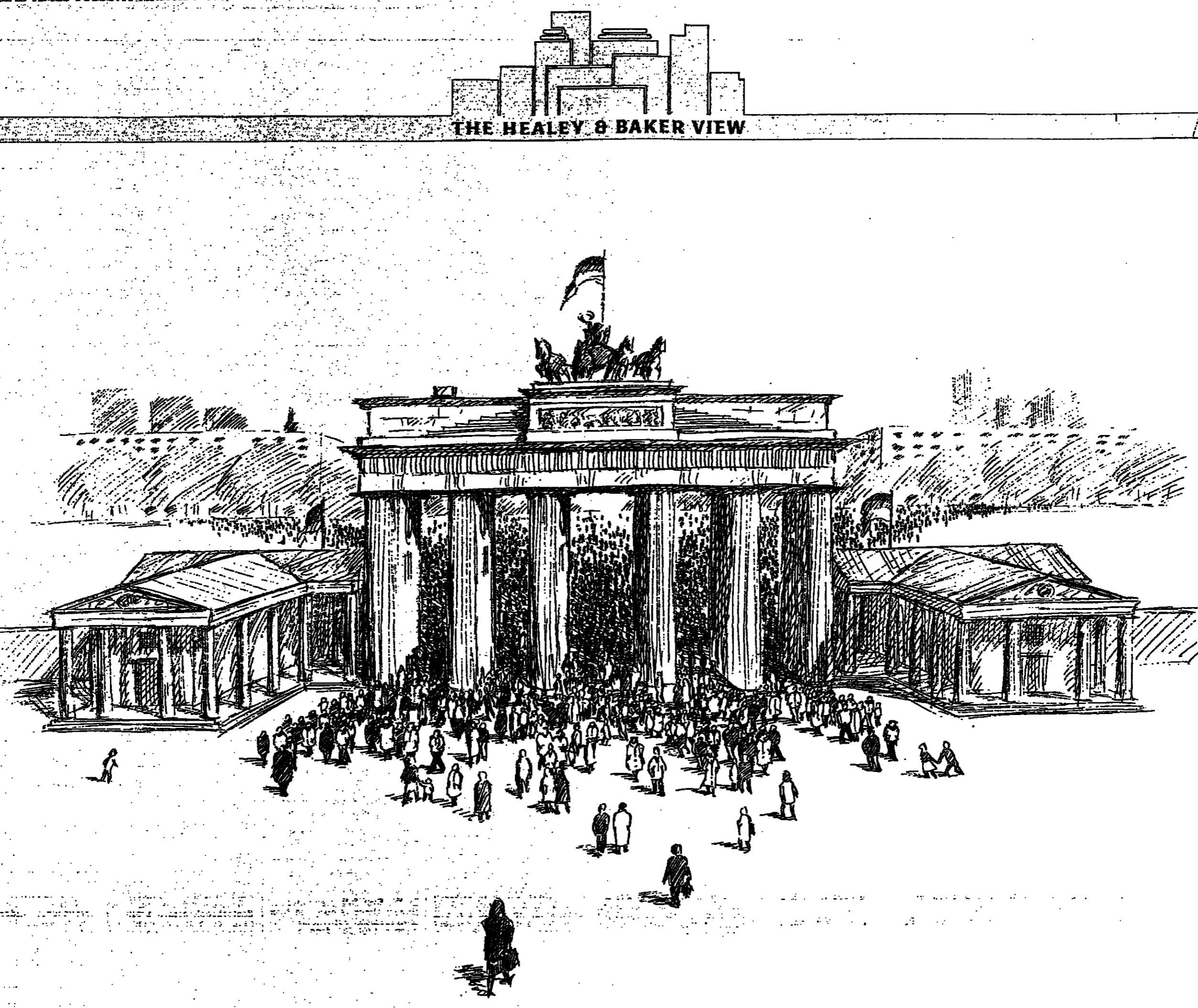
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## THE HEALEY &amp; BAKER VIEW



**New openings in Europe.  
Which way will the real estate market go?**

With barriers of all kinds being removed throughout Europe, the real estate market is already seeing a dramatic increase in international activity.

At its simplest, the creation of the single European market should enable international players to purchase, let and sell real estate in any EEC country according to the same rules.

The Healey & Baker view, however, is that the situation is considerably more complicated.

1992 will not instantly bring common rules. Any serious occupier or investor should be working closely with real estate consultants who have both impeccable local knowledge and a truly international perspective.

In the words of James Hollington of Healey & Baker:

"Having recently commissioned a major survey on location selection in Europe, I believe we have a deeper insight into the real effects of a changing Europe than any of our competitors."

To find out more, contact James Hollington at 29 St George Street, Hanover Square, London, W1A 3BG or by telephone on +44 1 629 9292. The Healey & Baker view could dramatically change the way you look at real estate.

**HEALEY & BAKER**

## UK COMPANY NEWS

# Spending slowdown forces 27% decline at Jourdan

By Clay Harris, Consumer Industries Editor

THOMAS JOURDAN, the consumer products group with interests from trouser presses to timber-framed conservatories, saw pre-tax profits fall by 27 per cent to £2.11m in 1989 as the slowdown in spending affected every part of its business.

The decline from £2.87m came on turnover 4 per cent down at £59m (£30.2m). The final dividend is maintained at 4.1p, for an unchanged total of 5.6p, even though cover fell to less than 1½ times on earnings per share of 8.47p (12.4p).

Mr Keith Whitten, chairman, said all divisions had traded profitably because fixed costs had been cut in response to a sudden period of destocking at mid-year.

The current year was likely to be just as difficult, but Jourdan was reasonably confident because it had had time to plan.

He spelled out Jourdan's determination to establish itself in dominant positions in specialist markets: "A gross margin that doesn't begin with a 3 doesn't give any room for development. Net margins really ought to be in the teens."

John Corby, the subsidiary which dominates the UK trou-



Keith Whitten: all divisions had traded profitably

ness (including an undisclosed trading deficit) and the cost of closing injection moulding plant.

Jourdan has appointed Lazard Brothers as financial adviser and will shortly make Kleinwort Benson Securities its stockbroker. Until now, both roles have been filled by UBS Phillips & Drew.

## • COMMENT

Is the dividend yield of more than 10 per cent too good to be true? The market, burned by unexpected problems in 1989, doubts Jourdan's ability to maintain the pay-out if anything similar crops up this year. External shocks aside, Jourdan has costs under control and is confidently ploughing ahead with capital investment. Its gearing of 11 per cent poses no problems. The sluggish share price also recognises that Jourdan is relatively safe from takeover. Assuming pre-tax profits rise to £3.3m, the prospective p/e is 8.6. In addition to the attractive yield, a shareholder perks scheme gives discounts on everything from a £15,000 kitchen to a £100 trouser press, which some investors might find of interest. The caution seems to be overdone.

In addition to trouser presses, Jourdan manufactures fire surrounds, fitted kitchens, timber-framed conservatories and furniture fittings. It also supplies a range of cosmetic, artist and small industrial brushes and packing fixings and fastenings for DIY retailers.

An extraordinary deficit of £274,000 reflected the loss on disposal of the Roehampton cot matress and accessories busi-

## Another knock for Granada shares

By Nikki Tait

SHARES IN Granada, the leisure and broadcasting group, received their second knock in as many days when Mr Alex Bernstein, chairman, told shareholders that trading was still affected by weak consumer spending.

And yesterday's drab stock market conditions, Granada shares lost 7p to 281p. They were hit on Friday by a profit downgrading by analysts at Kleinwort Benson, losing 16p.

Mr Bernstein told shareholders at the company's annual meeting that TV advertising revenues had fallen by about four per cent — the first decline for several years. However, he added that overseas programme sales were buoyant.

The downturn in consumer spending had also affected some of the leisure activities, although bowling and dancing fared more happily and the TV and video rental business remained fairly resilient. The companies in West Germany and Canada were also facing strong retail competition.

With regard to the group's newest leg — business services — Mr Bernstein said that new business trends were generally encouraging but margins were being affected by the costs of improving systems and operations.

"Although trading conditions are difficult in some of the markets in which we operate, our companies are sound and will respond when the economic climate improves," he said.

## Lincat 42% higher at £602,000

Lincat Group, the USM-quoted catering equipment manufacturer, reported pre-tax profits 42 per cent higher at £602,000, against £423,000, for the six months to end-December 1989.

Sales rose 25 per cent, from £4.77m to £5.96m.

Mr Martin Cradock, chairman, said the advance in earnings, up from 4.61p to 5.7p, was achieved in spite of worsening conditions.

Operating profits moved up from £474,000 to £561,000, reflecting an improvement from 9.6 per cent to 11.8 per cent in operating margins.

Tax took £211,000 (£152,000). The interim dividend is increased by 20 per cent from 1.5p to 1.8p per 10p share.

WYNDHAM GROUP is to acquire the freehold of Churchill House, Cardiff for £10.1m cash, satisfied from the group's existing resources.

## Sock Shop director quits for lack of role

By Maggie Urry

MR PETER Moss, corporate development director of Sock Shop International, has resigned, following the appointment of administrators two weeks ago.

Ms Sophie Mirman, Sock Shop chairman, said that there was no longer a role for Mr Moss since there was not much corporate development happening in the group at present.

The company is also changing its year-end from February to May this year. This is to help the administrators by giving more time before the balance sheet is struck.

Shares of the loss-making

hosiery retailer have been suspended since before the administrators were appointed awaiting a refinancing package for the group.

Ms Mirman said she could not put a date on the refinancing but said talks were continuing and it would be arranged as soon as possible. She said that management and the administrators hoped that the period of administration would be as short as possible.

Mr Mirman could not comment on any compensation for Mr Moss, but said that he was not being made a scapegoat for the group's problems.

## SWITZERLAND

The Financial Times proposes to publish this survey on:

2nd April 1990

For a full editorial synopsis and advertisement details, please contact:

Patricia Surridge  
on 01-873 3426

or Gunter Breitling:

Financial Times (Switzerland) Ltd,  
15 rue du Cendrier, CH-1201 Geneva  
Switzerland  
Tel: (022) 7311604, Telex: 22589,  
Fax: (022) 7319481

FINANCIAL TIMES

## EUROPEAN OFFSHORE FINANCIAL CENTRES

The Financial Times proposes to publish a Survey on the above on

March 29th 1990

For a full editorial synopsis and advertisement details, please contact:

Henry Krzymuski or Gillian King

on 01-873 3000

or write to him/her at:

Number One, Southwark Bridge  
London SE1 9HL

FINANCIAL TIMES

## NATIONAL & PROVINCIAL BUILDING SOCIETY

### Japanese Yen 10,000,000,000

#### Floating Rate Notes due 1995

For the six months

6th March, 1990 to 6th September, 1990

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest

has been fixed at 6.98 per cent per annum, and that the interest payable on the interest payment date,

6th September, 1990 against Coupon No. 4 will be

Yen 3,503,562 per Yen 100,000,000 Note.

The Industrial Bank of Japan, Limited

Agent Bank

## Price Waterhouse in the German Democratic Republic

As one of the world's leading management consultancy firms, with over 6,000 consultants in 400 offices in more than 100 countries, Price Waterhouse can help you find solutions to business problems around the world.

In the light of the historic events taking place in Eastern Europe, Price Waterhouse has, over the last two years, opened offices in Prague, Warsaw, Budapest and Moscow. We help governments, state organisations and private enterprises from both East and West develop their business to meet international competition.

Our German Management Consultancy firm, Price Waterhouse Unternehmensberatung GmbH has now opened an office in Berlin, GDR.

If we can help you develop your business in the GDR, please contact us at the following locations:

Kilian Krieger or  
Nicholas Dunning  
Price Waterhouse Unternehmensberatung GmbH  
Internationales Handelszentrum  
Friedrichstraße  
DDR-1010 Berlin  
Telephone (03 37-2) 20 96 33 33/22 23  
Telefax (03 37-2) 20 96 22 22  
Telex 069 114 378 ihzb dd

At the Leipzig Spring Fair  
(11-18 March)  
Hall 16, Stand 17  
Telephone (03 37-41) 810 36  
Telex 069 512 423

Price Waterhouse  
Unternehmensberatung



## BSN RISES

BSN reported today that consolidated sales for the year 1989 came to 43.7 billion French francs, compared with 42.2 billion francs in the previous year.

After adjustment of the 1988 figure to reflect the transfer of the Vandameau Pâté Chaud subsidiary from the Grocery Products Division to the Biscuit Division, the sales breakdown by Division was as follows:

(millions of FF)	1989	1988
Dairy products	12,627	11,065
Grocery Products	9,936	9,177
Biscuits	11,119	8,275
Beer	6,188	6,260
Champagne, Mineral Water	4,230	3,476
Containers	5,357	4,997
	49,747	43,250
Internal transactions	(1,078)	(1,073)
GROUP	48,669	42,177

The 1989 figure reflect operations carried out during the year from the effective date of each transaction, i.e. acquisition of the biscuit activities Belin in France; Saitone in Italy and Jard's in the UK; the pasta company La Famiglia in Spain; the Hemming Helle brewery in Greece; and divestiture of the US unbranded biscuit activities.

In addition, it should be noted that: — The 1989 figure for the Grocery Products Division do not include sales of Bette, sold last in 1988.

In terms of unchanged exchange rates, structure and operations, the 1989 sales gain by Division were:

	1989
Grocery Products	12.6%
Biscuits	2.0%
Beer	7.6%
Champagne, Mineral Water	18.2%
Containers	5.0%
GROUP	8.0%

**BSN**  
GROUP  
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## NOTICE TO THE WARRANTHOLDERS OF

**YUASA SHOJI CO., LTD.**

**U.S. \$50,000,000**

5½ per cent. Guaranteed Bonds due 1992 with Warrants to subscribe for shares of common stock of

**YUASA SHOJI CO., LTD.**

Pursuant to Clause 4(A) (ii) of the instrument dated 15th September, 1989 (the "Instrument") relating to the above-captioned warrants, Warrantholders, are hereby advised:

At the meeting of the Board of Directors of Yuasa Shoji Co., Ltd. ("Company") held on 28th January, 1990, it was resolved that the Company issue new shares of its common stock ("Shares") to its shareholders of record as of 31st March, 1990 by way of a free distribution of Shares at a ratio of 0.1 Share for each Share held of record. Consequently, the Subscription Price of the Warrants will be adjusted as set forth below pursuant to Clause 3 (ii) of the Instrument.

Subscription Price after adjustment: Yen 550.90

Subscription Price after adjustment: Yen 550.90

Effective date of adjustment: 1st April, 1990, Tokyo time

YUASA SHOJI CO., LTD.  
By: The Sumitomo Bank, Limited  
as Principal Paying Agent

Dated: 6th March, 1990

## BARCLAYS

### BARCLAYS OVERSEAS INVESTMENT COMPANY B.V.

**U.S. \$350,000,000**

Guaranteed Floating Rate Notes due 2004

Notice is hereby given that the Rate of Interest for the Interest Period from 6th March 1990 to 6th September 1990, is 8.5625 per cent per annum and that on 6th September 1990 the amount of interest payable in respect of each U.S.\$35,000 principal amount of the Notes will be U.S.\$218.82.

Barclays de Zoete Wedd Limited  
Agent Bank



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20 Victoria Street  
London SW1H 0NW  
Tel: 01-799 2223  
Fax: 01-799 1521

**US\$125,000,000**  
**First Chicago Corporation**  
Floating Rate Subordinated Capital Notes Due December 1996  
Notice is hereby given that the Rate of Interest has been fixed at 8.625% and that the interest payable on the relevant Interest Payment Date, June 6, 1990 against Coupon No. 14 in respect of US\$125,000 nominal of the Notes will be US\$2,204.17.

March 6, 1990, London  
By: Citibank, N.A. (CISI Dept.), Agent Bank

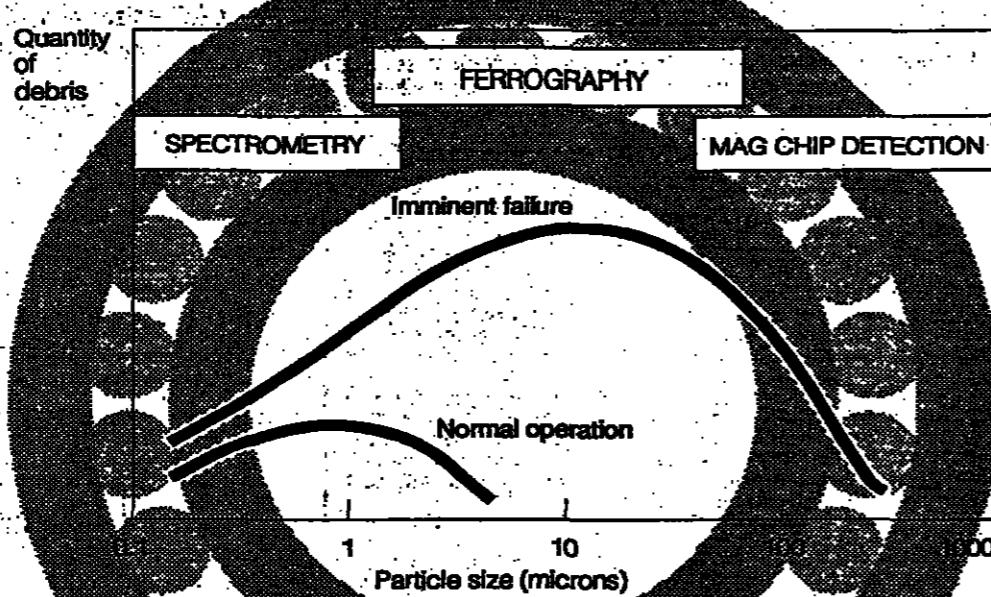


## TECHNOLOGY

Lynton McLain looks at the cost savings from monitoring wear and tear on bearings

# Systems to keep the ball rolling

## Analysis of bearing wear



Energy Authority's National Centre of Tribology, at Risley, near Warrington, says: "The breakdown of bearings, which cost little, can lead to big incidental losses."

He says management has a "lack of understanding of the importance of bearings." Roberts compares the attitude of some managers towards the bearing with the carelessness of a horse owner who neglects his horse's feet. "It is a classic case of when the want of a nail, the shoe was lost – and eventually the horse was lost."

For instance, on a North Sea oil rig in the mid-1980s, a large articulated bearing failed, resulting in total seizure followed by fracture. Part of the rig broke away and became a hazard to shipping. Its retrieval cost more than \$1m.

Another example is given by a senior engineer from a company that rolls high-value titanium components for aerospace. The management refused to consider investing in monitoring equipment as a way of increasing bearing life

and predicting failure. Eventually the bearings failed and the plant had to be shut down for a week while \$13,000 worth of bearing housings were installed.

Roberts says that some of the most sophisticated monitoring of bearings is carried out on gas turbine engines. It is possible, for example, for wear to be detected initially on bearings in a British aircraft while it is in Australia. The continual monitoring process is precise enough to allow maintenance to be put off until the aircraft returns to the UK.

The techniques which permit this carefully planned and predictable maintenance, with no unexpected down time, involve monitoring vibration and the metallic debris shed by worn parts. The methods are applicable to industrial bearings.

The debris is often tiny, perhaps one micron across – a tenth of the diameter of a human hair – but it can be indicative of a problem in the making. It can be assessed

using spectrographic analysis of the oil from the engine. The sample is heated, causing emissions at different wavelengths. Each element present gives its signature in the form of a particular wavelength.

The debris – usually iron, aluminium, chromium or copper – is likely to be present at the microscopic level of a few parts per million. The detection and measurement of chromium is a particularly sensitive indicator of bearing wear.

A second technique, ferrography, is suitable for monitoring slightly larger particles. Ferrography involves extracting magnetic debris from lubricant samples. Developed because of the size limitations of spectrographic analysis, it can detect particles in the range of one to 50 microns, or larger, with good sampling techniques.

Ferrography can reveal changes in the distribution of particles and in their size. Les Hampson, senior engineer in charge of the National Centre of Tribology, says: "Numerically, its reduction must be a prime overall objective."

cal data on the quantity of debris, with emphasis given to increasing particle size, is the most suitable parameter for failure detection."

The technique is intended to show the changes in particle type and shape which occur when the mode of wear changes. It is a time-consuming process, however, and more appropriate to the analysis of failures that have already occurred rather than to the detection of possible failures. Nevertheless, ferrography has shown up a dangerous level of wear prior to failure.

A third technique is magnetic chip detection, in which magnetic chip collectors pick up debris from circulating oil systems. This is the preferred method in the UK for monitoring oil-wetted components of aircraft engines and ancillary plant systems.

Magnetic chip detection is especially suitable for detecting fatigue in roller bearings because it is sensitive to the larger size of particle associated with spelling, the effect of fatigue where pieces of metal come away in small chunks.

For systems with a high level of debris from wear, such as industrial gearboxes, its value is limited because of rapid saturation of the magnetic chip collector. However, Hampson says it is possible to plot trends so that action can be taken before wear becomes critical.

Developments in magnetic chip collectors include units which respond by indicating when particular sizes of debris, typically above 200 microns, are collected. This is useful for showing when a bearing has reached a certain stage of wear. Knowledge-based computer systems come into play to analyse the data thrown up by the monitoring machines. These systems involve the operator taking decisions on when to replace a bearing.

More complex expert systems are being studied by the National Centre of Tribology. Computers are programmed to take decisions such as when to shut down a motor or pump because wear has reached a dangerous level. More usefully, by keeping track of wear rates such a system would indicate well in advance when a bearing should be replaced. "Wear damage in industry is estimated to cost 2 per cent of gross national product in industrial economies," says Roberts. "Its reduction must be a prime overall objective."

## Glass gives a dishy new look

The biggest criticism levelled at satellite television dishes is that they are unsightly. To help minimise the visual impact a UK firm has developed a dish that is almost transparent.

The secret of the dish, designed by Zeta of Alderley Edge, is that it uses toughened glass which is impregnated with millions of fragments of metal. The glass is transparent when viewed from the ground but has the same reflective properties as the traditional metal or fibreglass dish.

The Armoured glass has been developed by glass-maker Pilkington, and the electronics manufactured by Marconi Electronic Devices. All the electronics and cables are at the rear of the dish rather than on the front, which also helps reduce unsightly noise.

The dish can be combined with any of the satellite broadcasters' electronics boxes – Sky Television or BSS in the UK, for example. It will be on sale from April.

The dish is being marketed as a bio-active polymer membrane, which, its makers claim, comes as near as possible to imitating real skin.

The dressing, Eurothane, is formed to be soft and elastic, and to stretch with even the smallest movement of tissue, joint or muscle bed. Moisture from the wound is absorbed by the dressing, and oxygen can pass through to help heal the wound.

The Eurothane dressing is fixed to the skin by a hypoallergic adhesive developed by the manufacturer, Beam Tech of Cheshire. The adhesive covers the whole of the wound, but gradually absorbs moisture so that it peels away easily when it is time to remove the dressing.

The dressing is on trial at several UK hospitals for the treatment of burns and ulcers, and for use in plastic surgery.

## Dressing up with a second skin

How do footballers heal their wounds? One answer, now on trial at 12 first division football clubs, is a dressing based on a bio-active polymer membrane, which, its makers claim, comes as near as possible to imitating real skin.

The dressing, Eurothane,

vision stations at all times of the day and night.

For those particularly eager to get the latest news wherever they are in the UK, Mercury Paging, of Brentford, and the BBC have launched a system to get the latest BBC news headlines to Mercury customers carrying a "Messenger One" display pager.

The headline information is taken from the BBC's Ceefax teletext information service, and fed across Mercury's data network to the Mercury pager transmitter sites around the country, and from there to the pagers.

The transmission is triggered automatically when the news is entered into the Ceefax computer. The average number of broadcasts a day is 12.

The service will be free until the end of the year, and then Mercury will charge subscribers £2 a month.

## WORTH WATCHING

Edited by

Della Bradshaw

to their bank using computer disks, cartridges or even the telephone network.

The software, developed by Access Conversion

Systems, of Sydney, enables banks to receive payment instructions written on a variety of computers running under a range of operating systems.

Access-ETI is installed on the computer system in the bank branch, and Access PC on the company personal computer.

Julia plans the dinner party

You are planning the menu for a special dinner party, but one of your guests is a vegetarian and another a vertebrate carnivore. What do you give them to eat?

That is exactly the sort of question being worked on by an expert computer system, called Julia, developed in Atlanta by the school of information and computer science at the Georgia Institute of Technology.

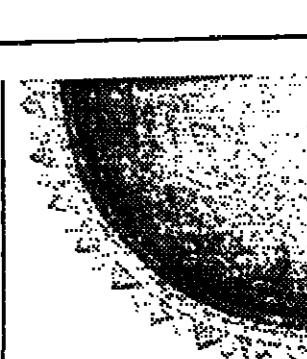
The menu-planning system uses case-based reasoning to select the right meal. It has stored in its memory details of recipes which were successful for a particular group of people. Faced with the criteria for the forthcoming meal, it selects a suitable menu.

If the suggested meal proves a flop, the computer is told, and like a seasoned cook learns never to suggest that menu again.

## Computers write off the payments

SMALL or medium sized businesses usually have to resort to cheques in order to pay their bills – a method which is time-consuming and costly.

But an Australian software package, developed specifically for Antipodean banks, and now on trial in Europe, could result in companies sending their payment data



## WORTH WATCHING

Edited by

Della Bradshaw

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## BUSINESS WANTED

### RECRUITMENT CONSULTANCY

In order to expand our broad-based Human Resource Consultancy operations we are seeking to acquire an established Recruitment Consultancy.

Preferred location is London, although other bases or multiple locations will be considered. Experience of recruiting at executive and managerial levels and an established client base are essential pre-requisites. A turnover in excess of \$500,000 per year is required and this is of greater importance than current profitability.

Interested Principals, Agents or Advisors should contact:

The Acquisitions Director, Documex PLC, Capital House, Waterfront Quay, Salford M5 2XW.

Bill Roberts, manager of the United Kingdom Atomic

Energy Authority's National Centre of Tribology, at Risley, near Warrington, says: "The breakdown of bearings, which cost little, can lead to big incidental losses."

He says management has a "lack of understanding of the importance of bearings." Roberts compares the attitude of some managers towards the bearing with the carelessness of a horse owner who neglects his horse's feet. "It is a classic case of when the want of a nail, the shoe was lost – and eventually the horse was lost."

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## AIRFREIGHT

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## COMPANY NOTICES

WEST RAND CONSOLIDATED MINES LIMITED (Incorporated in the Republic of South Africa) Company Registration No. 01/0157606

Coupon No. 118

NOTES: HOLDERS OF SHARE WARRANTS TO BEARER are informed that they will, on or after 10 March 1990 be paid £2.50000 per share, viz. 0.25000 of the amount claimed per share, 1.25000 being South African income tax and shareholders' tax of 15% against deduction of Coupon No. 115. Coupons must be deposited for FOUR CLEAR DAYS by 10pm before payment will be made.

In London at Genero (UK) Limited, 30 Elv Place, London, EC1V 1UA

In Paris at Crédit du Nord, 6 & 8 boulevard Haussmann, Paris (9e)

In Zurich at Credit Suisse

Coupons belonging to holders resident in Great Britain and Northern Ireland will be paid as follows:

Amount of dividend after deduction of South African non-resident shareholders' tax of 15%:

Less: United Kingdom Income Tax of 10%

on the gross amount of the dividend of £2.50000

£0.25000

£0.25000

£0.25000

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## COMMODITIES AND AGRICULTURE

## Copper price at 3-month high as stocks run down

By Kenneth Gooding, Mining Correspondent

AS THE London Metal Exchange price of copper yesterday rose to its highest level for three months, Mr Richard Osborne, chairman of Asarcos, third-largest of the US copper producers, confirmed that non-communist world demand for the metal was very strong, particularly in Europe and the Far East.

In the past three weeks demand in the US, which had been showing some softness, had also strengthened appreciably, he said. "The US producers have no copper in stock, neither have the consumers and neither does Comex (the New York Commodity Exchange)."

The revival in demand in the US is across a wide front. Wire mills and brass mills were working flat out again, said Mr Osborne, who was in London to talk to investment institutions and analysts.

So far there was no sign that metal was being attracted to

LME WAREHOUSE STOCKS (Change during week ended last Friday)		
Aluminium	+300	70,576
Copper	+4,775	70,576
Lead	-750	14,000
Nickel	-1,008	5,408
Zinc	+250	54,828
Tin	-265	6,800

the US from LME warehouses to compensate for low US stocks, he said. But it would take some time for the premium available in the US to have a year and keep ahead of supply.

Some LME traders had expected US copper shortages to have some impact on the LME stock figures reported yesterday and were looking for a 10,000 tonne fall. However, the stocks decline was of 4,475 tonnes and, although this took inventories to 78,875 tonnes and to the lowest level for 28 weeks, there was some selling after the LME gave this news.

The previous upward trend in the price soon reasserted itself, however, and copper for

immediate delivery closed last night at \$1,559.50 a tonne, up \$33.50. Three-month metal was up \$23 a tonne to \$1,559.50.

Asarcos' Mr Osborne suggested that western world demand for copper this year was likely to increase by more than 1 per cent to about 9.5m short tons. The longer term outlook was also favourable for producers with copper demand growing by at least 1.5 per cent a year and keeping ahead of supply.

On Comex yesterday there was active investment fund buying in the May and July delivery months, traders said. Concern over the current tightness of nearby supplies was being exacerbated by the possibility of a strike at Noranda's Horne smelter 100 miles north of Montreal, where employees have been operating without a contract for the past week, they added. The smelter produces about 240,000 tonnes of copper a year.

So far there was no sign that metal was being attracted to

itself, however, and copper for

## East-West German lignite plan

By Maurice Samuelson, recently in Cologne

WEST GERMANY'S lignite industry, which provides fuel for 20 per cent of the country's electricity, is to help its sister industry in East Germany to improve efficiency as part of growing intra-German co-operation.

The help will be provided under a joint letter of intent signed by companies from both

Rheinische Braunkohlewerke (Rheinbraun), the dominant West German producer, has proposed that the two sides should engage in joint marketing of their products throughout Europe. They have also invited the East Germans to join the Western trade association.

Co-operation is being encouraged on a grass-roots basis, by "pairing" individual mines with sites on the opposite side of the border.

Germany contains some of the world's largest deposits of

lignite, brown coal with a calorific value about one third of that of hard, or bituminous coal. Lying relatively close to the surface, the lignite is recovered by opencast mining.

Most is fed into nearby power stations, but a significant quantity is sold fuel briquettes for the home heating market.

But despite their common geological features, the contrast between the two industries reflects the wider economic contrasts between the two Germanies.

East Germany is the world's biggest lignite producer. In 1988 it mined 510m tonnes. West Germany, producing 165m tonnes, is third after the Soviet Union, which produces about 165m tonnes.

However, in terms of productivity, quality and efficiency of use East Germany lags far behind its western neighbour. The East German Senftenberg

power station, near Dresden, produces nearly 200m tonnes a year with 55,000 employees.

Rheinbraun, which dominates West Germany's lignite industry, employs only 15,500 to produce about 100m tonnes a year.

The East German lignite, dug from seams which are often thinner than those in the Rhineland, also contains a lot of unburnable rock, leaving an ash content of up to 50 per cent compared with Rheinbraun's 6 to 7 per cent.

Four East German companies are involved in the co-operation agreement with Rheinbraun. They are the two mining companies operating in the Leipzig and Dresden areas, a processing company and a mining equipment supplier.

Rheinbraun is wholly-owned by Rhein Westfalen Elektrizitätswerke (RWE), the Federal Republic's biggest power utility.

However, in terms of productivity, quality and efficiency of use East Germany lags far behind its western neighbour.

The other issue is the Commission's proposed agri-money arrangements, notably in relation to Germany and the UK. Both these member states will be pushing hard for changes which would effectively boost the income of their farmers.

## Ministers tackle price deadlock

By Tim Dickson in Brussels

EUROPEAN COMMUNITY Agriculture Ministers last night embarked on what promises to be a three-day meeting in Brussels aimed at breaking the current farm-price deadlock.

Diplomats say there is no chance of an agreement this week - but both the Irish presidency and the European Commission hope to gather together enough information to put together a working compromis-

ise at the next Farm Council in Luxembourg at the end of this month.

Key bilateral talks with each member state are scheduled for this afternoon - probably running into tomorrow, providing Ministers with an opportunity to settle their "bottom lines."

Two key issues, however, stand out at this stage. One is the proposed price cut for citrus fruits and the plan to convert production aids for Greek

farmers into a new acreage premium scheme. This has aroused the strong opposition of a "blocking minority" of Mediterranean countries.

The other issue is the Commission's proposed agri-money arrangements, notably in relation to Germany and the UK. Both these member states will be pushing hard for changes which would effectively boost the income of their farmers.

**MARKET REPORT**

**THE BULLISH** trend in the New York arabica futures market helped London robusta futures to close at the highest levels since early November last year. However, sharp gains in New York yesterday morning were checked by profit-taking by mid-session. The London May robusta contract put on £21 to £59.60 a tonne, but dealers see resistance starting in the £70 to £72 range. Concern about the Ivory Coast, which has seen its biggest street protests in the 30 years since independence from France, contributed to bullish sentiment. However, "there is nothing so far that implies any slowdown.

### London Markets

**SPOT MARKETS**

Crude oil (per barrel FOB) + or -

Dubai \$16.25-0.20 +0.25

Brent Blend \$16.35-0.372 +0.65

WTI (per barrel) \$21.40-1.452 +0.14

**Oil products**

(NWE prompt delivery per tonne CIF) + or -

Premium Gasoline \$214-216 -3

Gas Oil 169-169

Heavy Fuel Oil \$88-90

Naphtha \$176-177 -2

Petroleum Asphalt Estimates

Gold (per troy oz) + or -

Silver (per troy oz) + or -

Platinum (per troy oz) \$10.90-10.95

Palladium (per troy oz) \$21.00-21.05

Aluminium (free market) \$1545

Copper (LME Producer) \$1175-124

Nickel (free market) 40c

Tin (LME Lumper market) 16.54c

Tin (New York) 29c

Zinc (US Prime Western) 70c

Cattle (live weight) 110.10c +0.44\*

Sheep (dead weight) 218.25c +1.15\*

Pigs (live weight) 98.05c +1.85\*

London daily sugar (raw) \$350.5c +1.5

London daily sugar (white) \$426.0c +2.0

Tate & Lyle export price \$228.5 +7.0

Baileys (English) £112.4-1.0

Molasses (US No. 3 yellow) £127.00 +1.5

Wheat (US Dark Northern) £131 +4.0

Rubber (Apec) 57.70c +1.05

Rubber (Mylar) 68.75c +0.25

Rubber (XL RSS No. 1 Mar) 231.50c +0.50

Coconut oil (Philippines) \$350.0c +2.5

Crude oil (Malaysia) \$145.0c +2.5

Crude oil (Thailand) \$211.25c +2.75

Souvenirs (US) \$163 +2.75

Costes "A" index 77.70c +0.15

Woolflops (54c Super) 550c +15

A tonne unless otherwise stated. \*Pence/kg. \*\*Cents/kg. \*\*\*Ringgit/kg. x-Feb/Mar. i-Mar/Apr. v-Jan/Mar. z-Apr. t-Mar. Commodity average fob/stock prices \* change from a week ago. \*\*London physical market. SCIF Rotterdam. +/ - British market close. m-Malaysian clearing.

of shipments," said one trader. Talks to be held by the International Coffee Organisation's executive board on today and Wednesday sparked little enthusiasm. London May coffee rose early on news of the Ivory Coast unrest, but ended the day down on Friday's close after touching £72.00 a tonne. On the LME, three-month lead moved above £450 a tonne although the premium for cash metal narrowed by £10 to £110 from Friday's close. LME warehouse stocks rose by 750 tonnes last week following a forecast of a 2,000-tonne rise. Compiled from Reuter.

**SPOT - London FOX** (£/tonne)

Close Previous High/Low

May 672 671 672 669

## London Stock Exchange

## Sterling's fall unsettles share prices

DOMESTIC concerns returned to the centre of the UK stock market stage yesterday after a weekend of political developments was reflected in a significant fall in sterling. The impending departure of a senior member of the Thatcher Cabinet emphasised the electoral dangers for the UK Government already facing a serious challenge from the Labour Opposition Party in the public opinion polls, as well as heavy public criticism of its new local taxation policies.

The switch of privatised stocks, including the water industry issues sold off in December, were marked lower as the market considered the

Account Closing Dates		
First Deadline	Mar 12	May 25
Feb 28	Mar 12	May 25
Option Deadlines:		
Mar 12	Mar 22	Apr 5
Last Deadline:	Mar 22	Apr 8
Mar 9	Mar 22	Apr 8
Account Days:		
Mar 12	Apr 2	Apr 17
When Shareholders may take place		
20 days from business days earlier		

possibility of a possible reversal of status in the event of a change of government at the next general election. However, the present government is not obliged to call a general election for more than two years and there was no sign of selling pressure on leading shares yesterday.

The market extended its loss to around 34 points, touching its lowest mark of 2,230.2 in late afternoon when Wall

Street made an unexciting debut to the new trading week in the wake of widespread intervention by central banks to hold down the US dollar. The final reading showed the FT-SE Index at 2,230.5, a fall on the day of 24.8.

In summing up the trading day, analysts pointed to the level of equity turnover; poor even by current standards. Share volume totalled only 316.3m shares, after Friday's 522m, heavily inflated by a single deal in Scottish & Newcastle shares.

Last night's closing loss left the Footsie Index inside its latest trading range, after steady- ing at the 2,230 level regarded

as a significant testing barrier. Similarly, yesterday's fall in sterling provided no challenge to the views on the currency held by equity market strategists.

"The stock market can live with yesterday's fall; only if the pound continues to slide are we in real trouble," said one trader at a US house.

The new round of intervention against the dollar ahead of a meeting of the Group of Seven Ministers in Japan later this week kept the international stocks subdued in London. The institutional investors appear to be refining in activity ahead of the UK Budget Speech, which is due in a fortnight.

More significant for the stock market was the fall in the value of the pound which revived all the old fears that domestic interest rates could still be forced higher to protect the UK currency. With the Japanese and New York equity markets offering mixed signals, London was left to concentrate on its own local problems.

Share prices were marked down sharply at the opening as traders correctly assumed an extension of the fall in the pound which commenced late on Friday.

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## Brewers out of favour

Booz and Allied Lyons led the brewers lower in the wake of last week's placing of 36m Scottish and Newcastle shares which has drained institutions of cash earmarked for the sector. The two were additionally hit by continuing worries over the proposed disposals of their hotel chains, respectively Crest and Embassy. Analysis fears that it will be hard to tempt buyers for the chains and specifically, that the value of both may be forced lower.

Mr Neill Junior at County NatWest said that Allied had probably been looking for more than £200m for Embassy but that £150m, or £50,000 a room, was more likely. Crest might be worth £250m or the £70,000 a room, and the strength of the brand might attract players new to the UK hotel market.

These figures are a far cry from the £139,000 a room achieved with Thistle hotels, sold by Scottish and Newcastle to Mount Charlotte in September 1989. There were suggestions yesterday that Scandinavian Air Services was a potential buyer of Crest. SAS has 40 per cent of Intercontinental Hotels.

Bass fell 26 to 931p and Allied lost 18 to 425p. Other brewers also slipped in the absence of demand: Scottish and Metropolitan shed 10 to 57p and Whitbread's "A" shares ended at 375p, a decline of 3.

## NatWest challenge

NatWest shed 6 in early trading after Standard and Poor's, the US credit rating agency, lowered its rating on some of NatWest quoted debt to "double A plus" from "triple A". But the shares recovered to close a net 1 off 917p when it emerged that Standard had only changed its view on NatWest's subordinated debt, which accounts for only 2.3 per cent of the bank's total liabilities, analysts said.

Mr Robert Law of Shearson Lehman Hutton said NatWest retained a triple A rating for its key short-term debt, which made the downgrading a "non-event" despite the initial market worries. Mr Peter Toeman of UBS Phillips and Drew said that NatWest was not under any pressure to raise finance using subordinated debt. "Its total capital ratio stands at 9 per cent, above the minimum level of 8, so there is no punctuation there."

British & Commonwealth rose 5 to 59p following reports that it could be set to raise

more than previously expected from the sale of Gartmore, its UK unit management arm.

British & Commonwealth had said it hoped to sell Gartmore for at least £250m, but reports suggested that Banque Indosuez, which had emerged as the front runner, thought it might have to pay "close to £250m." One analyst said: "The market had been expecting a price of £150m/£140m, so short-term this is good news. Its junk bond sized-yield indicates that there was a lot of bad news discounted by the market and this should help put a floor under the price."

Miss Karen Bennett of Laing & Crichtonshank added: "The news should give British & Commonwealth a breathing space, at least for the time being. But they are not yet out of the woods. It still has very large debts and is an interest rate sensitive business. We remain sellers of stock."

ICL moved strongly against the trend, gaining 12 to 1,089 in healthy turnover of 1.6m shares as Suter, its white knight bidder, announced it had bought 4.6 per cent of Chemox, to add to the 26 per cent pledged on the announcement of the bid last week. Suter closed unchanged at 125p.

Chemox followed the market, giving up 10 to 440p as Suter, its white knight bidder, announced it had bought 4.6 per cent of Chemox, to add to the 26 per cent pledged on the announcement of the bid last week.

Macarthy opened sharply higher, adding 16 to 260p on talk that Lloyds Chemist was to launch a hostile bid. Dealers later dismissed the story and the shares came back to close just a penny up at 245p. Favourable press comment helped Leigh Interests 4 to 361p.

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## **LONDON SHARE SERVICE**

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## **BANKS, HP & LEASING**

## **BUILDING, TIMBER, ROADS**

Cont

## **ELECTRICALS—Contd.**

## **ENGINEERING – Contd**

**INDUSTRIALS (Miscel.)—Cont**

**INDUSTRIALS (Miscel.) - Contd.**

## **DRAPERY AND STORES**

## BUILDING TIMBER ROADS

14	260	140	Woodcock, 3P	1	124	1	66	22.0	2.2	2.2
15	118	49	MSS 10P	1	124	1	14.0	3.8	4.2	3.0
16	197	53	SPB hds. 500	1	226	1	+10.75	2.4	6.3	8.0
17	147	53	SPB hds. 500	1	226	1	5.125	1.1	2.9	3.5

INDUSTRIALS (Miscel.)											
219	127	Brasfield Brick, Inc.	v	377	3.1	5.1	3.3	8.0	v	51	Goldberg's (A)
	49	Bray (Ben) 10p.	v	58	11.3	11.3	5.1	3.9	v	131	Goldberg's Corp. 10p.
150	79	Baldwin 10p.	v	105	2.5	2.5	4.0	3.2	v	171	Goodman Corp. 10p.
	66	Baldwin 10p.	v	176	5	9.9	4.7	3.1	v	180	Goodman Corp. 5p.
94	155	Baldwin 10p.	v	58	2.8	3.9	4.5	4.5	v	220	115 United
	50	Baldwin Homes 10p.	v	123	2.0	2.9	6.9	6.9	v	315	115 United
155	155	Baldwin 10p.	v	186	2	12.3	9.9	9.9	v	399	191 United 10p.
	24	Baldwin 10p.	v	187	11.0	4.0	7.8	4.3	v	71	Urd. Scientific
95	146	Baldwin 10p.	v	187	1	11.0	4.0	7.8	v	80	Urd. Scientific
	21	Baldwin 10p.	v	21	3.75	1.975	1.1	1.1	v	557	2375M Instruments 10p.
95	195	Baldwin 10p.	v	186	0.9	1.9	1.9	1.9	v	214	70K Herkis (A) 5p.
	261	Baldwin 10p.	v	186	3.5	3.5	3.2	3.2	v	215	70K Herkis (A) 5p.
105	105	Baldwin 10p.	v	186	1	11.0	4.0	7.8	v	216	70K Herkis (A) 5p.
	141	Baldwin 10p.	v	186	5.8	5.8	5.5	7.5	v	217	70K Herkis (A) 5p.
142	117	Baldwin 10p.	v	186	14.25	2.25	4.0	10.25	v	218	70K Herkis (A) 5p.
	117	Baldwin 10p.	v	186	1	11.0	4.0	7.8	v	219	70K Herkis (A) 5p.
117	117	Baldwin 10p.	v	186	1	11.0	4.0	7.8	v	220	70K Herkis (A) 5p.
	117	Baldwin 10p.	v	186	1	11.0	4.0	7.8	v	221	70K Herkis (A) 5p.
207	157	AAIF Inc. 71/2p.	v	172	3	10.0	4	4.0	v	251	Kardon Group 10p.
	426	AAIF Inc. 71/2p.	v	218	36.9	21.1	19.5	25	v	252	Karamazoo 10p.
	121	AAIF AD 90.01	v	195	3.2	10.0	4.3	8.6	v	253	Kardon Group 5p.
	181	AAIA AB K25	v	224	0.8	0.8	0.8	0.8	v	254	357K Herkis Ind.
	175	AAIM 10p.	v	196	9.0	2	6.3	9.9	v	730	470K Herkis (A) 5p.
	438	AAIM 10p.	v	196	3	11.6	2.6	7.5	v	523	55K Krasnogorsk 10p.
	242	AAIM Health 20p.	v	172	4.7	0.2	5.4	5.4	v	524	55K Krasnogorsk 5p.
	76	AAIM Health 20p.	v	170	11.75	10.75	1.5	1.5	v	731	55K Krasnogorsk 10p.
	115	AAIM Select 20p.	v	205	4	11.5	2.6	7.5	v	732	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	733	55K Krasnogorsk 10p.
	34	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	734	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	735	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	736	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	737	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	738	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	739	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	740	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	741	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	742	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	743	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	744	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	745	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	746	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	747	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	748	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	749	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	750	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	751	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	752	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	753	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	754	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	755	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	756	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	757	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	758	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	759	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	760	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	761	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	762	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	763	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	764	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	765	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	766	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	767	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	768	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	769	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	770	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	771	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	772	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	773	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	774	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	775	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	776	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	777	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	778	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	779	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	780	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	781	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	782	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	783	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	784	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	785	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	786	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	787	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	788	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	789	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	790	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	791	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	792	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	793	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	794	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	795	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	796	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	797	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	798	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	799	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	800	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	801	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	802	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	803	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	804	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	805	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	806	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	807	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	808	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	809	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	810	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	811	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	812	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	813	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	814	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	815	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	816	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	817	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	818	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	819	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	820	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	821	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	822	55K Krasnogorsk 5p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4	5.4	v	823	55K Krasnogorsk 10p.
	64	AAIM Select 20p.	v	170	4.7	0.2	5.4</				

ENGINEERING

124-Regal Hotel Grp 2p. v	124			
161-Resort Hotels 10p. v	20	+2	10.55	1.5
220-Resort Hotels 15p. v	611	+1	100.64	4

## INDUSTRIALS (Miscel.)

LEISURE									
126Airtex 10p.	142	-1	7.0	3.0	6.6	6.8			
126Airtex TV	240	-2	10.1	5.0	5.0	5.0			
126Airtex TV	78		13.1	6.5	6.5	10.0			
126Airtex TV	16		20.4						
126Airtex TV	215		12.5	1.7	1.7	12.7			
126Airtex TV	220		10.0	2.5	2.5	10.0			
126Airtex TV	220		11.0	3.0	3.0	8.9			
126Airtex TV	220		12.5	3.0	3.0	12.5			
126Airtex TV	220		13.0	3.0	3.0	13.0			
126Airtex TV	220		14.0	3.0	3.0	14.0			
126Airtex TV	220		15.0	3.0	3.0	15.0			
126Airtex TV	220		16.0	3.0	3.0	16.0			
126Airtex TV	220		17.0	3.0	3.0	17.0			
126Airtex TV	220		18.0	3.0	3.0	18.0			
126Airtex TV	220		19.0	3.0	3.0	19.0			
126Airtex TV	220		20.0	3.0	3.0	20.0			
126Airtex TV	220		21.0	3.0	3.0	21.0			
126Airtex TV	220		22.0	3.0	3.0	22.0			
126Airtex TV	220		23.0	3.0	3.0	23.0			
126Airtex TV	220		24.0	3.0	3.0	24.0			
126Airtex TV	220		25.0	3.0	3.0	25.0			
126Airtex TV	220		26.0	3.0	3.0	26.0			
126Airtex TV	220		27.0	3.0	3.0	27.0			
126Airtex TV	220		28.0	3.0	3.0	28.0			
126Airtex TV	220		29.0	3.0	3.0	29.0			
126Airtex TV	220		30.0	3.0	3.0	30.0			
126Airtex TV	220		31.0	3.0	3.0	31.0			
126Airtex TV	220		32.0	3.0	3.0	32.0			
126Airtex TV	220		33.0	3.0	3.0	33.0			
126Airtex TV	220		34.0	3.0	3.0	34.0			
126Airtex TV	220		35.0	3.0	3.0	35.0			
126Airtex TV	220		36.0	3.0	3.0	36.0			
126Airtex TV	220		37.0	3.0	3.0	37.0			
126Airtex TV	220		38.0	3.0	3.0	38.0			
126Airtex TV	220		39.0	3.0	3.0	39.0			
126Airtex TV	220		40.0	3.0	3.0	40.0			
126Airtex TV	220		41.0	3.0	3.0	41.0			
126Airtex TV	220		42.0	3.0	3.0	42.0			
126Airtex TV	220		43.0	3.0	3.0	43.0			
126Airtex TV	220		44.0	3.0	3.0	44.0			
126Airtex TV	220		45.0	3.0	3.0	45.0			
126Airtex TV	220		46.0	3.0	3.0	46.0			
126Airtex TV	220		47.0	3.0	3.0	47.0			
126Airtex TV	220		48.0	3.0	3.0	48.0			
126Airtex TV	220		49.0	3.0	3.0	49.0			
126Airtex TV	220		50.0	3.0	3.0	50.0			
126Airtex TV	220		51.0	3.0	3.0	51.0			
126Airtex TV	220		52.0	3.0	3.0	52.0			
126Airtex TV	220		53.0	3.0	3.0	53.0			
126Airtex TV	220		54.0	3.0	3.0	54.0			
126Airtex TV	220		55.0	3.0	3.0	55.0			
126Airtex TV	220		56.0	3.0	3.0	56.0			
126Airtex TV	220		57.0	3.0	3.0	57.0			
126Airtex TV	220		58.0	3.0	3.0	58.0			
126Airtex TV	220		59.0	3.0	3.0	59.0			
126Airtex TV	220		60.0	3.0	3.0	60.0			
126Airtex TV	220		61.0	3.0	3.0	61.0			
126Airtex TV	220		62.0	3.0	3.0	62.0			
126Airtex TV	220		63.0	3.0	3.0	63.0			
126Airtex TV	220		64.0	3.0	3.0	64.0			
126Airtex TV	220		65.0	3.0	3.0	65.0			
126Airtex TV	220		66.0	3.0	3.0	66.0			
126Airtex TV	220		67.0	3.0	3.0	67.0			
126Airtex TV	220		68.0	3.0	3.0	68.0			
126Airtex TV	220		69.0	3.0	3.0	69.0			
126Airtex TV	220		70.0	3.0	3.0	70.0			
126Airtex TV	220		71.0	3.0	3.0	71.0			
126Airtex TV	220		72.0	3.0	3.0	72.0			
126Airtex TV	220		73.0	3.0	3.0	73.0			
126Airtex TV	220		74.0	3.0	3.0	74.0			
126Airtex TV	220		75.0	3.0	3.0	75.0			
126Airtex TV	220		76.0	3.0	3.0	76.0			
126Airtex TV	220		77.0	3.0	3.0	77.0			
126Airtex TV	220		78.0	3.0	3.0	78.0			
126Airtex TV	220		79.0	3.0	3.0	79.0			
126Airtex TV	220		80.0	3.0	3.0	80.0			
126Airtex TV	220		81.0	3.0	3.0	81.0			
126Airtex TV	220		82.0	3.0	3.0	82.0			
126Airtex TV	220		83.0	3.0	3.0	83.0			
126Airtex TV	220		84.0	3.0	3.0	84.0			
126Airtex TV	220		85.0	3.0	3.0	85.0			
126Airtex TV	220		86.0	3.0	3.0	86.0			
126Airtex TV	220		87.0	3.0	3.0	87.0			
126Airtex TV	220		88.0	3.0	3.0	88.0			
126Airtex TV	220		89.0	3.0	3.0	89.0			
126Airtex TV	220		90.0	3.0	3.0	90.0			
126Airtex TV	220		91.0	3.0	3.0	91.0			
126Airtex TV	220		92.0	3.0	3.0	92.0			
126Airtex TV	220		93.0	3.0	3.0	93.0			
126Airtex TV	220		94.0	3.0	3.0	94.0			
126Airtex TV	220		95.0	3.0	3.0	95.0			
126Airtex TV	220		96.0	3.0	3.0	96.0			
126Airtex TV	220		97.0	3.0	3.0	97.0			
126Airtex TV	220		98.0	3.0	3.0	98.0			
126Airtex TV	220		99.0	3.0	3.0	99.0			
126Airtex TV	220		100.0	3.0	3.0	100.0			
126Airtex TV	220		101.0	3.0	3.0	101.0			
126Airtex TV	220		102.0	3.0	3.0	102.0			
126Airtex TV	220		103.0	3.0	3.0	103.0			
126Airtex TV	220		104.0	3.0	3.0	104.0			
126Airtex TV	220		105.0	3.0	3.0	105.0			
126Airtex TV	220		106.0	3.0	3.0	106.0			
126Airtex TV	220		107.0	3.0	3.0	107.0			
126Airtex TV	220		108.0	3.0	3.0	108.0			
126Airtex TV	220		109.0	3.0	3.0	109.0			
126Airtex TV	220		110.0	3.0	3.0	110.0			
126Airtex TV	220		111.0	3.0	3.0	111.0			
126Airtex TV	220		112.0	3.0	3.0	112.0			
126Airtex TV	220		113.0	3.0	3.0	113.0			
126Airtex TV	220		114.0	3.0	3.0	114.0			
126Airtex TV	220		115.0	3.0	3.0	115.0			
126Airtex TV	220		116.0	3.0	3.0	116.0			
126Airtex TV	220		117.0	3.0	3.0	117.0			
126Airtex TV	220		118.0	3.0	3.0	118.0			
126Airtex TV	220		119.0	3.0	3.0	119.0			
126Airtex TV	220		120.0	3.0	3.0	120.0			
126Airtex TV	220		121.0	3.0	3.0	121.0			
126Airtex TV	220		122.0	3.0	3.0	122.0			
126Airtex TV	220		123.0	3.0	3.0	123.0			
126Airtex TV	220		124.0	3.0	3.0	124.0			
126Airtex TV	220		125.0	3.0	3.0	125.0			
126Airtex TV	220		126.0	3.0	3.0	126.0			
126Airtex TV	220		127.0	3.0	3.0	127.0			
126Airtex TV	220		128.0	3.0	3.0	128.0			
126Airtex TV	220		129.0	3.0	3.0	129.0			
126Airtex TV	220		130.0	3.0	3.0	130.0			
126Airtex TV	220		131.0	3.0	3.0	131.0			
126Airtex TV	220		132.0	3.0	3.0	132.0			
126Airtex TV	220		133.0	3.0	3.0	133.0			
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126Airtex TV	220		142.0	3.0	3.0	142.0			
126Airtex TV	220		143.0	3.0	3.0	143.0			
126Airtex TV	220		144.0	3.0	3.0	144.0			
126Airtex TV	220		145.0	3.0	3.0	145.0			
126Airtex TV	220		146.0	3.0	3.0	146.0			
126Airtex TV	220		147.0	3.0	3.0	147.0			
126Airtex TV	220		148.0	3.0	3.0	148.0			
126Airtex TV	220		149.0	3.0	3.0	149.0			
126Airtex TV	220		150.0	3.0	3.0	150.0			
126Airtex TV	220		151.0	3.0	3.0	151.0			
126Airtex TV	220		152.0	3.0	3.0	152.0			
126Airtex TV	220		153.0	3.0	3.0	153.0			
126Airtex TV	220		154.0	3.0	3.0	154.0			
126Airtex TV	220		155.0	3.0	3.0	155.0			
126Airtex TV	220		156.0	3.0	3.0	156.0			
126Airtex TV	220		157.0	3.0	3.0	157.0			
126Airtex TV	220		158.0	3.0	3.0	158.0			
126Airtex TV	220		159.0	3.0	3.0	159.0			
126Airtex TV	220		160.0	3.0	3.0	160.0			
126Airtex TV	220		161.0	3.0</td					







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## FOREIGN EXCHANGES

## Dollar sales hit sterling

CO-ORDINATED central bank intervention pushed the dollar down and as a by-product led to a weakening of sterling on the foreign exchanges yesterday. The move was led by the West German Bundesbank and was continued by the US Federal Reserve after the London close. It was regarded as a signal that the Bundesbank will not tolerate a fall in the value of the D-Mark, as nervousness has grown about the inflationary implications of possible German monetary union.

Dealers said the Bundesbank was particularly aggressive, offering to buy D-Marks at increasingly higher levels as it drove the dollar down. The scale of intervention by the West German authorities was estimated at between \$500m and \$1.5bn, but was increased by action from European central banks in Austria, Belgium, Denmark, Italy, the Netherlands, Spain and Switzerland.

This led to a very nervous tone and after the London close dollar sales by the Fed halted a rally by the US currency. It touched a low DM1.6955, but recovered to test technical resistance at DM1.7050. At the finish of trading in London the dollar had fallen to DM1.7035 from DM1.7190 before retreating below DM1.70 again on the

Fed's action. At the London close the dollar also fell to Y149.75 from Y150.25, to SFr1.4950 from SFr1.5130; and to FF13.7500 from FF13.8100. Its index fell to 68.1 from 68.3.

For co-ordinated central bank intervention had already depressed the dollar in Tokyo, after the Bank of Japan sold the US currency for the seventh straight trading day. Support for the yen by the Japanese central bank was put at 2500m to 31bn, according to dealers. This pulled the dollar below Y150.00, to finish at Y149.95 on Friday.

Sterling remained out of favour, hit by the recovery of the D-Mark and concern about the political and economic situation in the UK. Dealers suggested the pound would have been able to shrug off last week's large UK trade deficit in January if it had not been for the increasingly poor showing of the Conservative Gov-

ernment in the opinion polls. This combination of depressing events left the pound friendless yesterday, and weaker against all the main trading currencies. Sterling fell 1.20 cents to \$1.6850. It also declined to DM2.7925 from DM2.8050; to Y245.50 from Y249.00; to SFr2.4575 from SFr2.4525; and to FF13.5225 from FF13.5225. The pound's index shed 1.0 to 87.7.

Central bank intervention to support the D-Mark had little impact on the European Monetary System. The West German unit lost a little ground in terms of the Italian lira, finishing in London at 1.787.30 against L1.787.95 on Friday. The D-Mark also eased against the French franc, falling to FF13.2785 from FF13.3000 at the London close. The lira remained the strongest EMS currency, hovering around its cross rate limit against the weaker members.

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## \$ IN NEW YORK

Mar. 5	Last	Previous Close
1 spot	1.6900-1.6910	1.6975-1.6985
1 month	1.6925-1.6935	1.6980-1.6990
3 months	2.72-2.7260	2.72-2.7260
12 months	9.70-9.7060	9.70-9.7060

Forward premiums and discounts apply to the dollar

## STERLING INDEX

Mar. 5	Mon.	Prev.
8.20	8.2	8.15
9.00	8.8	8.6
9.50	8.8	8.9
11.00	8.8	8.8
1.00	8.8	8.8
2.00	8.8	8.8
3.00	8.8	8.8
4.00	8.8	8.8

## CURRENCY RATES

Mar. 5	Rate	Special <sup>1</sup>	Foreign <sup>2</sup>	Currency
US Dollars	1.27240	1.27107		
Canada \$	1.30616	1.20171		
Australia \$	1.33204	1.33304		
New Zealand \$	1.40573	1.42523		
Denmark Krone	10.1%	7.93141		
Swiss Franc	8.16122	8.16122		
French Franc	7.57573	7.57573		
Italian Lira	11.11111	11.11111		
Spanish Franc	11.42024	11.42024		
German Mark	1.21-1.25	1.21-1.25		
Portuguese Esc	2.52661	2.52661		
Swiss Franc	1.204	1.204		
French Franc	7.57573	7.57573		
Italian Lira	11.11111	11.11111		
Spanish Franc	11.42024	11.42024		
German Mark	1.21-1.25	1.21-1.25		
Portuguese Esc	2.52661	2.52661		
Swiss Franc	1.204	1.204		
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Italian Lira	11.11111	11.11111		
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**3pm prices March 5**

**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

**Continued on Page 43**

## **NYSE COMPOSITE PRICES**

12 Month P/E Ratio  
High-Low Stock Div. Yield 100% Avg. Ls  
Continued from previous Page

**Sales figures** are unofficial. **Yearly** highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 3 percent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual distributions based on the latest declaration.

**a**-dividends also straight, **b**-annual rate of dividend plus stock dividend, **c**-liquidating dividend, **cl**-called, **cln**-yearly low dividend declared or paid in preceding 12 months, **d**-dividends in Canadian funds, subject to 15% non-residence tax, **l**-dividends declared after split-up or stock dividend, **l+**-dividends paid this year, **o**-omitted, **defered**, or no action taken at latest dividend meeting, **l-division** declared or paid this year, an accumulated cash balance with dividends in arrears, **r**-new issue in the past 12 months. The high-low range begins with the start of trading in the current year. **P/E** price-earnings ratio, **r**-dividends declared or paid in preceding 12 months plus stock dividends and stock split. Dividends begin with date of split, **re**-reduced dividend paid in stock in preceding 12months, **reduced** cash balance on ex-dividend or ex-distribution date, **u**-new yearly high-low trading history, **v**-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, **wd**-distributed, **wh**-when issued, **wh-distributed**, **x**-ex-dividend or ex-right, **xd**-ex-distribution, **xm**-ex-right, **xw**-ex-warrant, **xz**-ex-right, **z**-without warrants, **z**-ex-dividend and sales initial, **y**-yield ratio is fall.

**NASDAQ NATIONAL MARKET**

*Span prices March 5*

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**AMEX COMPOSITE PRICES**

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3pm prices  
March 5

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## AMERICA

## American Express move enlivens lethargic session

## Wall Street

LETHARGY descended on Wall Street yesterday morning after the string of substantial gains last week, writes Anatole Kalter.

The Dow Jones Industrial Average had lost some ground on mild profit-taking by lunchtime, after drifting during the morning within a range of 10 points above and below its previous close. On Friday, the Dow had risen by 24.77 points, rounding off a week of uninterupted advances.

By 2 pm yesterday, the Dow was down 14.64 at 2,645.72. Volume was moderate, with 55m shares changing hands in a market where advancing and declining shares were almost exactly balanced.

Traders looked in vain for leadership from other markets. The US bond market was down slightly, reacting to the apparent capping of the dollar's advance by central bank intervention in Tokyo and Europe. By lunchtime, the Treasury's benchmark long bond had declined 1% to 89.9, a price at which it yielded 8.57 per cent. But trading in the bond market was thin and equity investors seemed fairly unconcerned about the decline.

There was a little disappointment in early trading over the

Tokyo stock market's weak overnight performance. But many investors still took the view that Tokyo was probably stabilising and that even a hike in the Bank of Japan's official discount rate had now been thoroughly discounted. In fact, some analysts were looking forward to an increase in Japanese rates, on the theory that this would clear up some of the uncertainties which were clouding all of the world's leading financial markets.

The main news which moved prices yesterday was the announcement by American Express on Sunday night that it would buy out the publicly held minority stake in Shearson Lehman Hutton, its troubled stockbroking arm. American Express fell 1% to 277 in heavy trading, which made Amex the busiest issue. Shearson declined 5% to \$11.7, also in heavy trading. The decline in both prices was attributed to the fact that Amex would offer its own stock, rather than cash, for the 28m Shearson shares it did not own.

The only other special situation was a report that MCA, the big entertainment group, was in discussions with several foreign companies about the possible sale of its records division. Its shares rose 1% to \$37. Among the blue chips, the

heaviest trading was in Philip Morris, which rose 1% to \$37.4. Other consumer issues also did relatively well. Many technology stocks also advanced, led by IBM, up 1% at \$105.7, and Digital Equipment, which rose 3% to \$75.4.

Heavy industrial issues, which had done well towards the end of last week came in for some profit-taking. General Motors, which advanced on Friday, was down 3% at \$45 in heavy trading.

Canada

INVESTORS showed little interest in the market in Toronto where stocks held slim gains in quiet trade. The composite index firms 7.9 to 7,153.5 on volume of 9.3m shares, and declines outnumbered advances by 206 to 199.

Banks continued to rise, following better-than-expected first quarter results. Royal Bank rose 0.5% to C\$22.7 and Bank of Montreal 0.5% to C\$22.9. Noranda gained 0.5% to C\$32.4, due to rising nickel prices.

American Barrick slipped 0.5% to C\$22.2 in spite of comments by the president, Mr Robert Smith, that the gold company would earn 30 per cent more in 1990 and was on track to meet its 1992 production target.

## EUROPE

## Late selling trims early gains in West Germany

LATE selling was detected on some bourses yesterday, in contrast to the closing surge last Friday, writes Our Markets Staff.

FRANKFURT reversed another pattern, as well. Last week, the DAX was the more mercurial index, reflecting trading action in the big blue chips. Yesterday an 11.86, or 1.8 per cent rise to 763.41 in the FAZ at mid-session was followed by one of 14.93, or 0.3 per cent to 1,833.16 in the DAX at the close.

In the morning, the market was encouraged by stability in domestic bonds; it also saw an apparent compromise in the negotiating position of IG Metall, West Germany's biggest union, which indicated over the weekend that its demands for a 35-hour week might be postponed. Profit-taking emerged to cut share prices later in the day.

Mr Theo Kitz, an analyst with SEC, said yesterday that IG Metall had planned to compromise on the hours issue. The union will soon renew its aggressive stance, he said, and sectors like shipbuilding, aerospace, engineering and electricals will stand out as potential targets for strike action.

Volume rose again, from DM6.6bn to DM7.0bn. Dealers said that chemicals were helped by foreign interest, particularly from Japanese sources; Bayer led the sector, rising DM6.10 to DM31.90.

PARIS made a moderate advance in thin trading, with some leading blue chips rising in reasonable volume. The CAC 40 index gained 13.95 to 1,574.43 in turnover estimated at less than FF22bn, compared with FF17.1m on Friday.

Last week's star performer, Peugeot, fell back a shade, but trading remained active with 28,800 shares changing hands. One salesman said that the decline of FF16 to FF15.82

could reflect some profit-taking, but he believed there was still a big buyer around.

Among the most active issues, Michelin rose FF6.5 to FF14.1, CGE gained FF2.0 to FF11.2, Lafarge found FF11 to FF24.6 and Sucré added FF4.60 to FF35.60.

MILAN saw a mutual funds outflow of L385m in February, down from L589m in January. Blue chips picked up accordingly, with Fiat L220 higher at L16,150.

Unfortunately, profit-taking came along and left the Comit index 4.0% lower at 655.71. One of the worst fallers of the day was Italmobiliare, financial holding company of the Peugeot group. Italmobiliare had been firm on expectations of a share split, which would have made the shares more marketable; instead of that, shareholders were told of a L100m rights issue at the end of last week and the shares fell L6.35 yesterday to L209.200.

AMSTERDAM edged up in a quiet session, as the CBS tendency index rose 0.4 to 107.3. Hoogovens, the steelmaker, built on Friday's rise of Fl 2.90 with gain of Fl 2.80, or 4.1 per cent, to Fl 70.50 after declining for most of the year so far.

Bilhamann-Tettenrode, the paper and office equipment supplier, rose 20 cents to Fl 54.80 after reporting net profit excluding extraordinary gains up by more than 30 per cent. Wessanen, the food company, lost 30 cents to Fl 62.50 before its annual results, due on Thursday.

Royal Dutch lost Fl 21.10 to Fl 143.70 as the dollar declined, while Philips shed 60 cents to Fl 40 in the day's most active trading of 505,313 shares, after its results on Friday.

BRUSSELS was slightly firmer, in moderate trade, on the final day of the forthcoming trading cycle. The cash index rose 22.86 to 5,775.79.

Recent gains by Hoogovens in Amsterdam seemed to be helping the steel stocks in Brussels. Arbed of Luxembourg rose BEF35 to BEF4.55 and Claeboe climbed BEF40 to BEF4.50.

MADRID was little changed in light trading, with the construction sector making slight gains and the banks mostly declining.

The general index rose 0.56 to 271.74. Banco Central added Pta10 to Pta4.55 on its first day of trading on the continental market, while Banesto and Popular each eased Pta20, to Pta4.20 and Pta8.180 respectively.

OSLO surged on the positive outlook for the Norwegian economy and the continued strength of North Sea oil prices. The all-share index rose 1.98 to 624.23, surpassing the previous high set on February 19. Turnover was strong at Nkr670.96.

The oil price helped Saga Petroleum B shares add Nkr3 to Nkr105 and Norsk Hydro rose Nkr1 to Nkr2015. Elkem free shares jumped Nkr19 to Nkr270 on higher aluminium and ferro-alloy prices.

HELSINKI rose after Sunday's settlement of the banks' month-long dispute, although the banks had not reopened yesterday. The Unidas all-share index rose 5.9 to 554.3.

STOCKHOLM closed slightly lower, with the Aftärsvärlden index 3.5 off at 1,160.3. Activity was low before news of Volvo's annual figures, which are due today.

Esab free B shares rose SKR7 to SKR340 after the welding equipment maker announced a 46 per cent rise in annual profits. Trelleborg, the metals conglomerate, rose SKR7 to SKR15 on last week's strong results.

VIENNA edged up to another record on buying by small investors. The bourse index rose 22.86 to 703.82.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

## NATIONAL AND REGIONAL MARKETS

	FRIDAY MARCH 2 1990				THURSDAY MARCH 1 1990				DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year Ago (approx)
Australia (84)	138.51	-0.6	125.10	121.71	-0.3	5.54	140.18	124.79	122.10	180.41	128.28	138.63
Austria (91)	202.17	-0.6	226.23	220.03	-0.3	1.13	204.70	225.05	225.02	225.02	194.04	225.90
Belgium (81)	134.84	+0.1	120.08	118.55	+0.4	4.71	134.70	119.51	118.09	120.02	125.58	132.90
Canada (120)	140.42	+0.1	128.10	121.41	+0.4	3.36	140.24	124.84	120.90	154.17	124.67	133.09
Denmark (36)	244.15	+0.7	219.20	218.29	+0.5	1.47	242.48	216.85	216.85	250.82	165.35	167.12
Finland (26)	147.85	+0.6	132.75	124.65	+0.5	2.33	146.85	130.78	130.78	159.16	119.63	143.68
France (82)	144.54	+0.4	124.00	122.40	+0.4	2.27	144.85	122.40	122.40	157.00	117.00	142.60
West Germany (96)	123.73	+0.3	111.13	110.80	+0.5	1.92	123.41	109.85	110.03	121.91	79.58	123.73
Hong Kong (46)	118.91	-1.1	108.35	120.61	+0.1	4.84	120.18	108.96	120.48	140.33	88.41	128.24
Ireland (17)	187.48	-0.3	168.35	170.21	+0.1	2.47	188.09	167.43	170.11	198.57	125.00	143.41
Japan (425)	92.41	+0.6	82.98	87.54	+0.9	2.02	91.85	81.78	88.79	102.11	74.97	80.48
South Korea (23)	162.71	-0.2	149.00	148.24	-0.1	0.59	162.50	146.32	154.34	200.11	159.43	193.50
Malaysia (38)	182.71	-0.2	177.23	200.47	+0.4	2.27	220.00	220.19	220.23	244.23	153.32	182.71
Mexico (13)	378.58	-1.1	340.86	113.31	-1.1	0.48	383.63	341.50	1145.51	393.90	153.32	155.17
Netherlands (43)	131.81	+1.1	118.36	116.47	+1.3	4.74	130.43	116.10	114.95	145.66	110.63	119.61
New Zealand (18)	85.05	+0.7	58.45	58.71	+0.5	5.87	64.62	57.52	58.40	88.18	61.96	71.72
Norway (24)	234.16	+0.9	210.28	208.98	+1.0	1.57	232.18	206.68	241.98	193.38	139.92	172.41
Singapore (26)	192.38	+0.5	172.78	168.14	+0.5	1.75	191.36	170.55	195.38	124.57	140.31	188.79
South Africa (50)	147.05	+0.1	177.00	158.00	+0.5	1.59	158.50	150.76	150.76	153.55	128.57	152.70
Spain (43)	147.05	+0.1	132.05	122.49	+0.4	2.59	147.50	130.76	129.27	150.11	125.20	147.05
Sweden (35)	180.28	-0.9	161.89	164.40	-0.8	2.24	181.90	162.00	165.69	203.95	138.45	153.94
Switzerland (62)	92.40	+0.5	82.97	86.67	+1.0	2.15	91.57	81.78	85.78	99.12	67.61	86.17
United Kingdom (306)	151.15	-0.2	135.74	135.74	+0.8	4.77	151.51	134.87	134.87	184.31	133.21	148.85
United States (542)	135.87	+0.9	122.10	135.97	+0.9	3.60	134.80	119.39				